

Message

---

**From:** Levy, Maxwell [Levy.Maxwell@epa.gov]  
**Sent:** 3/9/2022 12:36:42 AM  
**To:** Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]; Morgan, Ashley [Morgan.Ashley.M@epa.gov]

Amazing! Just got this from CERA that also is some good news (and I think accomplishes the goal of a Rubinstein greet):

The head tables come together no earlier than 12 to 24 hours before the meal. Administrator Regan would be seated at Dan Yergin's table, along with the luncheon speaker (David Rubenstein, Carlyle Group CEO) and other power industry executives from the Thursday morning plenary sessions, including Jean Bernard Levy (EDF CEO), Andre de Ruyter (Eskom CEO), Juan Ignacio Rubiolo (AES CEO), Nick Akins (AEP CEO), Pedro Pizarro (Edison Intl CEO), and FERC Commissioner Glick.

Message

---

**From:** Enobakhare, Rosemary [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=1825D7718F944EA7B623ADEC5A35CBBA-ENOBAXHARE,]  
**Sent:** 3/1/2022 2:59:17 PM  
**To:** Lance, Kathleen [Lance.Kathleen@epa.gov]  
**CC:** Cortez Russell, Loni [Russell.Loni@epa.gov]; Levy, Maxwell [Levy.Maxwell@epa.gov]; Blythers, Dorien [Blythers.Dorien@epa.gov]  
**Subject:** Draft Sketch  
**Attachments:** CERA WEEK SKETCH.docx

Here's the draft sketch for today's Houston call. Still finalizing but wanted to give folks something to react to.

Rosemary Enobakhare  
Associate Administrator  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
1200 Pennsylvania Ave., N.W.  
Washington, DC 20460  
Cell: 202.573.4614

**09:00 – 09:45 EPIC (Energy Partner Informal Conversations) with the Hon. Michael S. Regan**

Private, invitation-only Energy Partner Informal Conversations. An unparalleled opportunity for 10 to 20 senior executives of CERAWeek Partner Companies and select guests to have an open dialogue with a senior public official in a relaxed setting, under Chatham House Rules. Attendees: 10-20 senior executives of CERAWeek Partner companies

Location: Hilton Americas Hotel, level 21, 21029

**09:45 – 10:30 Bilateral Meetings**

**10:30 – 10:45 Mic setup**

Location: Hilton Americas hotel, level 2, Green Room adjacent to Plenary Americas

**10:45 – 10:55\* Speaking Engagement: Special Address by Hon. Michael S. Regan**

Location: Hilton Americas hotel, level 2, Plenary Americas

*\*EPA to confirm final time needed for the special address.*

**10:55 – 11:10 Speaking Engagement: Leadership Dialogue with the Hon. Michael S. Regan**

Chair: Daniel Yergin

Location: Hilton Americas hotel, level 2, Plenary Americas

**11:20 – 11:50 Optional Press Briefing**

Opportunity to book one 30 min press briefing. The press briefing will be listed on the press conference schedule. Standard press conference format: a short statement followed by press question and answer format.

Location: Hilton Americas hotel, level 3, 344 AB

**12:00 – 12:25 Open**

**12:25 – 13:40 Option to Attend a Luncheon & Dialogue with David Rubenstein, Co-Founder & Co-Chairman, The Carlyle Group**

Location: Hilton Americas hotel, level 2, Plenary Americas

**13:50 -14:50 Private Innovation Agora Tour**

Agora convenes a global innovation community—thought leaders; start-ups; academic institutions; tech, mobility, energy & power companies; venture capital; national labs & public officials—committed to creating new pathways and solutions for the energy and environmental future.

**George Brown Center, (connected to the Hilton Las Americas, 3rd Floor)**

Message

---

**From:** Enobakhare, Rosemary [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=1825D7718F944EA7B623ADEC5A35CBBA-ENOBAXHARE,]  
**Sent:** 3/10/2022 12:35:50 AM  
**To:** Levy, Maxwell [Levy.Maxwell@epa.gov]  
**CC:** Cortez Russell, Loni [Russell.Loni@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]; O'Brien, Grant [OBrien.Grant@epa.gov]  
**Subject:** Re: FOR REVIEW THEN PRINTING: Luncheon lookbook  
**Attachments:** CERA Luncheon\_EPA Call Sheet.docx

Good to print

Sent from my iPhone

On Mar 9, 2022, at 6:05 PM, Levy, Maxwell <Levy.Maxwell@epa.gov> wrote:

Hey y'all, used a call sheet to pull together a lookbook for the attendees we've heard about for the Luncheon tomorrow. I'll flag that Rosemary and Loni haven't reviewed yet but wanted to make things efficient with just one chain -- @Enobakhare, Rosemary can you take a look and reply if it's good to print?

Thanks and good luck y'all,  
Max

**Max Levy**  
Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him





**Call Memo - XXX**  
Printed on MM/DD/YYYY

Filed: [ DATE \@ "M/d/yyyy h:mm am/pm" \\*MERGEFORMAT ] (FOR SCHEDULING)

*Call sheet memos limited to 2 pages, plus appendix if needed, size 14 font, Times New Roman (please delete this from header).*

**APPROVED BY:** [Insert consulted department heads. If other stakeholders have been consulted, but have not approved, please note that in the text of the memo.]

**CALL SHEET**  
March 9, 2022

**MEMORANDUM FOR THE ADMINISTRATOR**

**CONTACT:** CERAWeek Lunch Attendees

**EVENT DATE:** March 10, 2022

**TIME:**

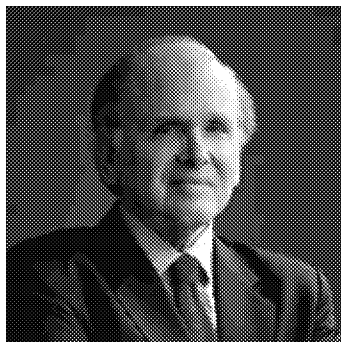
**SUBJECT:** CERAWeek Head Table Luncheon

**STAFFING:** Rosemary Enobakhare, OPEEE, 202-573-4614

**PURPOSE OF CALL AND LAST INTERACTION**

At the invitation of CERAWeek Co-Chair Dan Yergin, **YOU** will join the Head Table for lunch during the conference's Luncheon & Dialogue with David Rubenstein session. **YOU** will be joined by Dan Yergin, David Rubenstein, and industry leaders at the table.

**BIOGRAPHIES**



**Dan Yergin, CERAWeek Co-Chair and S&P Global Vice Chairman**

Daniel Yergin is a highly respected authority on energy, international politics, and economics, and a Pulitzer Prize winner. He is Vice Chairman of S&P Global and chairman of S&P Global's CERAWeek conference, which CNBC has called "the Super Bowl of energy". Time Magazine said, "If there is one man whose opinion matters more than

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY

ED\_013043A\_00000007-00001



## Call Memo - XXX

Printed on MM/DD/YYYY

Filed: [ DATE \@ "M/d/yyyy h:mm am/pm" \\*MERGEFORMAT ] (FOR SCHEDULING)

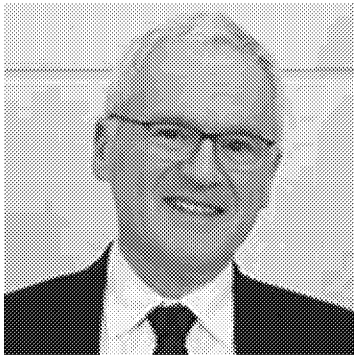
*Call sheet memos limited to 2 pages, plus appendix if needed, size 14 font, Times New Roman (please delete this from header).*

any other on global energy markets, it's Daniel Yergin." Fortune has called him "one of the planet's foremost thinkers about energy and its implications."



### **David Rubenstein, Carlyle Group CEO**

David M. Rubenstein is Co-Founder and Co-Chairman of The Carlyle Group, one of the world's largest private investment firms. He is a 1970 graduate of Duke University and a 1973 graduate of the University of Chicago Law School. He served as Chief Counsel to the U.S. Senate Judiciary Committee's Subcommittee on Constitutional Amendments before becoming the Deputy Assistant to the President for Domestic Policy during the Carter Administration. He also practiced law in both New York City and Washington, D.C. Mr. Rubenstein is Chairman of the Boards of the John F. Kennedy Center for the Performing Arts, the Council on Foreign Relations, the National Gallery of Art, and the Economic Club of Washington; a Fellow of the Harvard Corporation; a Trustee of Memorial Sloan-Kettering Cancer Center, the Institute for Advanced Study, the Brookings Institution, and the World Economic Forum; and a Director of the Lincoln Center for the Performing Arts and the American Academy of Arts and Sciences, among other board seats



### **Jean Bernard Levy, Électricité de France, Chairman & Chief Executive Office**

Jean-Bernard Levy was appointed Chairman and Chief Executive Officer of Matra Communication In 1995. In 1998, he joined Oddo & Cie as Chief Executive Officer and later became Managing Partner. In summer 2002, he joined Vivendi serving as Vivendi's Chief Executive Officer until April 2005 and as Chairman of the Management Board between April 2005 and June 2012. From December 2012 to November 2014, he was Chairman and Chief Executive Officer of the Thales defense and aerospace group. Director of EDF since 23 November 2014, Jean-

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY

ED\_013043A\_00000007-00002



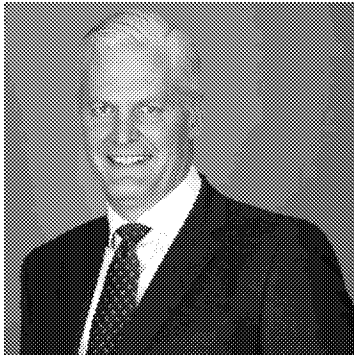
## Call Memo - XXX

Printed on MM/DD/YYYY

Filed: [ DATE \@ "M/d/yyyy h:mm am/pm" \\*MERGEFORMAT ] (FOR SCHEDULING)

*Call sheet memos limited to 2 pages, plus appendix if needed, size 14 font, Times New Roman (please delete this from header).*

Bernard Lévy has been the Company's Chairman and Chief Executive Officer since November 2014.



### **Andre de Ruyter, Eskom, CEO**

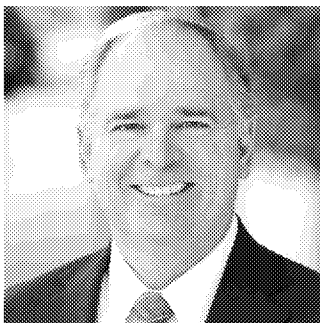
André de Ruyter is currently the Eskom Holdings Group Chief Executive (GCE), overseeing a 100% State-owned company of over 40 000 employees, responsible for providing over 95% South Africa's electricity needs and approximately 45% of the electricity used across the Africa. Under André's leadership, Eskom operates 30 power stations, including base-load coal and nuclear power stations, hydro, pumped storage and gas-fired peaking power stations as well as a self dispatching wind farm.



### **Juan Ignacio Rubiolo, AES CEO, Executive Vice President & President, International Businesses**

Juan Ignacio Rubiolo is AES International Businesses President. Juan Ignacio has worked at AES for twenty years. From 2018 to 2021, he served as AES President for Mexico, Central America and the Caribbean. In this role, he worked in partnership with regional leaders, regulators, customers and communities to transform the energy matrix of whole economies and deliver greener, smarter solutions to meet growing energy needs.

### **Nick Akins, American Electric Power, CEO**



Nick Akins is chairman, president and chief executive officer of American Electric Power. He received bachelor's and master's degrees in electrical engineering from Louisiana Tech University and is a registered professional engineer in Texas. Akins is former chairman of the board of directors of Edison Electric Institute (EEI), Electric Power Research Institute, Global Sustainable Electricity Partnership (GSEP), and Ohio Business

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY



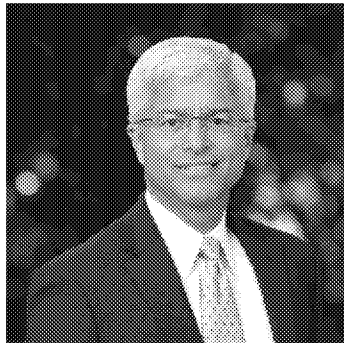
## Call Memo - XXX

Printed on MM/DD/YYYY

Filed: [ DATE \@ "M/d/yyyy h:mm am/pm" \\*MERGEFORMAT ] (FOR SCHEDULING)

*Call sheet memos limited to 2 pages, plus appendix if needed, size 14 font, Times New Roman (please delete this from header).*

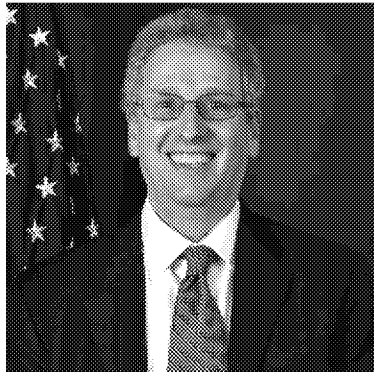
Roundtable (OBRT), as well as former chair of the U.S. Business Roundtable Energy and Environment Committee, of which he remains a member



### **Pedro Pizarro (Edison Intl CEO)**

Pedro Pizarro, President and Chief Executive Officer, Edison International, is also a member of Edison International's Board of Directors. Edison International is the parent company of Southern California Edison (SCE), one of the United States' largest electric utilities. Edison International is also the parent company of Edison Energy, a portfolio of competitive businesses providing commercial and industrial customers with energy management and procurement services.

### **Richard Glick, Federal Energy Regulatory Commission (FERC), Chairman**



Chairman Richard Glick was named by President Biden to be Chairman of the Federal Regulatory Commission on January 21, 2021 and is serving a Commission term that ends June 30, 2022. Glick was nominated to the Federal Energy Regulatory Commission by President Donald J. Trump in August 2017 and confirmed by the U.S. Senate on November 2, 2017. Before joining the Commission, he was general counsel for the Democrats on the Senate Energy and Natural Resources Committee, serving as a senior policy advisor on numerous issues including electricity and renewable energy.

Message

---

**From:** Naki Mendoza [Naki.Mendoza@ihsmarkit.com]  
**Sent:** 1/25/2022 11:50:06 PM  
**To:** Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Levy, Maxwell [Levy.Maxwell@epa.gov]  
**CC:** Carlos Pascual [Carlos.Pascual@ihsmarkit.com]; Maria Fernanda Robles [Fernanda.Robles@ihsmarkit.com]  
**Subject:** CERAWeek information for EPA Administrator Regan  
**Attachments:** 01-24-2022 Speaker-at-a-Glance.pdf; CW 2022 EPIC Flyer 11.21.pdf; Agora22 Overview Flyer.pdf

Dear Rosemary, Loni, and Maxwell,

It was a pleasure speaking with you last week about Administrator Regan's potential participation at CERAWeek. Following-up on our conversation, I'm sending along information and materials that we had discussed to assist you in strategizing EPA's engagement at CERAWeek.

**I. COVID safety protocols**

Our plan is for a full in-person gathering in Houston, March 7-11. Our team of medical experts are closely following COVID developments. We have in place strict COVID health and safety protocols that enable us to feel confident in hosting a successful and well-attended conference. A detailed description of our COVID protocols can be found here: <https://ceraweek.com/about/health-and-safety.html>

**II. Administrator Regan's placement**

We would like to invite the administrator to speak on a high-level leadership dialogue on Thursday, March 10 at approximately 10:40-11:05 AM (The exact timing of the session may be subject to slight). The format would be a one-on-one fireside chat-style discussion with Daniel Yergin, Vice Chairman of IHS Markit, Founder & Chair of CERAWeek. We would work with your team to arrange a prep call between Dan and the administrator beforehand to align discussion topics, shape the dialogue, and agree on a session script.

**III. Tentative run of show for Thursday morning**

8:45-9:10: Leadership Dialogue

- Daniel Yergin, Vice Chairman, IHS Markit (chair)
- Ben van Beurden, CEO, Shell

9:10-9:40 AM: Plenary: "Building the Gas & Power Infrastructure for the 21<sup>st</sup> Century"

- Daniel Yergin, Vice Chairman, IHS Markit (chair)
- Dan Brouillette, President, Semptra Infrastructure
- Nick Akins, CEO, AEP

9:40-10:10 AM: Plenary: "Pathways to Net Zero in the Power Sector"

- Atul Arya, SVP, Chief Energy Strategist, IHS Markit (chair)
- Pedro Pizarro, CEO, Edison International
- Igancio Galan, Chairman & CEO, Iberdrola

10:10-10:40 AM: Plenary: "Technology Choices for Power Generation"

- Daniel Yergin, Vice Chairman, IHS Markit (chair)
- Jean-Bernard Levy, CEO, EDF
- Andre de Ruyter, CEO, Eskom

10:40-11:05: Leadership Dialogue

- Daniel Yergin, Vice Chairman, IHS Markit (chair)
- Michael Regan, Administrator, EPA

**IV. Speaker list**

To assist in your planning of bilateral engagements with government and industry officials, I have attached our most current list of confirmed speakers.

**V. EPIC opportunity**

As mentioned on our call, one exciting forum type that we organize are Energy Partner Informal Conversations (EPIC). I've attached a flyer with more information about EPICs to make you aware of a forum opportunity that we could convene with Administrator Regan.

## VI. Innovation Agora

As also discussed on the call, the Innovation Agora is a key pillar of the CERAWeek experience. Running in parallel with the executive conference, the Agora is CERAWeek's marketplace of ideas and innovation. Program formats are dynamic and interactive, ranging from smaller, intimate panel discussions to flash talks and seminar style presentations. I've attached a flyer with more information on the Agora.

CERAWeek 2022 will be our 40<sup>th</sup> edition and most impactful one yet. We would be honored to count on Administrator Regan's participation and to have him engage with hundreds of leaders in global energy, technology, finance, and civil society at CERAWeek.

If you have any questions or require any additional information, please don't hesitate to reach out.

Thanks and regards,

Naki



Naki Mendoza  
Director, CERAWeek Programs  
1300 Connecticut Ave, NW | 8th Floor | Washington, DC 20036  
P: 202.481.9479 Mobile: 732.598.8515  
[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)



---

This e-mail, including accompanying communications and attachments, is strictly confidential and only for the intended recipient. Any retention, use or disclosure not expressly authorised by IHSMarkit is prohibited. This email is subject to all waivers and other terms at the following link:  
<https://ihsmarkit.com/Legal/EmailDisclaimer.html>

Please visit [www.ihsmarkit.com/about/contact-us.html](http://www.ihsmarkit.com/about/contact-us.html) for contact information on our offices worldwide.

This is a partial list of individuals who committed to speak at CERAWeek in 2022. There are individuals participating in some form of speaking role, particularly in the technical part of the conference, too numerous to include here. This list is provided for illustrative purposes on the range of individuals, companies, governments, and sectors participating in the conference.

## **EXECUTIVE ACCEPTED**

### **Government, International Organizations, NGOs and Thought Leaders**

**Alaska**, The Honorable Daniel Sullivan, United States Senator

**Alaska**, Hon. Lisa Murkowski, United States Senator

**Timor-Leste**, H.E. Dr. Victor da Conceição Soares, Minister of Petroleum and Mineral Resources

**Sri Lanka**, Hon. Udaya Gammanpila, Minister of Energy

**Department of the Prime Minister and Cabinet, Australia**, The Honorable Scott Morrison MP, Prime Minister

**Egyptian Ministry of Petroleum & Mineral Resources**, H.E. Tarek El Molla, Minister of Petroleum and Mineral Resources

**Federal Regulatory Commission (FERC)**, Hon. Chairman Richard Glick, Chairman

**Nigeria**, H.E. Chief Timipre Marlin Sylva, Minister of State for Petroleum Resources **Government of India**,

Hon. Smt. Meenakshi Lekhi, Minister of State for External Affairs and Culture **Venezuela Opposition**, The

Honorable Carlos Alfredo Vecchio DeMari, Ambassador to the United States

**Ministry of Energy & Industry, United Arab Emirates**, H.E. Eng. Suhail Mohamed Faraj Al Mazrouei, Minister of Energy & Industry

**Ministry of Energy and Mineral Resources, Indonesia**, H.E. Arifin Tasrif, Minister of Energy and Mineral Resources

**Ministry of Energy Transition and Sustainable Development**, Kingdom of Morocco, Hon. Dr. Leila R. Benali, Minister of Energy Transition and Sustainable Development

**Ministry of Energy, Ghana**, H.E. Dr. Matthew Opoku Prempeh, Minister of Energy

**Ministry of Energy, Tanzania**, Hon. January Yusuf Makamba, Minister of Energy

**Ministry of Mines and Energy, Colombia**, H.E. Diego Mesa Puyo, Minister of Mines and Energy

**Public Utility Commission of Texas**, Chairman Peter Lake, Chairman

**Department of Energy**, Mr. Jigar Shah, Director, Loan Programs Office

**Department of Energy**, The Honorable Jennifer M. Granholm, Secretary of Energy

**Department of State**, Mr. Harry R. Kamian, Senior Bureau Official & Principal Deputy Assistant Secretary, Bureau of Energy Resources

**Department of State**, Mr. Amos J. Hochstein, Senior Advisor for Energy Security

**Department of State**, Hon. John Kerry, Special Presidential Envoy for Climate

**International Development Finance Corporation (DFC)**, Mr. David Marchik, Chief Operating Officer

**United States Trade and Development Agency (USTDA)**, Ms. Mehnaz Ansari, Senior Regional Representative - South Asia, Indo-Pacific Region

**American Enterprise Institute (AEI)**, Dr. Nicholas N. Eberstadt, Wendt Chair in Political Economy

**Columbia Climate School; Center on Global Energy Policy; Columbia SIPA**, Prof. Jason E. Bordoff, Co-Founding Dean; Founding Director; Professor of Professional Practice

**Energy Futures Initiative (EFI)**, Dr. Ernest J. Moniz, Founder & Chief Executive Officer

**Harvard Kennedy School**, Dr. Meghan L. O'Sullivan, Jeane Kirkpatrick Professor of the Practice of International Affairs and Director of the Geopolitics of Energy Project

**New York University**, Dr. Steven E. Koonin, University Professor

**Resources for the Future**, Dr. Richard G. Newell, President & Chief Executive Officer

**Tulane University**, Mr. Walter Isaacson, Leonard Lauder Professor of American History and Values

**University of California, Davis**, Mr. Colin Murphy, Deputy Director, Policy Institute for Energy, Environment and the Economy

**Centre for Science and Environment (CSE)**, Dr. Sunita Narain, Director General  
**Clean Energy Ministerial (CEM)**, Mr. Dan Dorner, Head of Secretariat  
**International Energy Agency (IEA)**, Dr. Fatih Birol, Executive Director  
**National Agency of Petroleum, Natural Gas and Biofuels (ANP)**, Admiral Rodolfo Henriques de Saboia, Director-General  
**Oil and Gas Climate Initiative (OGCI)**, Mr. Bjørn Otto Sverdrup, Chair of the Executive Committee  
**Organization of the Petroleum Exporting Countries (OPEC)**, H.E. Mohammad Sanusi Barkindo, Secretary General

**ENERGY INDUSTRY****Power & Renewables**

**AVANGRID**, Mr. Dennis V. Arriola, Chief Executive Officer  
**Black & Veatch**, Mr. Mario Azar, President, Energy & Process Industries  
**Calpine Corporation**, Mr. Thad Hill, President & Chief Executive Officer  
**Edison Electric Institute (EEI)**, Mr. Gerard M. "Gerry" Anderson, Chairman of the Board  
**Edison International**, Mr. Pedro Pizarro, President & Chief Executive Officer  
**Emirates Nuclear Energy Corporation**, H.E. Mohamed Al Hammadi, Managing Director & Chief Executive Officer  
**Enel SpA**, Mr. Enrico Viale, Head of North America  
**Eskom Holdings SOC Ltd.**, Mr. André de Ruyter, Group Chief Executive  
**Exelon Generation**, Mr. Joseph Dominguez, Chief Executive Officer  
**Fortum**, Mr. Markus Rauramo, President & Chief Executive Officer  
**Iberdrola, S.A.**, Mr. Ignacio S. Galán, Chairman & Chief Executive Officer  
**Invenergy**, Mr. Michael Polsky, Founder & Chief Executive Officer  
**Mitsubishi Power Americas**, Mr. William "Bill" A. Newsom, Jr., President & Chief Executive Officer  
**National Grid**, Mr. Badar Khan, President, National Grid USA  
**NRG Energy**, Mr. Mauricio Gutierrez, President & Chief Executive Officer  
**PG&E Corporation**, Ms. Patti Poppe, Chief Executive Officer  
**PJM Interconnection**, Mr. Manu Asthana, President & Chief Executive Officer  
**Portland General Electric**, Ms. Maria M. Pope, President & Chief Executive Officer  
**Renewable Energy Buyers Alliance (REBA)**, Ms. Miranda Ballentine, Chief Executive Officer  
**Sunnova Energy International**, Mr. William (John) Berger, Chairman, President and CEO

**Climate, CleanTech & Mobility**

**Abu Dhabi National Oil Company (ADNOC)**, Mr. John MacArthur, Group Climate Change Officer  
**Alliance to End Plastic Waste**, Mr. Jacob Duer, President & Chief Executive Officer  
**Baker Hughes**, Mr. Michele Fiorentino, Executive Vice President, Strategy & Business Development  
**bp p.l.c.**, Ms. Giulia Chierchia, Executive vice president, strategy & sustainability  
**Chevron Corporation**, Mr. Jeff B. Gustavson, Vice-President, Lower Carbon Energies  
**Chevron Corporation**, Mr. Bruce Niemeyer, Vice President, Strategy & Sustainability  
**Environmental Defense Fund**, Mr. Fred Krupp, President  
**LG Energy Solution**, Mr. Peter Gibson, Vice President, Energy Storage  
**Oxy**, Mr. Richard Jackson, President Operations, U.S. Onshore Resources and Carbon Management  
**Renewable Energy Group**, Ms. Cynthia J. (CJ) Warner, President & Chief Executive Officer  
**Repsol**, Mr. Luis Cabra Dueñas, Executive Managing Director, Energy Transition, Sustainability & Technology and Deputy CEO  
**Repsol**, Mrs. María Victoria Zingoni, Executive Managing Director, Client and Low-Carbon Generation  
**Rivian**, Mr. RJ Scaringe, Chief Executive Officer  
**Saudi Aramco**, Dr. Bashir Dabbousi, Director, Technology Strategy & Planning



**Technology & Business Transformation**

**ABB**, Mr. Brandon Spencer, President, Energy Industries  
**ABB**, Mr. Johan de Villiers, Global Vice President, Oil, Gas & Offshore Wind  
**ABB**, Dr. Peter Terwiesch, President Process Automation & Member of the Group Executive Committee  
**Amazon Web Services (AWS)**, Mr. Adam Selipsky, Chief Executive Officer  
**Amazon Web Services (AWS)**, Mr. Bill Vass, Vice President of Engineering  
**Anax Power**, Mr. Michael Longo, Head of Business Development  
**AVEVA Group plc**, Mr. Peter Herweck, Chief Executive Officer  
**Carbon America**, Mr. Brent Lewis, Chief Financial Officer & Co-Founder  
**Chart Industries**, Ms. Jillian C. Evanko, Chief Executive Officer & President  
**Chevron Corp**, Ms. Barbara J. Burger, Vice President, Innovation & President, Chevron Technology Ventures  
**Cognite**, Dr. John Markus Lervik, Co-Founder & Chief Executive Officer  
**Emvolon, Inc.**, Dr. Emmanuel Kasseris, Chief Executive Officer  
**Equinor**, Ms. Carri Lockhart, Executive Vice President, Technology, Digital & Innovation  
**Fervo Energy**, Mr. Tim Latimer, Co-Founder & Chief Executive Officer  
**Microsoft Corporation**, Mr. Scott Guthrie, Executive Vice President, Cloud & AI  
**Mitsubishi Heavy Industries**, Mr. Yasushi Fukuizumi, Executive Officer & Senior Executive Fellow  
**Mitsubishi Heavy Industries America**, Mr. Takajiro (Tak) Ishikawa, Senior Executive Vice President  
**SAFCell, Inc.**, Dr. Calum R. I. Chisholm, Chief Executive Officer  
**Saudi Aramco**, Mr. Ahmad O. AlKhowaiter, Chief Technology Officer  
**Schneider Electric**, Mr. Jean-Pascal Tricoire, Chairman & Chief Executive Officer  
**Siemens Energy**, Dr.-Ing. Christian Bruch, Chief Executive Officer  
**Siemens Energy**, Dr.-Ing. Jochen Eickholt, Member of the Executive Board  
**Siemens Energy**, Mr. Timothy Holt, Member of the Executive Board & Labor Director  
**Transaera, Inc.**, Mr. Sorin Grama, Co-Founder & Chief Executive Officer  
**TS Conductor**, Mr. Jason Huang, Investor & Founder

**Finance, Investment & Risk Management**

**African Infrastructure Investment Managers**, Mr. Olusola Lawson, Co-Managing Director  
**Coalition for Green Capital (CGC)**, Mr. Jeffrey Schub, Executive Director  
**ConocoPhillips**, Dr. Helen Currie, Chief Economist  
**Ecopetrol S.A.**, Mr. Jaime Eduardo Caballero Uribe, Chief Financial Officer  
**Goldman Sachs**, Mr. Damien Courvalin, Head of Energy Research & Senior Commodity Strategist  
**Goldman Sachs**, Ms. Samantha Dart, Head of Natural Gas Research  
**Hunt Energy Network**, Mr. Pat Wood, III, Chief Executive Officer  
**Kimmeridge**, Mr. Mark Viviano, Manager Partner & Head of Public Equities  
**Mubadala Investment Company**, Mr. Musabbeh Al Kaabi, Investment Committee, Chief Executive Officer, UAE Investments Platform  
**NGP Energy Technology Partners**, Mr. Philip J. Deutch, Managing Partner  
**Prudential Private Capital**, Mr. Brian N. Thomas, Managing Director, Real Assets – Energy  
**Schlumberger Ltd.**, Dr. include on marketing pieces Katharina Beumelburg, Chief Strategy & Sustainability Officer  
**Siemens Energy**, Ms. Maria Ferraro, Chief Financial Officer and Chief Inclusion & Diversity Officer  
**The Carlyle Group**, Mr. Marcel van Poecke, Head & Managing Director, Carlyle International Energy Partners  
**The Carlyle Group**, Mr. Bob Maguire, Managing Director - Partner  
**The Carlyle Group**, Mr. David M. Rubenstein, Co-Founder & Co-Chairman  
**The Carlyle Group**, Mr. Eric Faillenot, Director  
**Trafigura**, Mr. Jeremy Weir, Chief Executive Officer & Executive Chairman  
**Trafigura**, Mr. Ben Luckock, Co-Head of Oil Trading

**Trafigura**, Mr. Saad Rahim, Chief Economist

**Trafigura**, Ms. Hannah Hauman, Global Head of Carbon Trading

**Trafigura Trading LLC**, Mr. Corey Prologo, Director, North America Oil Trading

**Tudor**, Pickering, Holt & Co, Mr. Chad Michael, President

**University of New Hampshire**, Mr. Michael Swack, Director, Center for Impact Finance, Carsey School

**Veriten**, Mr. Maynard Holt, Chief Executive Officer

**Oil, Gas & Chemicals**

**Abu Dhabi National Oil Company (ADNOC)**, Mr. Khaled Salmeen, Executive Director, Downstream Industry, Marketing and Trading Directorate

**Aker ASA**, Mr. Øyvind Eriksen, President & Chief Executive Officer

**Aker BP**, Mr. Karl Johnny Hersvik, Chief Executive Officer

**Baker Hughes**, Mr. Lorenzo Simonelli, Chairman, President & CEO

**bp p.l.c.**, Ms. Emma Delaney, Executive vice president, customers & products

**bp p.l.c.**, Mr. Bernard Looney, Chief executive officer

**Chevron Corporation**, Mr. Mark A. Nelson, Executive Vice President, Downstream & Chemicals

**Chevron Middle East**, Africa, South America Exploration and Production Company, Mr. Robert C. (Clay) Neff, President

**ConocoPhillips**, Mr. Ryan Lance, Chairman & Chief Executive Officer

**Devon Energy**, Mr. David Harris, Executive Vice President & Chief Corporate Development Officer

**Dow**, Mr. Jim Fitterling, Chairman and Chief Executive Officer

**Ecopetrol S.A.**, Mr. Felipe Bayón, Chief Executive Officer

**Equinor**, Mr. Anders Opedal, President & Chief Executive Officer

**Equinor ASA**, Mr. Al Cook, Executive Vice President, Exploration & Production International (EPI)

**Excelerate Energy**, Mr. Steven Kobos, President & Chief Executive Officer

**Excelerate Energy**, Mr. Daniel Bustos, Executive Vice President & Chief Commercial Officer

**Exxon Mobil Corporation**, Mr. Darren W. Woods, Chairman & Chief Executive Officer

**Hess Corporation**, Mr. John Hess, Chief Executive Officer

**Hunt Energy, LLC**, Mr. Hunter Hunt, Chairman & Chief Executive Officer

**IndianOil**, Mr. Shrikant Madhav Vaidya, Chairman

**INPEX Corporation**, Mr. Takayuki Ueda, President & Chief Executive Officer

**Nigerian National Petroleum Corporation (NNPC)**, Mr. Mele K. Kyari, Group Managing Director/CEO

**OMV Petrom**, Ms. Christina Verchere, Chief Executive Officer & President of the Executive Board

**Oxy**, Ms. Vicki A. Hollub, President & Chief Executive Officer

**Peabody Energy**, Mr. Jim Grech, President & Chief Executive Officer

**Petrobras**, Mr. Joaquim Silva e Luna, Chief Executive Officer

**PETRONAS**, Tengku Muhammad Taufik, President & Group Chief Executive Officer

**Pioneer Natural Resources**, Mr. Scott D. Sheffield, Chief Executive Officer

**Repsol**, Dr. Josu Jon Imaz, Chief Executive Officer

**Repsol**, Mr. Tomás García Blanco, Executive Managing Director, Exploration & Production

**Royal Dutch Shell plc**, Mr. Ben van Beurden, Chief Executive Officer

**Santos Ltd**, Ms. Jane Norman, Vice President Strategy & Business Development

**Saudi Aramco**, Mr. Amin H. Nasser, President & Chief Executive Officer

**Saudi Aramco**, Mr. Ashraf Ghazzawi, Vice President, Strategy & Market Analysis  
**Schlumberger**, Mr. Olivier Le Peuch, Chief Operating Officer  
**Schlumberger**, Mr. Abdellah Merad, Executive Vice President, Performance Management  
**Shell Oil Company**, Ms. Gretchen Watkins, President, Shell Oil Company & Executive Vice President Global Shales  
**Suncor Energy**, Mr. Mark Little, President & Chief Executive Officer  
**TotalEnergies**, Mr. Patrick Pouyanné, Chairman of the Board & Chief Executive Officer  
**TotalEnergies**, Mr. Nicolas Terraz, President, Exploration & Production  
**United Arab Emirates**, Masdar, ADNOC, H.E. Dr. Sultan Ahmed Al Jaber, Minister of Industry & Advanced Technology; Special Envoy for Climate Change & Chairman of Masdar, UAE and Group Chief Executive Officer, ADNOC  
**VARO Energy Group AG**, Mr. Dev Sanyal, Chief Executive Officer  
**Wintershall Dea AG**, Ms. Dawn Summers, Member of the Executive Board & Chief Operating Officer, Region EMEA  
**Xcoal Energy & Resources**, Mr. Ernie Thrasher, Chief Executive Officer & Chief Marketing Officer

#### LNG, Midstream & Infrastructure

**Air Products & Chemicals Inc.**, Dr. Samir J. Serhan, Chief Operating Officer  
**Cheniere Energy**, Mr. Jack Fusco, President & Chief Executive Officer  
**Freeport LNG**, Mr. Michael Smith, Founder, Chairman & CEO  
**Snam**, Mr. Marco Alverà, Chief Executive Officer  
**Tellurian Inc.**, Mr. Charif Souki, Executive Chairman of the Board  
**Venture Global LNG**, Mr. Michael Sabel, CEO, Executive Co-Chairman and Founder  
**VG LNG Marketing, LLC**, Mr. Thomas Earl, Chief Commercial Officer

---

## EXECUTIVE INVITED

#### Government, International Organizations, NGOs and Thought Leaders

**Ministry of Petroleum & Natural Gas**, Government of India, Mr. Pankaj Jain, Secretary  
**Abu Dhabi National Oil Company (ADNOC)**, Ms. Hana AlHashimi, Head, Office of the UAE Special Envoy for Climate Change  
**Canada**, The Honourable Chrystia Freeland, P.C., M.P., Deputy Prime Minister and Minister of Finance  
**City of Houston**, Hon. Mayor Sylvester Turner, Mayor  
**Australia**, Hon. Angus Taylor, Minister for Industry, Energy & Emissions Reduction  
**Guyana**, Hon. Dr. Bharrat Jagdeo, Vice President  
**Department for Business**, Energy & Industrial Strategy, Government of the United Kingdom, The Right Honourable Greg Hands MP, Minister of State (Minister for Energy, Clean Growth and Climate Change)  
**Florida**, Hon. Kathy Castor, United States Representative, 14th Congressional District  
**Canada**, The Honourable Jonathan Wilkinson, Minister of Natural Resources  
**India**, Hon. Shri Hardeep Singh Puri, Minister of Petroleum & Natural Gas and Minister of Housing & Urban Affairs  
**Mexico**, H.E. Rocío Nahle García, Secretary of Energy  
**Pakistan**, Hon. Hammad Azhar, Minister of Energy  
**Cambodia**, H.E. Suy Sem, Minister of Mines and Energy  
**Saudi Arabia**, H.R.H. Prince Abdulaziz bin Salman Al-Saud, Minister of Energy  
**Kingdom of Thailand**, H.E. Supattanapong Punmeechaow, Deputy Prime Minister and Energy Minister  
**Lao People's Democratic Republic**, H.E. Khammany Inthirath, Minister of Energy and Mines  
**Malaysia**, Hon. YB Datuk Seri Takiyuddin Bin Hassan, Minister of Energy and Natural Resources  
**Ministry of Economy, Trade and Industry, Japan**, Hon. Hagiuda Koichi, Minister of Economy, Trade and Industry  
**Ministry of Energy and Mineral Development**, Uganda, Hon. Ruth Nankabirwa, Minister of Energy and Mineral Development  
**Ministry of Energy of the Kazakhstan**, H.E. Bolat Uralovich Akchulakov, Minister of Energy  
**Ministry of Energy, Brazil**, Admiral Bento Albuquerque, Minister of Mines and Energy  
**Ministry of Energy, Chile**, Hon. Juan Carlos Jobet Eluchans, Energy Minister

**Ministry of Energy, Russia**, H.E. Nikolai Shulginov, Minister of Energy

**Ministry of Environment, Climate Change and Technology, Maldives**, H.E. Aminath Shauna, Minister of Environment, Climate Change and Technology

**Ministry of Hydrocarbons, Congo**, Hon. Bruno Jean Richard Itoua, Minister of Hydrocarbons

**Ministry of Hydrocarbons, Congo**, H.E. Minister Didier Budimbu Ntubuanga, Minister of Hydrocarbons

**Ministry of Infrastructure, Rwanda**, Hon. Claver Gatete, Minister of Infrastructure

**Ministry of Mines and Energy, Brazil**, Mr. Pietro Adamo Sampaio Mendes, Director of Biofuels Department

**Ministry of Mines and Geology, Senegal**, Hon. Dr. Aïssatou Sophie Gladima, Minister of Mines and Geology

**Ministry of Mines, Industry & Technological Development, Republic of Cameroon**, H.E. Gabriel Dodo Ndoke, Minister of Mines, Industry & Technological Development

**Ministry of Mines, Industry and Energy, Equatorial Guinea**, Hon. Gabriel M. Obiang Lima, Minister of Mines, Industry and Energy

**Ministry of Mines, Petroleum & Energy, Cote d'Ivoire**, Hon. Thomas Camara, Minister of Mines, Petroleum & Energy

**Ministry of Oil, Gas, Hydrocarbons and Mines, Gabon**, H.E. Vincent de Paul Massassa, Minister of Oil, Gas, Hydrocarbons and Mines

**Ministry of Petroleum and Energy, Chad**, H.E. Oumar Torbo Djarma, Minister of Petroleum and Energy

**Ministry of Petroleum and Mineral Resources, Somalia**, H.E. Minister Abdirashid Mohamed Ahmed, Minister of Petroleum and Mineral Resources

**Ministry of Petroleum, Mines and Energy, Mauritania**, H.E. Abdesselam Ould Mohamed Saleh, Minister of Petroleum, Mines and Energy

**National Energy Administration, China**, H.E. Jianhua Zhang, Administrator

**National Institution for Transforming India (NITI Aayog)**, Hon. Dr. Rajiv Kumar, Vice Chairman

**Negara Brunei Darussalam**, H.E. YB Dato Seri Setia (Dr.) Awang Haji Mat Suny bin Haji Md Hussein, Minister of Energy

**Office of the Special Presidential Envoy for Climate**, Dr. Jonathan Pershing, Deputy Special Envoy

**Papua New Guinea**, H.E. Kerenga Kua, Minister of Petroleum

**Bangladesh**, Hon. Dr. Tawfiq e-Elahi Chowdhury, BB, Adviser to the Hon'ble Prime Minister for Energy, Power and Mineral Resources

**Korea**, Hon. Moon Sung-Wook, Minister of Trade, Industry and Energy

**Singapore**, Hon. Gan Kim Yong, Minister of Trade and Industry

**Philippines**, H.E. Alfonso G. Cusi, Secretary, Department of Energy

**Myanmar**, Hon. U Aung Than Oo, Minister of Electricity and Energy

**Vietnam**, H.E. Nguyen Hong Dien, Minister of Industry and Trade

**Texas**, Hon. John Cornyn, United States Senator

**The Government of the Russian Federation**, His Excellency Alexander Novak, Deputy Prime Minister

**The White House**, Hon. Gina McCarthy, National Climate Advisor

**The White House**, Mr. Jacob (Jake) Sullivan, United States National Security Advisor

**The White House**, Mr. Brian Deese, Director of the National Economic Council (NEC)

**The White House**, Ms. Melanie Nakagawa, Special Assistant to the President and NSC Senior Director for Climate and Energy

**The White House**, Mr. Jahl Wise, Senior Advisor for Climate Policy and Finance

**Department of Energy**, Mr. David M. Turk, Deputy Secretary of Energy

**Department of Energy**, Ms. Shalanda Baker, Secretarial Advisor on Equity and Deputy Director for Energy Justice

**Department of the Interior**, Hon. Debra A. Haaland, Secretary of the Interior

**Department of Transportation**, Hon. Peter Paul Montgomery Buttigieg, Secretary of Transportation

**Environmental Protection Agency**, Hon. Michael S. Regan, Administrator

**Securities and Exchange Commission**, Chair Gary Gensler, Chairman

**West Virginia**, Hon. Joe Manchin, United States Senator, Chairman, U.S. Senate Energy and Natural Resources Committee

**Special Presidential Envoy for Climate**, Dr. Varun Sivaram, Senior Director for Clean Energy and Innovation

**Virginia**, Hon. Mark R. Warner, United States Senator

**Dean Jesse H. Jones Graduate School of Business, Rice University**, Dr. Peter Rodriguez, Dean & Professor of Strategic Management

**Petroleum Authority of Brunei Darussalam**, Mr. Yang Mulia Haji Azhar Haji Yahya, Interim Managing Director **PNOC Exploration Corporation**, Lt. Gen. (Retd.) Rozzano D. Briguez, President and Chief Executive Officer **Association of**

**Southeast Asian Nations (ASEAN)**, H.E. Dato Lim Jock Hoi, Secretary General

**Astana International Financial Centre (AIFC)**, Mr. Kairat Kelimbetov, Governor

**Columbia University Center on Global Energy Policy**, Ms. Mary D. Nichols, Distinguished Visiting Fellow

**Commodity Futures Trading Commission (CFTC)**, Mr. Rostin Behnam, Acting Chairman

**COP26**, Rt. Hon. Alok Sharma, President

**COP26**, Dr. Mark Carney, Finance Adviser and UN Special Envoy for Climate Action & Finance

**Électricité de France (EDF)**, Mr. Jean-Bernard Lévy, Chairman & Chief Executive Officer

**European Climate Foundation (ECF)**, Ms. Laurence Tubiana, Chief Executive Officer

**European Commission**, Commissioner Kadri Simson, Commissioner for Energy

**Inclusive Prosperity Capital**, Ms. Kerry O'Neill, Chief Executive Officer

**The National Hydrocarbons Agency (ANH)**, Mr. Armando Zamora, President

**MIT Energy Initiative**, Robert C. Armstrong, Director of MIT Energy Initiative and Chevron Professor of Chemical Engineering

**World Trade Organization**, Dr. (Ms.) Ngozi Okonjo-Iweala, Director-General

## ENERGY INDUSTRY

### Power & Renewables

**ABB**, Mr. Peter Voser, Chairman & Chief Executive Officer

**AES**, Mr. Andrés Gluski, President & Chief Executive Officer

**American Clean Power Association**, Ms. Heather Zichal, Chief Executive Officer

**Banpu Public Company Limited**, Mrs. Somrudee Chaimongkol, Chief Executive Officer

**China HuaNeng Group**, Mr. Yinbiao Shu, Chairman

**CPS Energy**, Ms. Paula Gold-Williams, President & Chief Executive Officer

**Electricity Generating Authority of Thailand**, Mr. Boonyanit Wongrukmit, Governor

**EnBWAG**, Dr. Frank Mastiaux, Chief Executive Officer & Chairman of the Board

**NextEra Energy, Inc.**, Mr. James L. Robo, Chairman & Chief Executive Officer

**TotalEnergies**, Mr. Stéphane Michel, President, Gas, Renewables & Power

### Climate, CleanTech & Mobility

**FedEx**, Mr. Frederick W. Smith, Founder, Chairman, and Chief Executive Officer

**SK Earthon**, Mr. Myeong Seong, Chief Executive Officer & President

**Tesla Motors, Inc.**, Mr. Elon Musk, Co-Founder & Chief Executive Officer

### Technology & Business Transformation

**Fortescue Metals Group Ltd.**, Dr. Andrew Forrest AO, Chairman

**HIF USA**, Ms. Meg Gentle, Executive Director

**Microsoft Corporation**, Mr. Satya Nadella, Chief Executive Officer

**Petrovietnam Exploration Production Corporation (PVEP)**, Dr. Tran Hong Nam, President and Chief Executive Officer

**POSCO International Corporation**, Mr. Joo Si-Bo, President

**Sumitomo Corporation**, Mr. Shingo Ueno, Executive Vice President

**Switch Energy Alliance (SEA)**, Scott Tinker, Chairman

### Finance, Investment & Risk Management

**BlackRock**, Mr. Laurence D. Fink, Chairman & Chief Executive Officer

**Credit Suisse**, Mr. Scott Roose, Managing Director - Global Head of ESG Financing  
**Fortescue Future Industries (FFI)**, Ms. Julie Shuttleworth, Chief Executive Officer  
**Global Infrastructure Partners**, Mr. Ronnie Hawkins, Emerging Markets Partner  
**Goldman Sachs**, Mr. James Esposito, Global Co-Head of the Investment Banking Division  
**OGCI Climate Investments**, Dr. Pratima Rangarajan, Chief Executive Officer

#### **Oil, Gas & Chemicals**

**Borealis AG**, Mr. Dirk Langhammer, Vice President, Strategy & Group Development  
**bp p.l.c.**, Mr. Gordon Birrell, Executive vice president, production & operations  
**Cairn Oil & Gas**, Mr. Prachur Sah, Chief Executive Officer  
**China National Petroleum Corporation (CNPC)**, Mr. Qijun Hou, Director and President of CNPC, Vice Chairman of PetroChina  
**ConocoPhillips**, Mr. Tim Leach, Executive Vice President, Lower 48  
**CPC Corporation**, Ms. Jane Liao, Chief Executive Officer, Natural Gas Business  
**EQT Corporation**, Mr. Toby Z. Rice, President & Chief Executive Officer  
**ExxonMobil Low Carbon Solutions**, Mr. Joe Blommaert, President  
**ExxonMobil Upstream Oil & Gas**, Mr. Liam M. Mallon, President  
**Galp**, Mr. Andy Brown, Chief Executive Officer  
**Hess Corporation**, Ms. Barbara Lowery-Yilmaz, Senior Vice President & Chief Exploration Officer  
**Japan Petroleum Exploration Co., Ltd. (JAPEX)**, Mr. Fujita Masahiro, Representative Director & President, CEO  
**JOGMEC**, Mr. Tetsuhiro Hosono, Chairman & Chief Executive Officer  
**JX Nippon Oil & Gas Exploration Corporation**, Mr. Hiroshi Hosoi, President & Chief Executive Officer  
**Korea Gas Corporation (KOGAS)**, Mr. Hee-Bong Chae, President & Chief Executive Officer  
**Korea National Oil Corporation (KNOC)**, Mr. Dong Sub Kim, President & Chief Executive Officer  
**Medco Energi**, Mr. Roberto Lorato, Director and Chief Executive Officer  
**Mitsui Oil Exploration Co., Ltd.**, Mr. Hirotaka Hamamoto, President & Chief Operation Officer  
**Myanma Oil and Gas Enterprise**, Mr. Aung Min, Managing Director  
**Nayara Energy**, Mr. Tony Fountain, Chairman  
**Northern Dynasty Minerals Ltd.**, Mr. Ronald Thiessen, President, Chief Executive Officer & Director  
**Oil & Natural Gas Corporation Ltd.**, Dr. Alka Mittal, Director, Human Resources and Chairman & Managing Director  
**Osaka Gas**, Mr. Masataka Fujiwara, President  
**Petrobras**, Mr. Rafael Chaves, Executive Director of Institutional Relations and Sustainability  
**PMI Comercio Internacional SA de CV**, Dr. Ulises Hernández-Romano, Director General  
**PT Pertamina (Persero)**, Ms. Nicke Widyawati, President Director & Chief Executive Officer  
**PTT (Public) Co., Ltd.**, Mr. Attulapol Rerkpiboon, President & Chief Executive Officer  
**PTT Exploration and Production (Public) Co., Ltd.**, Mr. Montri Rawanchaikul, Chief Executive Officer  
**Santos Ltd.**, Mr. Kevin Gallagher, Managing Director & Chief Executive Officer  
**SKK Migas**, Mr. Dwi Soetjipto, Chairman  
**TotalEnergies**, Mr. Laurent Vivier, Senior Vice President Middle East  
**Vietnam Oil & Gas Group (PETROVIETNAM)**, Dr. Le Manh Hung, President and Chief Executive Officer  
**Vietnam Petroleum Institute**, Dr. Nguyen Anh Duc, President  
**Woodside Energy Ltd.**, Ms. Sherry Duhe, Executive Vice President & Chief Financial Officer  
**Woodside Energy Ltd.**, Ms. Meg O'Neill, Chief Executive Officer & Managing Director

#### **LNG, Midstream & Infrastructure**

**Abu Dhabi National Oil Company (ADNOC)**, Ms. Fatema Al Nuaimi, Chief Executive Officer, ADNOC LNG  
**American Gas Association**, Ms. Karen Harbert, President & Chief Executive Officer  
**Petronet LNG Ltd.**, Mr. Akshay Kumar Singh, Managing Director & Chief Executive Officer

---

**AGORAACCEPTED****Thought Leaders, NGOs, National & International Organizations**

**Colorado School of Mines**, Dr. Morgan D. Bazilian, Director, Payne Institute & Professor of Public Policy  
**Stanford University**, Dr. Yi Cui, Director of Precourt Institute for Energy, Professor of Materials Science and Engineering  
**Stanford University**, Mr. Matthew Kanan, Associate Professor of Chemistry and Senior Fellow at the Precourt Institute for Energy  
**University of California – Irvine**, Mr. Wendell Brase, Associate Chancellor for Sustainability  
**University of California, San Diego (UCSD)**, Dr. David G. Victor, Professor of Innovation and Public Policy, School of Global Policy and Strategy  
**Argonne National Laboratory**, Mr. Paul K. Kearns, Director  
**Environmental Defense Fund (EDF)**, Mr. Mark Brownstein, Senior Vice President, Energy Transition  
**H2 Global Stiftung**, Ms. Kirsten Westphal, Executive Director Analysis & Research  
**Idaho National Laboratory**, Dr. John Wagner, Director  
**Invest India**, Mr. Deepak Bagla, Managing Director & Chief Executive Officer  
**National Energy Technology Laboratory**, Dr. Brian J. Anderson, Director  
**National Renewable Energy Laboratory (NREL)**, Dr. Douglas J. Arent, Executive Director  
**Nuclear Energy Institute**, Ms. Maria G. Korsnick, President & Chief Executive Officer  
**Princeton Plasma Physics Laboratory**, Sir Steven Cowley, Director  
**The Rockefeller Foundation**, Mr. Eric Wanless, Managing Director, Technology, Data and Innovation

**ENERGY INDUSTRY****Power & Renewables**

**Ballard Power Systems**, Mr. Randy MacEwen, President & Chief Executive Officer  
**Edison International**, Mr. Sergej Mahnovski, Managing Director, Strategy, Technology and Innovation  
**Eversource Energy**, Mr. Roger Kranenburg, Vice President, Energy Strategy & Policy

**Climate, CleanTech & Mobility**

**Activate**, Mr. Ilan Gur, Chief Executive Officer  
**Aircuity**, Mr. Dan Diehl, Chief Executive Officer & President  
**Carbon Engineering Ltd.**, Ms. Lori Guetre, Vice President & Head of Business Development  
**Carbon Engineering Ltd.**, Mr. Steve Oldham, Chief Executive Officer  
**Convergent Energy + Power**, Mr. Johannes Rittershausen, Chief Executive Officer  
**Driivz**, Mr. Doron Frenkel, Founder & Chief Executive Officer  
**Envoy Technologies**, Mr. Aric Ohana, Chief Executive Officer  
**Greentown Labs**, Dr. Emily Reichert, Chief Executive Officer  
**Greentown Labs**, Ms. Juliana Garaizar, Head of Houston Incubator & Vice President, Innovation  
**Iberdrola**, Dr. Agustín Delgado, Chief Innovation and Sustainability Officer  
**LanzaTech Inc.**, Dr. Jennifer Holmgren, Chief Executive Officer  
**Nel Hydrogen**, Mr. Everett Anderson, Vice President, Advanced Product Design  
**Osmoses**, Dr. Francesco Maria Benedetti, Chief Executive Officer & Co-Founder  
**Power Ledger**, Dr. Jemma Green, Co-Founder & Executive Chairman  
**RWE Renewables**, Mr. Nathanaël Esposito, President, Solar & Energy Storage  
**TAE Technologies, Inc.**, Mr. Michl W. Binderbauer, Chief Executive Officer  
**Volkswagen Group of America**, Mr. Reinhard Fischer, SVP, Strategy for VW NAR and VW Group  
**WiTricity**, Mr. Alex Gruzen, Chief Executive Officer  
**Woods Hole Oceanographic Institution (WHOI)**, Dr. Carol Anne Clayson, Senior Scientist, Physical Oceanography

**Technology & Business Transformation****Akselos**, Mr. Thomas B. Leurent, Chief Executive Officer**Amazon Web Services (AWS)**, Mr. Arno van den Haak, Head Worldwide Business Development Energy**AVEVA**, Ms. Lisa Johnston, Chief Marketing Officer & Chief Sustainability Officer**B3 Insight**, Mr. David Hicks, President**Blockchain For Energy**, Ms. Rebecca Hofmann, President & Executive Director**Bluetech Research**, Mr. Paul O'Callaghan, Founder and CEO**Chevron Corporation**, Ms. Eimear P. Bonner, Vice-President, Chief Technology Officer**Cognite**, Ms. Paula Doyle, Senior Vice President, Sales & Marketing**Cognite**, Mr. Francois Laborie, President, Cognite North America**CubicPV**, Mr. Frank van Mierlo, Chief Executive Officer**Data Gumbo**, Mr. Andrew Bruce, Chief Executive Officer**Emerson Automation Solutions**, Mr. Peter Zornio, Chief Technology Officer**Form Energy**, Mr. Mateo Jaramillo, Chief Executive Officer & Co-Founder**Hewlett Packard Enterprise**, Dr. Soumyendu Sarkar, Senior Distinguished Technologist of AI, Hewlett Packard Labs**Innovation: Africa**, Ms. Sivan Yaari, Founder & Chief Executive Officer**Lithium Americas Corp.**, Mr. Jonathan Evans, President & Chief Executive Officer**Nauticus Robotics**, Mr. Nicolaus Radford, Founder, Chairman, President & CEO**NuScale Power, LLC**, Mr. John L. Hopkins, President & Chief Executive Officer**Ocean Aero**, Dr. Diana K. Grauer, Chief Technology Officer**Skolkovo Foundation**, Mr. Arkady Dvorkovich, President, International Chess Federation (FIDE)**Solid Power**, Mr. Douglas Campbell, Chief Executive Officer & Co-Founder**Finance, Investment & Risk Management****Black and Veatch**, Mr. Jason Rowell, Associate Vice President & Global Technology Portfolio Manager

---

**AGORA INVITED****Thought Leaders, NGOs, National & International Organizations****Department of Materials Science & Engineering, MIT**, Dr. Elsa A. Olivetti, Associate Professor of Energy Studies**MIT**, Maria Zuber, Vice President for Research & E. A. Griswold Professor of Geophysics, MIT; Co-Chair of the President's Council of Advisors on Science and Technology (PCAST)**MIT Energy Initiative**, Dr. Yuriy Roman, Professor of Chemical Engineering**MIT Energy Initiative**, Dr. Betar Gallant, Associate Professor & the American Bureau of Shipping Career Development Professor in Mechanical Engineering**MIT Energy Initiative**, Dr. Kris Prather, Professor of Chemical Engineering, Department Executive Officer**MIT Energy Initiative**, Professor Jacopo Buongiorno, Professor of Nuclear Science & Engineering, Director for Advanced Nuclear Energy Systems**MIT Energy Initiative**, Dr. Robert Stoner, Deputy Director for Science and Technology**Advanced Research Projects Agency - Energy (ARPA-E)**, Dr. Christina Chang, Fellow**Canadian Energy Systems Analysis Research Initiative (CESAR)**, Dr. David Layzell, Director**National Renewable Energy Laboratory (NREL)**, Mr. Mark Ruth, Group Manager**TerraPraxis**, Ms. Kirsty Gogan, Founder & Managing Partner**The Rockefeller Foundation**, Mr. Ashvin Dayal, Senior Vice President, Power & Climate Initiative**The Rockefeller Foundation**, Dr. Rajiv J. Shaw, President**ENERGY INDUSTRY****Power & Renewables**



**ABB**, Mr. Gino Hernandez, Head of Global Digital Business, Energy Industries

**ABB**, Mr. Danilo Moresco, Global Vice President, Power Generation & Water

#### **Climate, CleanTech & Mobility**

**Breakthrough Energy**, Ms. Ashley Grosh, Vice President

**Commonwealth Fusion Systems (CFS)**, Dr. Bob Mumgaard, Chief Executive Officer

**EVgo**, Ms. Cathy Zoi, Chief Executive Officer

**General Motors**, Ms. Pamela Fletcher, Vice President Innovation

**Heliogen**, Mr. Bill T. Gross, Founder, Chairman and CEO

#### **Technology & Business Transformation**

**Baker Hughes**, Mr. Rami Qasem, Executive Vice President, Digital Solutions

**Camus Energy**, Ms. Astrid Atkinson, Chief Executive Officer & Co-Founder

**Chevron New Energies**, Mr. Chris Powers, Vice President, Carbon Capture, Utilization, & Storage (CCUS)

**Cummins Inc.**, Ms. Amy Adams, Vice President – Fuel Cell and Hydrogen Technologies

**Desktop Metal**, Mr. Ric Fulop, Chairman, CEO & Co-Founder

**ExxonMobil Corporation**, Dr. Vijay Swarup, Vice President, Research & Development

**LafargeHolcim**, Mr. Arne Stecher, Business Development Manager, Head of Decarbonization

**Monolith Materials**, Mr. Christopher Cardinal P.E., Manager, Plant and Process Technology

**PTC, Inc.**, Mr. Jon Hirschtick, EVP & President, SaaS

**Radia, Inc.**, Mr. Mark Lundstrom, Founder & Chief Executive Officer

**ReCarbon, Inc.**, Mr. Philip Sohn, Executive Vice President

**Sourcenergy**, Mr. Josh Adler, Founding CEO

**thyssenkrupp Steel**, Dr. Jens Reichel, Head of Technical Service and Energy

**thyssenkrupp Uhde USA**, Mr. Dennis Lippmann, Chief Executive Officer & President

**United States Department of Energy**, Ms. Sunita Satyapatal, Director of Hydrogen Fuel Cell Technologies Office

#### **Oil, Gas & Chemicals**

**Baker Hughes**, Mr. Ajit Menon, Vice President, Geothermal

**Chevron Corporation**, Mr. Mark Hatfield, Managing Director, Chevron Australia

**Johnson Matthey**, Mr. Sam French, Business Development Manager

#### **LNG, Midstream & Infrastructure**

**Baker Hughes**, Mr. Rod Christie, Executive Vice President, Turbomachinery & Process Solutions



## EPIC Insights Unscripted

Private, invitation-only Energy Partner Informal Conversations  
or EPICs at CERAWeek 2022

“The hidden gem  
of CERAWeek”

- EPIC attendee

An unparalleled opportunity for 10 to 20 senior executives of CERAWeek Partner companies and select guests to have an open dialogue with senior public officials in a relaxed setting, under Chatham House Rule.

Partners have attended EPIC dialogues with:

**H.E. Justin Trudeau**, Prime Minister, Canada  
**Secretary John Kerry**, Special Presidential Envoy for Climate, United States

**H.E. Khalid A. Al-Falih**, Minister of Energy, Industry and Mineral Resources, Kingdom of Saudi Arabia

**Hon. Lisa Murkowski**, Senator, United States  
**Commissioner Kadri Simson**, Energy, European Commission

**Mr. Bill Gates**, Co-Chair of the Bill & Melinda Gates Foundation and Founder of Breakthrough Energy, Bill & Melinda Gates Foundation

**Hon. Maria Fernanda Suárez Londoño**, Minister of Mines & Energy, Colombia

**H.E. Alexander Novak**, Minister of Energy, Ministry of Energy, Russian Federation

**H.E. Mohammad Sanusi Barkindo**, Secretary General, OPEC

**Hon. Pedro Joaquín Coldwell**, Secretary of Energy, Mexico

**H.E. Jabar Ali al-Luaibi**, Minister of Oil, Republic of Iraq

**H.E. Terje Søviknes**, Minister of Petroleum and Energy, Kingdom of Norway

**H.E. Suhail Mohamed Al Mazrouei**, Minister of Energy & Industry, United Arab Emirates

**Hon. James Gordon Carr**, Minister of Natural Resources, Canada

**Hon. Colette Honorable**, Commissioner, Federal Energy Regulatory Commission

**Dr. Faith Birol**, Executive Director, International Energy Agency

**H.E. Ólafur Ragnar Grímsson**, President, Republic of Iceland

**H.E. Ing. Carlos Perez**, Minister of Electricity and Renewables, Ecuador

\*IHS Markit reserves the right to modify deliverables based on COVID.

For more information, go to [CERAWeek.com](https://CERAWeek.com) or contact:

**Martha O'Connor**, Executive Director – CERAWeek  
E [martha.oconnor@ihsmarkit.com](mailto:martha.oconnor@ihsmarkit.com) | M 617 413 2049

**Todd Szczebak**, Executive Director – CERAWeek  
E [todd.szczebak@ihsmarkit.com](mailto:todd.szczebak@ihsmarkit.com) | M 617 413 2034

## CERAWeek Agora 2022

Where energy innovation and technology meet

The CERAWeek Innovation Agora is a forum to learn, connect and exchange ideas on energy innovation, emerging technologies, policies, financial models and solutions to the world's greatest energy challenges.

Now in its 6th year, Agora convenes a global innovation community—thought leaders; start-ups; academic institutions; tech, mobility, energy & power companies; venture capital; national labs & public officials—committed to creating new pathways and solutions for the energy and environmental future.

Dedicated to advancing the energy innovation ecosystem, and to shared learning across multiple disciplines and technologies, the Agora is thoughtfully designed to foster interaction and dialogue and to stimulate creative thinking and to fostering new relationships.

## Key Topics

- Decarbonization Pathways
- Hydrogen
- Electrification (generation, storage, smart grid)
- Next-gen Nuclear & Renewable Technologies
- Circular Economy
- Quantum Computing
- e-Mobility
- AI, Digital Transformation
- Robotics
- Diversity and Inclusion
- New Models of Innovation Finance & Investment
- Human Capital and the Future of Work
- Innovation Policy and Strategy



## Session Formats

- **Agora Studios** – Dialogues among innovation leaders on emerging and disruptive technologies.
- **Voices of Innovation** – Up-close conversations with foremost innovators and thought leaders.

“It’s fantastic. [The Agora is] an energy conference but it is also increasingly becoming a technology conference.”

–Guido Jouret, CDO, ABB

- **Agora Pods** – Startups and innovators showcase new ideas, technologies and innovations across the energy ecosystem.
- **Learning Lyceum** – High-impact learning on emerging topics through engagement, collaboration and timely briefings.
- **Meetups** –Peer-level informal connection with experts and members of the Agora community, focused on specific topics.

## What’s new in the Agora for 2022?

### Innovation Agora Hubs

- **Hydrogen Hub** – Convening the participants and stakeholders from across the emerging hydrogen ecosystem for deep-dive learning, collaboration and advancement of the emerging hydrogen ecosystem. Focus is on hydrogen technologies, the “colors of hydrogen”, policy, finance, markets and the wider societal impacts.
- **Decarbonization Hub** – focusing on CCUS, nature-based solutions, direct-air capture, storage and low-carbon electricity, and emerging approaches too hard-to-decarbonize sectors such as steel and cement.

### Each hub will include:

- Meetups
- Displays and demonstration
- Discovery Pod for start-ups and presentation
- Receptions and informal meetings/connections



Message

---

**From:** Levy, Maxwell [Levy.Maxwell@epa.gov]  
**Sent:** 3/8/2022 9:57:07 PM  
**To:** Maria Fernanda Robles [Fernanda.Robles@ihsmarkit.com]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Mariana Gabriela Deluera Canchola [Mariana.Deluera@ihsmarkit.com]; Amy Elam [Amy.Elam@ihsmarkit.com]  
**CC:** Naki Mendoza [Naki.Mendoza@ihsmarkit.com]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]; O'Brien, Grant [OBrien.Grant@epa.gov]  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

This is incredibly helpful, thank you! For the Head Table, we're working hard to get a final decision (and hopeful) yes on that one. In order to make the call, we really need to present the Administrator with some kind of seating chart or list of folks he'll actually be sitting with from that list below. Could we get that by COB tonight or early tomorrow AM so that we can make our decision?

Thanks to much!  
-Max

**Max Levy**  
Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>  
**Sent:** Tuesday, March 8, 2022 4:13 PM  
**To:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Mariana Gabriela Deluera Canchola <Mariana.Deluera@ihsmarkit.com>; Amy Elam <Amy.Elam@ihsmarkit.com>  
**Cc:** Naki Mendoza <Naki.Mendoza@ihsmarkit.com>; Levy, Maxwell <Levy.Maxwell@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi all,

We just wrapped up a very productive walkthrough with Grant, cc'ing him to the email.

For the EPIC Roundtable ROS:

9:00 AM: Carlos introduces Administrator  
9:05AM: Opening remarks from Administrator Regan  
9:10AM: Participants introduce themselves and tell a bit about their company  
9:20AM: Open discussion Q&A among participants, moderated by Carlos  
9:40AM: Closing remarks from Administrator Regan  
9:45AM: EPIC commences

Carlos Pascual has 15 min for a quick call to touch point on the EPIC. Would Wednesday at 16:00 CT work for you? I'm cc'ing @Mariana Deluera for further coordination in Carlos' agenda.

Here's the latest list of confirmed participants:

Company	First Name	Last Name	Executive Job Title
---------	------------	-----------	---------------------

8 Rivers	Bill	Brown	Executive Chairman
Baker Hughes	Ben	Linke	VP, Emissions Management at Baker Hughes
Bloom Energy	Carl	Guardino	EVP of Policy and Government Affairs
Bp	Mary	Streett	Senior Vice President, Americas Communication & Advocacy
Chevron	Bruce	Niemeyer	Vice President, Strategy & Sustainability
ConocoPhillips	Dominic	Macklon	EVP Strategy, Sustainability, Technology
Credit Suisse	Timothy	Perry	Managing Director, Chairman of Global Energy
Freeport LNG	Anne	Rappold	Vice President, Government Affairs, Risk & Compliance
Hunt Refining Company	Matt	Lambert	VP, Light Oils Marketing
Korn Ferry	Peter	Bogin	Senior Client Partner
Mitsubishi Power Americas	Bill	Newsom	President and CEO
Occidental	Charlie	Weiss	Sr. Vice President, Environmental & Sustainability
Project Canary	Chris	Romer	CEO
Rio Tinto	Bold	Baatar	Chief Executive, Copper
Schneider Electric	Kevin	Self	Senior Vice President, Strategy, Business Development & Government Affairs, North America
Sempra	Brian	Kelly	Vice President, Government Affairs, Sempra
SEPLAT ENERGY PLC	ABC (Bryant)	Orjiako	Chairman
Siemens Energy	Richard	Voorberg	President - North America
Taseko Mines Limited	Stuart	McDonald	President & CEO
Veriten	Maynard	Holt	CEO

Regarding the Agora Tour we confirmed today that the Administrator will visit all 7 Agora Houses.

For the luncheon on Thursday. Please see the confirmed attendees below:

Al Hammadi, Mohamed (CEO & Managing Director, Emirates Nuclear Energy Corporation)  
Azar, Mario (President, Energy & Process Industries, Black & Veatch)  
Belani, Ashok (EVP, Schlumberger New Energy)  
Cui, Yi (Director of Precourt Institute for Energy, Professor of Materials Science & Engineering, Stanford Univ)  
de Ruyter, Andre (Group Chief Executive, Eskom Holdings)  
Dominguez, Joseph (CEO, Exelon Generation)  
Glick, Richard (Chairman, Federal Regulatory Commission (FERC))  
Holleaux, Didier (President, Eurogas; EVP, ENGIE)  
Hopkins, John L. (President & CEO, NuScale Power)  
Houston, Martin (Vice Chairman, Tellurian)  
Narain, Sunita (Director General, Centre for Science and Environment (CSE))  
Obih, Henry (Board Member, Nigerian National Petroleum Corporation (NNPC))  
Ortiz Mena, Tania (President for Mexico, Sempra Infrastructure)

Parrish, Jesse (CEO, Blackhawk Mining)  
Peterson, Doug (President & CEO, S&P Global)  
Pizarro, Pedro (President & CEO, Edison International)  
Poneman, Daniel B. (President & CEO, Centrus Energy Corp.)  
Pope, Maria M. (President & CEO, Portland General Electric)  
Rubenstein, David M. (Co-Founder & Co-Chairman, The Carlyle Group)  
Saha, Saugata (President, S&P Global Platts)  
Straubel, JB (CEO & Co-Founder, Redwood Materials, Inc.)  
Victor, David (Professor of Innovation & Public Policy, School of Global Policy & Strategy, University of California, San Diego (UCSD))  
Willis, Darryl (VP, Microsoft Energy Industry, Microsoft)

Could you please let us know by tonight if Administrator Regan would like to seat a head table on Thursday lunch?

I'm working on a contact for Carlyle. Will keep you posted.

Kind regards,

Fernanda

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 11:13 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>; Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** Re: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

I'm available 1130CT/1230ET

On Mar 8, 2022, at 12:11 PM, Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)> wrote:

Hi Loni,

We are out of pocket at that time. We can do 11:30 to 12:30 CT. Do you have any time there?

Thanks,

Fer

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 10:54 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>; Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Unable to make that time what about 145pm ET or 2pm ET?

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Sent:** Tuesday, March 8, 2022 11:45 AM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Can we do noon CT / 1 pm ET?

Thanks

Fer

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 10:38 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Not on site yet unfortunately ---I could also talk at noon if that is better

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Sent:** Tuesday, March 8, 2022 11:28 AM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi Loni,

Trying to get all that information for you. Are you onsite by any chance? We have a walkthrough with Grant today at 1 pm CT. Would it be easier to meet there?

Thanks,

Fernanda



---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 09:11 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Fernanda –

We are needing to develop the ROS and memo materials for our boss this afternoon by NLT 3:00PM ET.

**Are you and/or Naki available at 12:30PM ET today for a quick sync**

We are needing to finalize the ROS for the EPIC roundtable, need last RSVPs. Potential topics for that conversation?

We would like the ROS for the Agora and walk through his movements there.

And last logistics.

And any RSVPs for the head table.

Loni Cortez Russell

Deputy Associate Administrator, Office of Public Engagement and Environmental Education

U.S. EPA Office of the Administrator

Cell: 202-819-3990 | she/her

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have

ED\_013043A\_00000022-00005

received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

Message

---

**From:** Lance, Kathleen [Lance.Kathleen@epa.gov]  
**Sent:** 3/8/2022 9:50:40 PM  
**To:** Levy, Maxwell [Levy.Maxwell@epa.gov]; Blythers, Dorien [Blythers.Dorien@epa.gov]  
**CC:** Cortez Russell, Loni [Russell.Loni@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]  
**Subject:** RE: FEEDBACK NEEDED: CERAWeek outstanding questions

Copy. Will get back to you ASAP.

Kathleen C. Lance  
Director of Scheduling and Advance  
U.S. Environmental Protection Agency  
Cell: (202) 941-1109

---

**From:** Levy, Maxwell <Levy.Maxwell@epa.gov>  
**Sent:** Tuesday, March 8, 2022 4:37 PM  
**To:** Blythers, Dorien <Blythers.Dorien@epa.gov>  
**Cc:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>  
**Subject:** RE: FEEDBACK NEEDED: CERAWeek outstanding questions

Hey all, we've received a list of attendees (but not seating chart) for the Head Table, below. I know we were tracking a decision today on that but hopefully this is helpful info!

Al Hammadi, Mohamed (CEO & Managing Director, Emirates Nuclear Energy Corporation)  
Azar, Mario (President, Energy & Process Industries, Black & Veatch)  
Belani, Ashok (EVP, Schlumberger New Energy)  
Cui, Yi (Director of Precourt Institute for Energy, Professor of Materials Science & Engineering, Stanford Univ)  
de Ruyter, Andre (Group Chief Executive, Eskom Holdings)  
Dominguez, Joseph (CEO, Exelon Generation)  
Glick, Richard (Chairman, Federal Regulatory Commission (FERC))  
Holleaux, Didier (President, Eurogas; EVP, ENGIE)  
Hopkins, John L. (President & CEO, NuScale Power)  
Houston, Martin (Vice Chairman, Tellurian)  
Narain, Sunita (Director General, Centre for Science and Environment (CSE))  
Obih, Henry (Board Member, Nigerian National Petroleum Corporation (NNPC))  
Ortiz Mena, Tania (President for Mexico, Semptra Infrastructure)  
Parrish, Jesse (CEO, Blackhawk Mining)  
Peterson, Doug (President & CEO, S&P Global)  
Pizarro, Pedro (President & CEO, Edison International)  
Poneman, Daniel B. (President & CEO, Centrus Energy Corp.)  
Pope, Maria M. (President & CEO, Portland General Electric)  
Rubenstein, David M. (Co-Founder & Co-Chairman, The Carlyle Group)  
Saha, Saugata (President, S&P Global Platts)  
Straubel, JB (CEO & Co-Founder, Redwood Materials, Inc.)  
Victor, David (Professor of Innovation & Public Policy, School of Global Policy & Strategy, University of California, San Diego (UCSD))  
Willis, Darryl (VP, Microsoft Energy Industry, Microsoft)

**Max Levy**

Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** Levy, Maxwell

**Sent:** Monday, March 7, 2022 1:06 PM

**To:** Blythers, Dorien <[Blythers.Dorien@epa.gov](mailto:Blythers.Dorien@epa.gov)>

**Cc:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>

**Subject:** RE: FEEDBACK NEEDED: CERAWeek outstanding questions

Bumping this – Dorien or Rosemary were you able to confirm the schedule over the weekend with the Administrator?

**Max Levy**

Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** Blythers, Dorien <[Blythers.Dorien@epa.gov](mailto:Blythers.Dorien@epa.gov)>

**Sent:** Thursday, March 3, 2022 2:11 PM

**To:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>

**Cc:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>

**Subject:** RE: FEEDBACK NEEDED: CERAWeek outstanding questions

Received. Thank you. Will circle back once I have some additional details.

---

**From:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>

**Sent:** Thursday, March 3, 2022 1:02 PM

**To:** Blythers, Dorien <[Blythers.Dorien@epa.gov](mailto:Blythers.Dorien@epa.gov)>

**Cc:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Lance, Kathleen <[Lance.Kathleen@epa.gov](mailto:Lance.Kathleen@epa.gov)>

**Subject:** FEEDBACK NEEDED: CERAWeek outstanding questions

Hey Dorien, wanted to make sure you had the attached CERAWeek sketch. We're looking for a couple decision points from the Administrator, outlined below, if you're able to hopefully get those by COB tomorrow? Happy to talk through in more detail, just let me know!

Administrator decision points:

- **EPIC Roundtable Meeting:** does the Administrator want to do this engagement? We recommend yes and hope to use this as a place to funnel most folks who are requesting 1:1 meetings.
- **Lunch at Head Table:** we're still pushing for an invite list but have been rebuffed so far. Does the Administrator want to join the Head Table at Dan Yergin's invitation, or would be prefer a private lunch (with the possibility of a working lunch with an invited stakeholder)?
- **Agora Tour:** Does the Administrator want to go on this private showroom tour, led by the other CERAWeek Co-Chair? We can work with the CERA team to narrow down the 7 possible company showcases to be more targeted if the full suite seems like too much to prep and fit in 1 hour.

Let us know if you have any questions here!

-Max

**Max Levy**

Special Assistant

Office of Public Engagement and Environmental Education

U.S. EPA Office of the Administrator

Cell: 202.815.7752 | he/him

Message

---

**From:** Levy, Maxwell [Levy.Maxwell@epa.gov]  
**Sent:** 3/9/2022 1:49:08 PM  
**To:** Maria Fernanda Robles [Fernanda.Robles@ihsmarkit.com]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Mariana Gabriela Deluera Canchola [Mariana.Deluera@ihsmarkit.com]; Amy Elam [Amy.Elam@ihsmarkit.com]  
**CC:** Naki Mendoza [Naki.Mendoza@ihsmarkit.com]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]; O'Brien, Grant [OBrien.Grant@epa.gov]  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Good morning, thank you so much for this information! It was incredibly helpful, and we're able to confirm that Administrator Regan will join for the luncheon.

As soon as you're able to send seating arrangements that would still be greatly appreciated, and I'll leave it to Grant and Rosemary to coordinate any additional necessary logistics on the ground.

Thanks,  
Max

**Max Levy**  
Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>  
**Sent:** Tuesday, March 8, 2022 7:32 PM  
**To:** Levy, Maxwell <Levy.Maxwell@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Mariana Gabriela Deluera Canchola <Mariana.Deluera@ihsmarkit.com>; Amy Elam <Amy.Elam@ihsmarkit.com>  
**Cc:** Naki Mendoza <Naki.Mendoza@ihsmarkit.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi Max,

The head tables come together no earlier than 12 to 24 hours before the meal. Administrator Regan would be seated at Dan Yergin's table, along with the luncheon speaker (David Rubenstein, Carlyle Group CEO) and other power industry executives from the Thursday morning plenary sessions, including Jean Bernard Levy (EDF CEO), Andre de Ruyter (Eskom CEO), Juan Ignacio Rubiolo (AES CEO), Nick Akins (AEP CEO), Pedro Pizarro (Edison Intl CEO), and FERC Commissioner Glick.

I hope this is enough for you to work with as we would be honored to have Administrator Regan join us.

Kind regards,

Fer

---

**From:** Levy, Maxwell <Levy.Maxwell@epa.gov>  
**Sent:** Tuesday, March 8, 2022 03:57 PM  
**To:** Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Mariana Gabriela Deluera Canchola <Mariana.Deluera@ihsmarkit.com>; Amy Elam <Amy.Elam@ihsmarkit.com>

**Cc:** Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>; O'Brien, Grant <[OBrien.Grant@epa.gov](mailto:OBrien.Grant@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

This is incredibly helpful, thank you! For the Head Table, we're working hard to get a final decision (and hopeful) yes on that one. In order to make the call, we really need to present the Administrator with some kind of seating chart or list of folks he'll actually be sitting with from that list below. Could we get that by COB tonight or early tomorrow AM so that we can make our decision?

Thanks to much!  
-Max

**Max Levy**  
Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Sent:** Tuesday, March 8, 2022 4:13 PM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Mariana Gabriela Deluera Canchola <[Mariana.Deluera@ihsmarkit.com](mailto:Mariana.Deluera@ihsmarkit.com)>; Amy Elam <[Amy.Elam@ihsmarkit.com](mailto:Amy.Elam@ihsmarkit.com)>  
**Cc:** Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>; Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>; O'Brien, Grant <[OBrien.Grant@epa.gov](mailto:OBrien.Grant@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi all,

We just wrapped up a very productive walkthrough with Grant, cc'ing him to the email.

For the EPIC Roundtable ROS:

9:00 AM: Carlos introduces Administrator  
9:05AM: Opening remarks from Administrator Regan  
9:10AM: Participants introduce themselves and tell a bit about their company  
9:20AM: Open discussion Q&A among participants, moderated by Carlos  
9:40AM: Closing remarks from Administrator Regan  
9:45AM: EPIC commences

Carlos Pascual has 15 min for a quick call to touch point on the EPIC. Would Wednesday at 16:00 CT work for you? I'm cc'ing @Mariana Deluera for further coordination in Carlos' agenda.

Here's the latest list of confirmed participants:

Company	First Name	Last Name	Executive Job Title
8 Rivers	Bill	Brown	Executive Chairman
Baker Hughes	Ben	Linke	VP, Emissions Management at Baker Hughes
Bloom Energy	Carl	Guardino	EVP of Policy and Government Affairs

Bp	Mary	Streett	Senior Vice President, Americas Communication & Advocacy
Chevron	Bruce	Niemeyer	Vice President, Strategy & Sustainability
ConocoPhillips	Dominic	Macklon	EVP Strategy, Sustainability, Technology
Credit Suisse	Timothy	Perry	Managing Director, Chairman of Global Energy
Freeport LNG	Anne	Rappold	Vice President, Government Affairs, Risk & Compliance
Hunt Refining Company	Matt	Lambert	VP, Light Oils Marketing
Korn Ferry	Peter	Bogin	Senior Client Partner
Mitsubishi Power Americas	Bill	Newsom	President and CEO
Occidental	Charlie	Weiss	Sr. Vice President, Environmental & Sustainability
Project Canary	Chris	Romer	CEO
Rio Tinto	Bold	Baatar	Chief Executive, Copper
Schneider Electric	Kevin	Self	Senior Vice President, Strategy, Business Development & Government Affairs, North America
Sempra	Brian	Kelly	Vice President, Government Affairs, Sempra
SEPLAT ENERGY PLC	ABC (Bryant)	Orjiako	Chairman
Siemens Energy	Richard	Voorberg	President - North America
Taseko Mines Limited	Stuart	McDonald	President & CEO
Veriten	Maynard	Holt	CEO

Regarding the Agora Tour we confirmed today that the Administrator will visit all 7 Agora Houses.

For the luncheon on Thursday. Please see the confirmed attendees below:

Al Hammadi, Mohamed (CEO & Managing Director, Emirates Nuclear Energy Corporation)  
 Azar, Mario (President, Energy & Process Industries, Black & Veatch)  
 Belani, Ashok (EVP, Schlumberger New Energy)  
 Cui, Yi (Director of Precourt Institute for Energy, Professor of Materials Science & Engineering, Stanford Univ)  
 de Ruyter, Andre (Group Chief Executive, Eskom Holdings)  
 Dominguez, Joseph (CEO, Exelon Generation)  
 Glick, Richard (Chairman, Federal Regulatory Commission (FERC))  
 Holleaux, Didier (President, Eurogas; EVP, ENGIE)  
 Hopkins, John L. (President & CEO, NuScale Power)  
 Houston, Martin (Vice Chairman, Tellurian)  
 Narain, Sunita (Director General, Centre for Science and Environment (CSE))  
 Obih, Henry (Board Member, Nigerian National Petroleum Corporation (NNPC))  
 Ortiz Mena, Tania (President for Mexico, Sempra Infrastructure)  
 Parrish, Jesse (CEO, Blackhawk Mining)  
 Peterson, Doug (President & CEO, S&P Global)  
 Pizarro, Pedro (President & CEO, Edison International)  
 Poneman, Daniel B. (President & CEO, Centrus Energy Corp.)  
 Pope, Maria M. (President & CEO, Portland General Electric)



Rubenstein, David M. (Co-Founder & Co-Chairman, The Carlyle Group)  
Saha, Saugata (President, S&P Global Platts)  
Straubel, JB (CEO & Co-Founder, Redwood Materials, Inc.)  
Victor, David (Professor of Innovation & Public Policy, School of Global Policy & Strategy, University of California, San Diego (UCSD))  
Willis, Darryl (VP, Microsoft Energy Industry, Microsoft)

Could you please let us know by tonight if Administrator Regan would like to seat a head table on Thursday lunch?

I'm working on a contact for Carlyle. Will keep you posted.

Kind regards,

Fernanda

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 11:13 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>; Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** Re: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

I'm available 1130CT/1230ET

On Mar 8, 2022, at 12:11 PM, Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)> wrote:

Hi Loni,

We are out of pocket at that time. We can do 11:30 to 12:30 CT. Do you have any time there?

Thanks,

Fer

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 10:54 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>; Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Unable to make that time what about 145pm ET or 2pm ET?

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Sent:** Tuesday, March 8, 2022 11:45 AM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Can we do noon CT / 1 pm ET?

Thanks

Fer

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 10:38 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Not on site yet unfortunately ---I could also talk at noon if that is better

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Sent:** Tuesday, March 8, 2022 11:28 AM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi Loni,

Trying to get all that information for you. Are you onsite by any chance? We have a walkthrough with Grant today at 1 pm CT. Would it be easier to meet there?

Thanks,

Fernanda

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 09:11 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary

<Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>

**Subject:** REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Fernanda –

We are needing to develop the ROS and memo materials for our boss this afternoon by NLT 3:00PM ET.

**Are you and/or Naki available at 12:30PM ET today for a quick sync**

We are needing to finalize the ROS for the EPIC roundtable, need last RSVPs. Potential topics for that conversation?

We would like the ROS for the Agora and walk through his movements there.

And last logistics.

And any RSVPs for the head table.

Loni Cortez Russell

Deputy Associate Administrator, Office of Public Engagement and Environmental Education

U.S. EPA Office of the Administrator

Cell: 202-819-3990 | she/her

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

ED\_013043A\_00000025-00006

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

Message

**From:** Charlene Davies [Charlene.Davies@ihsmarkit.com]  
**Sent:** 3/9/2022 4:55:51 PM  
**To:** MaryPat Decker [MaryPat.Decker@carlyle.com]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]  
**CC:** Laura Boring [Laura.Boring@carlyle.com]; Levy, Maxwell [Levy.Maxwell@epa.gov]; Maria Fernanda Robles [Fernanda.Robles@ihsmarkit.com]  
**Subject:** Meeting: Michael Regan and David Rubenstein at CERAWeek

Hi MaryPat,

As we have discussed, Mr. Regan would like to meet with Mr. Rubenstein while at CERAWeek. I would like to introduce you to Rosemary Enobakhare who is on Michael Regan's staff and will be able to work with you on scheduling a meeting.

Rosemary, MaryPat will be able to advise on Mr. Rubenstein's availability.

Many thanks,

Charlene



Charlene Davies  
Associate Director, Partnership Liaison | CERAWeek  
P: +44 7706775416  
[charlene.davies@ihsmarkit.com](mailto:charlene.davies@ihsmarkit.com)



This email is intended only for the person or entity to which it is addressed and may contain information that is privileged, confidential or otherwise protected from disclosure. Unauthorized use, review, disclosure, distribution or copying of this email or the information herein or taking any action in reliance on the contents of this email is strictly prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message. Please visit [ihsmarkit.com/about/contact-us.html](https://ihsmarkit.com/about/contact-us.html) for contact information on our offices worldwide.

Please consider the environment before printing this e-mail.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

Message

---

**From:** Cortez Russell, Loni [Russell.Loni@epa.gov]  
**Sent:** 3/9/2022 4:52:50 PM  
**To:** Mariana Gabriela Deluera Canchola [Mariana.Deluera@ihsmarkit.com]; Maria Fernanda Robles [Fernanda.Robles@ihsmarkit.com]; Levy, Maxwell [Levy.Maxwell@epa.gov]; Amy Elam [Amy.Elam@ihsmarkit.com]  
**CC:** Naki Mendoza [Naki.Mendoza@ihsmarkit.com]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]; O'Brien, Grant [OBrien.Grant@epa.gov]  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Mariana Gabriela: 4:00pm CT, in person, Confirmed – sending around the calendar invite now.

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Mariana Gabriela Deluera Canchola <Mariana.Deluera@ihsmarkit.com>  
**Sent:** Wednesday, March 9, 2022 11:08 AM  
**To:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>; Levy, Maxwell <Levy.Maxwell@epa.gov>; Amy Elam <Amy.Elam@ihsmarkit.com>  
**Cc:** Naki Mendoza <Naki.Mendoza@ihsmarkit.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hello Loni,

Thanks for confirming pls can they meet in Suite 14029 at the Hilton.

Kind Regards,

MD

---

**From:** Cortez Russell, Loni <Russell.Loni@epa.gov>  
**Sent:** Wednesday, March 9, 2022 9:59 AM  
**To:** Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>; Levy, Maxwell <Levy.Maxwell@epa.gov>; Mariana Gabriela Deluera Canchola <Mariana.Deluera@ihsmarkit.com>; Amy Elam <Amy.Elam@ihsmarkit.com>  
**Cc:** Naki Mendoza <Naki.Mendoza@ihsmarkit.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Great – they are in the air right now but time should work -- **let's please hold that time on the calendar 4:00PM CT and confirm a location** and I'll circle back as soon as they land to confirm

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>  
**Sent:** Wednesday, March 9, 2022 10:47 AM  
**To:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Levy, Maxwell <Levy.Maxwell@epa.gov>; Mariana Gabriela Deluera

Canchola <[Mariana.Deluera@ihsmarkit.com](mailto:Mariana.Deluera@ihsmarkit.com)>; Amy Elam <[Amy.Elam@ihsmarkit.com](mailto:Amy.Elam@ihsmarkit.com)>

**Cc:** Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>;

Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>; O'Brien, Grant <[OBrien.Grant@epa.gov](mailto:OBrien.Grant@epa.gov)>

**Subject:** Re: REQUEST to meet today to discuss EPIC and Agora Tour

Thanks Loni, we are still holding 4 pm today in his calendar. If this works for Rosemary and team I leave to @Mariana Gabriela Deluera Canchola to suggest the best location for Carlos.

---

**De:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>

**Enviado:** miércoles, marzo 9, 2022 9:22 a.m.

**Para:** Maria Fernanda Robles; Levy, Maxwell; Mariana Gabriela Deluera Canchola; Amy Elam

**CC:** Naki Mendoza; Enobakhare, Rosemary; Bhandari, Pradnya; O'Brien, Grant

**Asunto:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

My sense is a quick meet in person with Rosemary/team on the ground makes most sense so they can quickly run through the EPIC for the morning.

**What time would he be available for 15 minutes in person today on the ground? I'll coordinate with Rosemary and my team on the ground.**

Thank you!

Loni Cortez Russell

Office of Public Engagement and Environmental Education

Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>

**Sent:** Wednesday, March 9, 2022 9:52 AM

**To:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Mariana Gabriela Deluera Canchola <[Mariana.Deluera@ihsmarkit.com](mailto:Mariana.Deluera@ihsmarkit.com)>; Amy Elam <[Amy.Elam@ihsmarkit.com](mailto:Amy.Elam@ihsmarkit.com)>

**Cc:** Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>; O'Brien, Grant <[OBrien.Grant@epa.gov](mailto:OBrien.Grant@epa.gov)>

**Subject:** Re: REQUEST to meet today to discuss EPIC and Agora Tour

Great, thank you so much Max!

Loni, Carlos Pascual has 15 min for a quick call to touch point on the EPIC. Would today at 16:00 CT work for you? I'm cc'ing @Mariana Deluera for further coordination in Carlos' agenda.

We could also arrange for them to meet in person with the advance team if preferable.

Let us know what's best.

Thanks,

Fer

---

**De:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>

**Enviado:** miércoles, marzo 9, 2022 7:49 a.m.

**Para:** Maria Fernanda Robles; Cortez Russell, Loni; Mariana Gabriela Deluera Canchola; Amy Elam



**CC:** Naki Mendoza; Enobakhare, Rosemary; Bhandari, Pradnya; O'Brien, Grant

**Asunto:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Good morning, thank you so much for this information! It was incredibly helpful, and we're able to confirm that Administrator Regan will join for the luncheon.

As soon as you're able to send seating arrangements that would still be greatly appreciated, and I'll leave it to Grant and Rosemary to coordinate any additional necessary logistics on the ground.

Thanks,  
Max

**Max Levy**

Special Assistant

Office of Public Engagement and Environmental Education

U.S. EPA Office of the Administrator

Cell: 202.815.7752 | he/him

---

**From:** Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>

**Sent:** Tuesday, March 8, 2022 7:32 PM

**To:** Levy, Maxwell <Levy.Maxwell@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Mariana Gabriela Deluera Canchola <Mariana.Deluera@ihsmarkit.com>; Amy Elam <Amy.Elam@ihsmarkit.com>

**Cc:** Naki Mendoza <Naki.Mendoza@ihsmarkit.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>

**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi Max,

The head tables come together no earlier than 12 to 24 hours before the meal. Administrator Regan would be seated at Dan Yergin's table, along with the luncheon speaker (David Rubenstein, Carlyle Group CEO) and other power industry executives from the Thursday morning plenary sessions, including Jean Bernard Levy (EDF CEO), Andre de Ruyter (Eskom CEO), Juan Ignacio Rubiolo (AES CEO), Nick Akins (AEP CEO), Pedro Pizarro (Edison Intl CEO), and FERC Commissioner Glick.

I hope this is enough for you to work with as we would be honored to have Administrator Regan join us.

Kind regards,

Fer

---

**From:** Levy, Maxwell <Levy.Maxwell@epa.gov>

**Sent:** Tuesday, March 8, 2022 03:57 PM

**To:** Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Mariana Gabriela Deluera Canchola <Mariana.Deluera@ihsmarkit.com>; Amy Elam <Amy.Elam@ihsmarkit.com>

**Cc:** Naki Mendoza <Naki.Mendoza@ihsmarkit.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>

**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

This is incredibly helpful, thank you! For the Head Table, we're working hard to get a final decision (and hopeful) yes on that one. In order to make the call, we really need to present the Administrator with some kind of seating chart or list of folks he'll actually be sitting with from that list below. Could we get that by COB tonight or early tomorrow AM so that we can make our decision?

Thanks to much!  
-Max

**Max Levy**

Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>

**Sent:** Tuesday, March 8, 2022 4:13 PM

**To:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Mariana Gabriela Deluera Canchola <Mariana.Deluera@ihsmarkit.com>; Amy Elam <Amy.Elam@ihsmarkit.com>

**Cc:** Naki Mendoza <Naki.Mendoza@ihsmarkit.com>; Levy, Maxwell <Levy.Maxwell@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>

**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi all,

We just wrapped up a very productive walkthrough with Grant, cc'ing him to the email.

For the EPIC Roundtable ROS:

9:00 AM: Carlos introduces Administrator  
9:05AM: Opening remarks from Administrator Regan  
9:10AM: Participants introduce themselves and tell a bit about their company  
9:20AM: Open discussion Q&A among participants, moderated by Carlos  
9:40AM: Closing remarks from Administrator Regan  
9:45AM: EPIC commences

Carlos Pascual has 15 min for a quick call to touch point on the EPIC. Would Wednesday at 16:00 CT work for you? I'm cc'ing @Mariana Deluera for further coordination in Carlos' agenda.

Here's the latest list of confirmed participants:

Company	First Name	Last Name	Executive Job Title
8 Rivers	Bill	Brown	Executive Chairman
Baker Hughes	Ben	Linke	VP, Emissions Management at Baker Hughes
Bloom Energy	Carl	Guardino	EVP of Policy and Government Affairs
Bp	Mary	Streett	Senior Vice President, Americas Communication & Advocacy
Chevron	Bruce	Niemeyer	Vice President, Strategy & Sustainability

ConocoPhillips	Dominic	Macklon	EVP Strategy, Sustainability, Technology
Credit Suisse	Timothy	Perry	Managing Director, Chairman of Global Energy
Freeport LNG	Anne	Rappold	Vice President, Government Affairs, Risk & Compliance
Hunt Refining Company	Matt	Lambert	VP, Light Oils Marketing
Korn Ferry	Peter	Bogin	Senior Client Partner
Mitsubishi Power Americas	Bill	Newsom	President and CEO
Occidental	Charlie	Weiss	Sr. Vice President, Environmental & Sustainability
Project Canary	Chris	Romer	CEO
Rio Tinto	Bold	Baatar	Chief Executive, Copper
Schneider Electric	Kevin	Self	Senior Vice President, Strategy, Business Development & Government Affairs, North America
Sempra	Brian	Kelly	Vice President, Government Affairs, Sempra
SEPLAT ENERGY PLC	ABC (Bryant)	Orjiako	Chairman
Siemens Energy	Richard	Voorberg	President - North America
Taseko Mines Limited	Stuart	McDonald	President & CEO
Veriten	Maynard	Holt	CEO

Regarding the Agora Tour we confirmed today that the Administrator will visit all 7 Agora Houses.

For the luncheon on Thursday. Please see the confirmed attendees below:

Al Hammadi, Mohamed (CEO & Managing Director, Emirates Nuclear Energy Corporation)  
Azar, Mario (President, Energy & Process Industries, Black & Veatch)  
Belani, Ashok (EVP, Schlumberger New Energy)  
Cui, Yi (Director of Precourt Institute for Energy, Professor of Materials Science & Engineering, Stanford Univ)  
de Ruyter, Andre (Group Chief Executive, Eskom Holdings)  
Dominguez, Joseph (CEO, Exelon Generation)  
Glick, Richard (Chairman, Federal Regulatory Commission (FERC))  
Holleaux, Didier (President, Eurogas; EVP, ENGIE)  
Hopkins, John L. (President & CEO, NuScale Power)  
Houston, Martin (Vice Chairman, Tellurian)  
Narain, Sunita (Director General, Centre for Science and Environment (CSE))  
Obih, Henry (Board Member, Nigerian National Petroleum Corporation (NNPC))  
Ortiz Mena, Tania (President for Mexico, Sempra Infrastructure)  
Parrish, Jesse (CEO, Blackhawk Mining)  
Peterson, Doug (President & CEO, S&P Global)  
Pizarro, Pedro (President & CEO, Edison International)  
Poneman, Daniel B. (President & CEO, Centrus Energy Corp.)  
Pope, Maria M. (President & CEO, Portland General Electric)  
Rubenstein, David M. (Co-Founder & Co-Chairman, The Carlyle Group)  
Saha, Saugata (President, S&P Global Platts)

Straubel, JB (CEO & Co-Founder, Redwood Materials, Inc.)

Victor, David (Professor of Innovation & Public Policy, School of Global Policy & Strategy, University of California, San Diego (UCSD))

Willis, Darryl (VP, Microsoft Energy Industry, Microsoft)

Could you please let us know by tonight if Administrator Regan would like to seat a head table on Thursday lunch?

I'm working on a contact for Carlyle. Will keep you posted.

Kind regards,

Fernanda

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>

**Sent:** Tuesday, March 8, 2022 11:13 AM

**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>

**Cc:** Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>; Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>

**Subject:** Re: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

I'm available 1130CT/1230ET

On Mar 8, 2022, at 12:11 PM, Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)> wrote:

Hi Loni,

We are out of pocket at that time. We can do 11:30 to 12:30 CT. Do you have any time there?

Thanks,

Fer

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>

**Sent:** Tuesday, March 8, 2022 10:54 AM

**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>; Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>

**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>

**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Unable to make that time what about 145pm ET or 2pm ET?

Loni Cortez Russell

Office of Public Engagement and Environmental Education

Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Sent:** Tuesday, March 8, 2022 11:45 AM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Can we do noon CT / 1 pm ET?

Thanks

Fer

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 10:38 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Not on site yet unfortunately ---I could also talk at noon if that is better

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Sent:** Tuesday, March 8, 2022 11:28 AM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi Loni,

Trying to get all that information for you. Are you onsite by any chance? We have a walkthrough with Grant today at 1 pm CT. Would it be easier to meet there?

Thanks,

Fernanda

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 09:11 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Fernanda –

We are needing to develop the ROS and memo materials for our boss this afternoon by NLT 3:00PM ET.

**Are you and/or Naki available at 12:30PM ET today for a quick sync**

We are needing to finalize the ROS for the EPIC roundtable, need last RSVPs. Potential topics for that conversation?

We would like the ROS for the Agora and walk through his movements there.

And last logistics.

And any RSVPs for the head table.

Loni Cortez Russell

Deputy Associate Administrator, Office of Public Engagement and Environmental Education

U.S. EPA Office of the Administrator

Cell: 202-819-3990 | she/her

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail

addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

Message

---

**From:** Levy, Maxwell [Levy.Maxwell@epa.gov]  
**Sent:** 3/9/2022 9:37:50 PM  
**To:** MaryPat Decker [MaryPat.Decker@carlyle.com]; Charlene Davies [Charlene.Davies@ihsmarkit.com]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]  
**CC:** Laura Boring [Laura.Boring@carlyle.com]; Maria Fernanda Robles [Fernanda.Robles@ihsmarkit.com]; O'Brien, Grant [OBrien.Grant@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]  
**Subject:** RE: Meeting: Michael Regan and David Rubenstein at CERAWeek

Hi MaryPat, glad to be connected! Unfortunately Administrator Regan will be delivering remarks from 10:45 – 11:15 and then transitioning to a press briefing. Is there any chance David could be available some time from 11:40 on before the Luncheon begins? If not, happy to look at other windows if you have them later in the day. Feel free to give me a call if you need, too!

Thanks,  
Max

**Max Levy**

Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** MaryPat Decker <MaryPat.Decker@carlyle.com>  
**Sent:** Wednesday, March 9, 2022 1:53 PM  
**To:** Charlene Davies <Charlene.Davies@ihsmarkit.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>  
**Cc:** Laura Boring <Laura.Boring@carlyle.com>; Levy, Maxwell <Levy.Maxwell@epa.gov>; Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>  
**Subject:** RE: Meeting: Michael Regan and David Rubenstein at CERAWeek

Hi Charlene,  
Thank you for the introduction.

Hi Rosemary,  
It's a pleasure to be connected. David will be at the site tomorrow, March 10<sup>th</sup> and has availability between 10:45a-11:30a.

We look forward to hearing from you.

Best,  
MaryPat

---

**From:** Charlene Davies <Charlene.Davies@ihsmarkit.com>  
**Sent:** Wednesday, March 9, 2022 11:56 AM  
**To:** MaryPat Decker <MaryPat.Decker@carlyle.com>; enobakhare.rosemary@epa.gov  
**Cc:** Laura Boring <Laura.Boring@carlyle.com>; Levy.maxwell@epa.gov; Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>  
**Subject:** Meeting: Michael Regan and David Rubenstein at CERAWeek



Hi MaryPat,

As we have discussed, Mr. Regan would like to meet with Mr. Rubenstein while at CERAWeek. I would like to introduce you to Rosemary Enobakhare who is on Michael Regan's staff and will be able to work with you on scheduling a meeting.

Rosemary, MaryPat will be able to advise on Mr. Rubenstein's availability.

Many thanks,

Charlene



Charlene Davies  
Associate Director, Partnership Liaison | CERAWeek  
P: **+44 7706775416**  
[charlene.davies@ihsmarkit.com](mailto:charlene.davies@ihsmarkit.com)



This email is intended only for the person or entity to which it is addressed and may contain information that is privileged, confidential or otherwise protected from disclosure. Unauthorized use, review, disclosure, distribution or copying of this email or the information herein or taking any action in reliance on the contents of this email is strictly prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message. Please visit [ihsmarkit.com/about/contact-us.html](https://ihsmarkit.com/about/contact-us.html) for contact information on our offices worldwide.

Please consider the environment before printing this e-mail.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

< CONFIDENTIALITY NOTICE >

The information contained in this transmission is intended only for the person or entity to which it is addressed and may

ED\_013043A\_00000042-00002

contain confidential, trade secret and/or privileged material. If you are not the intended recipient of this information, do not review, retransmit, disclose, disseminate, use, or take any action in reliance upon, this information. If you received this transmission in error, please contact the sender and destroy all printed copies and delete the material from all computers.

In connection with our business, The Carlyle Group may collect and process your personal data. For further information regarding how we use this data, please see our online privacy notice at <https://www.carlyle.com/privacy-notice>

Message

---

**From:** Levy, Maxwell [Levy.Maxwell@epa.gov]  
**Sent:** 3/2/2022 4:35:44 PM  
**To:** Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]  
**CC:** Kim, Eunjung [Kim.Eun@epa.gov]  
**Subject:** CERAWeek Sketch  
**Attachments:** CERA WEEK SKETCH.docx

Hey, let me know if there's any other details you think would be helpful to add to the sketch? Otherwise should be good to go to send up!

**Max Levy**

Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

**9:00 – 9:45 Energy Partner Informal Conversations (EPIC)**

Private, invitation- opportunity for 10 to 20 senior executives of CERAWeek Partner Companies and select guests to have an open dialogue with Administrator Regan under Chatham House Rules. This is also a venue to accommodate stakeholders who have requested 1:1 meetings but can meet in this setting instead.

*Attendees:* 10-20 senior executives of CERAWeek Partner companies. *Confirmed:*

- **Occidental**, Charlie Weiss, Sr. Vice President, Environmental & Sustainability
- **SEPLAT ENERGY PLC**, ABC (Bryant) Orjiako, Chairman
- **Rio Tinto**, Bold Baatar, Chief Executive, Copper
- **Freeport LNG**, Anne Rappold, Vice President, Government Affairs, Risk & Compliance
- **Schneider Electric**, Kevin Self, Senior Vice President, Strategy, Business Development & Government Affairs, North America

Location: Hilton Americas Hotel, level 21, 21029

**10:30 – 10:45 Mic setup**

Location: Hilton Americas hotel, level 2, Green Room adjacent to Plenary Americas

**10:45 – 10:55 Address by Hon. Michael S. Regan**

Location: Hilton Americas hotel, level 2, Plenary Americas

*\*EPA to confirm final time needed for the special address.*

**10:55 – 11:10 Speaking Engagement: Leadership Dialogue**

Chair: Daniel Yergin

Location: Hilton Americas hotel, level 2, Plenary Americas

**11:20 – 11:40 Press Briefing**

Opportunity to book one 30 min press briefing. The press briefing will be listed on the press conference schedule. Standard press conference format: a short statement followed by press question and answer format.

Location: Hilton Americas hotel, level 3, 344 AB

**11:40 – 11:50 Press Interview**

Outlet TBD

**12:00 – 12:20 Bilateral Meet and Greet**

Participants TBD

**12:25 – 1:40 Luncheon & Dialogue with David Rubenstein, Co-Founder & Co-Chairman, The Carlyle Group**

Invitation to sit at Head Table during lunch session during a dialogue with David Rubenstein, one of the world's largest and most successful private investment firms. Mr. Rubenstein is Chairman of the Boards of the John F. Kennedy Center for the Performing Arts, the Council on Foreign Relations, the National Gallery of Art, and the Economic Club of Washington.

*Attendees:* Private invites sent by CERA Week co-chairs to government officials, dignitaries, Presidents of Countries, Ministers, CEOs, and Senior Executives of major corporations

Location: Hilton Americas hotel, level 2, Plenary Americas

**13:50 -14:50 Private Innovation Agora Tour**

CERA Week's Agora acts as a technology showcase during the Conference. CERA Week Co-Chair James Rosenfield will guide Administrator Regan through the Agora to view technology at Agora Houses featuring the following companies:

- Aker Horizons / Cognite
- Aramco
- Amazon Web Services
- ExxonMobil
- Microsoft
- Oxy
- Petronas

Location: George Brown Center, (connected to the Hilton Las Americas, 3rd Floor)

Message

---

**From:** O'Brien, Grant [OBrien.Grant@epa.gov]  
**Sent:** 3/10/2022 1:56:39 PM  
**To:** Levy, Maxwell [Levy.Maxwell@epa.gov]  
**CC:** MaryPat Decker [MaryPat.Decker@carlyle.com]; Charlene Davies [Charlene.Davies@ihsmarkit.com]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Laura Boring [Laura.Boring@carlyle.com]; Maria Fernanda Robles [Fernanda.Robles@ihsmarkit.com]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]  
**Subject:** Re: Meeting: Michael Regan and David Rubenstein at CERAWeek

Thanks Max. I can confirm that that timing works. Can we plan on meeting in room 9029 in the west tower of the hotel?

Sent from my iPhone

On Mar 9, 2022, at 3:46 PM, Levy, Maxwell <Levy.Maxwell@epa.gov> wrote:

I believe 11:45 – 11:55am should work on our end, we'll just be wrapping up the press briefing at 11:40 so want to build in a little buffer time. @O'Brien, Grant can you confirm that timing?

Thanks for the quick response and flexibility!

-Max

**Max Levy**

Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** MaryPat Decker <MaryPat.Decker@carlyle.com>  
**Sent:** Wednesday, March 9, 2022 4:41 PM  
**To:** Levy, Maxwell <Levy.Maxwell@epa.gov>; Charlene Davies <Charlene.Davies@ihsmarkit.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>  
**Cc:** Laura Boring <Laura.Boring@carlyle.com>; Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>; O'Brien, Grant <OBrien.Grant@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>  
**Subject:** RE: Meeting: Michael Regan and David Rubenstein at CERAWeek

Hi Max,

Would 11:40a-11:55a be convenient or 1:50p-2:05p?

Thank you,  
MaryPat

---

**From:** Levy, Maxwell <Levy.Maxwell@epa.gov>  
**Sent:** Wednesday, March 9, 2022 4:38 PM  
**To:** MaryPat Decker <MaryPat.Decker@carlyle.com>; Charlene Davies <Charlene.Davies@ihsmarkit.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>  
**Cc:** Laura Boring <Laura.Boring@carlyle.com>; Maria Fernanda Robles

<Fernanda.Robles@ihsmarkit.com>; O'Brien, Grant <OBrien.Grant@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>

**Subject:** RE: Meeting: Michael Regan and David Rubenstein at CERAWeek

Hi MaryPat, glad to be connected! Unfortunately Administrator Regan will be delivering remarks from 10:45 – 11:15 and then transitioning to a press briefing. Is there any chance David could be available some time from 11:40 on before the Luncheon begins? If not, happy to look at other windows if you have them later in the day. Feel free to give me a call if you need, too!

Thanks,  
Max

**Max Levy**

Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** MaryPat Decker <MaryPat.Decker@carlyle.com>

**Sent:** Wednesday, March 9, 2022 1:53 PM

**To:** Charlene Davies <Charlene.Davies@ihsmarkit.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>

**Cc:** Laura Boring <Laura.Boring@carlyle.com>; Levy, Maxwell <Levy.Maxwell@epa.gov>; Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>

**Subject:** RE: Meeting: Michael Regan and David Rubenstein at CERAWeek

Hi Charlene,  
Thank you for the introduction.

Hi Rosemary,  
It's a pleasure to be connected. David will be at the site tomorrow, March 10<sup>th</sup> and has availability between 10:45a-11:30a.

We look forward to hearing from you.

Best,  
MaryPat

---

**From:** Charlene Davies <Charlene.Davies@ihsmarkit.com>

**Sent:** Wednesday, March 9, 2022 11:56 AM

**To:** MaryPat Decker <MaryPat.Decker@carlyle.com>; enobakhare.rosemary@epa.gov

**Cc:** Laura Boring <Laura.Boring@carlyle.com>; Levy.maxwell@epa.gov; Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>

**Subject:** Meeting: Michael Regan and David Rubenstein at CERAWeek

Hi MaryPat,

As we have discussed, Mr. Regan would like to meet with Mr. Rubenstein while at CERAWeek. I would like to introduce you to Rosemary Enobakhare who is on Michael Regan's staff and will be able to work with you on scheduling a meeting.

Rosemary, MaryPat will be able to advise on Mr. Rubenstein's availability.

Many thanks,

Charlene



Charlene Davies  
Associate Director, Partnership Liaison | CERAWEEK  
P: +44 7706775416  
[charlene.davies@ihsmarkit.com](mailto:charlene.davies@ihsmarkit.com)



This email is intended only for the person or entity to which it is addressed and may contain information that is privileged, confidential or otherwise protected from disclosure. Unauthorized use, review, disclosure, distribution or copying of this email or the information herein or taking any action in reliance on the contents of this email is strictly prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message. Please visit [ihsmarkit.com/about/contact-us.html](https://ihsmarkit.com/about/contact-us.html) for contact information on our offices worldwide.

Please consider the environment before printing this e-mail.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

< CONFIDENTIALITY NOTICE >

The information contained in this transmission is intended only for the person or entity to which it is addressed and may contain confidential, trade secret and/or privileged material. If you are not the intended recipient of this information, do not review, retransmit, disclose, disseminate, use, or take any action in reliance upon, this information. If you received this transmission in error, please contact the



sender and destroy all printed copies and delete the material from all computers.

In connection with our business, The Carlyle Group may collect and process your personal data. For further information regarding how we use this data, please see our online privacy notice at

<https://www.carlyle.com/privacy-notice>

---

< CONFIDENTIALITY NOTICE >

The information contained in this transmission is intended only for the person or entity to which it is addressed and may contain confidential, trade secret and/or privileged material. If you are not the intended recipient of this information, do not review, retransmit, disclose, disseminate, use, or take any action in reliance upon, this information. If you received this transmission in error, please contact the sender and destroy all printed copies and delete the material from all computers.

In connection with our business, The Carlyle Group may collect and process your personal data. For further information regarding how we use this data, please see our online privacy notice at

<https://www.carlyle.com/privacy-notice>

**From:** CERAWeek 2022 [ceraweek@ihsmarkit.com]  
**Sent:** 3/9/2022 11:20:24 PM  
**To:** Lance, Kathleen [Lance.Kathleen@epa.gov]  
**Subject:** CERAWeek Day 4



Dear Hon. Michael S. Regan,

Thank you for joining us for the third day of CERAWeek 2022! We begin tomorrow, day four, at 7:45am CST.

**We have an exciting fourth day planned, including:**

- Fireside chats with **Jean-Bernard Lévy**, Chairman & CEO, Électricité de France (EDF); **Michael S. Regan**, Administrator, United States Environmental Protection Agency; **David Rubenstein**, Co-Founder & Co-Chairman, The Carlyle Group; **Richard Glick**, Chairman, Federal Energy Regulatory Commission (FERC); **JB Straubel**, Founder & CEO, Redwood Materials; and **Hon. Lisa Murkowski**, United States Senator, Alaska
- Voices of Innovation with **Yi Cui**, Director of Precourt Institute for Energy, Professor of Materials Science and Engineering, Stanford University; **David Victor**, Professor of Innovation and Public Policy, School of Global Policy and Strategy, University of California, San Diego (UCSD); and **Vijay Swarup**, Vice President, Research and Development, ExxonMobil Research and Engineering Company
- **Nick Akins**, Chairman, President & CEO, American Electric Power, and **Pedro Pizarro**, President & CEO, Edison International on Power Strategies for the 21st Century
- **André de Ruyter**, Group Chief Executive, Eskom Holdings SOC Ltd. and **Juan Ignacio Rubiolo**, Executive Vice President & President, International Businesses, AES discuss Global Pathways to Net Zero and Beyond
- Book Signings with **David Victor**, *Making Climate Science Work*; and **Dan Poneman**, *Double Jeopardy: Combating Nuclear Terror and Climate Change*
- "Next Gen" Future Energy Leaders Town Hall
- Dinner and Dialogue with **Patti Poppe**, Chief Executive Officer, PG&E Corporation and **James D. Farley, Jr.**, President & Chief Executive Officer, Ford Motor Company

...and much more!

We look forward to seeing you tomorrow!

Regards,  
The CERAWeek Team

In case you missed it! Watch select CERAWeek sessions on-demand here:  
<https://reg.virtual.ceraweek.com/flow/ihsmarkit/ceraweek22/attendee-portal/login>

Questions? Please visit the Information Desk or email [ceraweek@ihsmarkit.com](mailto:ceraweek@ihsmarkit.com).

Message

---

**From:** Levy, Maxwell [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=B27AF5BD953A4F31874DEC1D94ED0F97-LEVY, MAXWE]  
**Sent:** 3/3/2022 6:02:00 PM  
**To:** Blythers, Dorien [Blythers.Dorien@epa.gov]  
**CC:** Cortez Russell, Loni [Russell.Loni@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; lance.kathleen@epa.gov  
**Subject:** FEEDBACK NEEDED: CERAWeek outstanding questions  
**Attachments:** CERA WEEK SKETCH\_clean.docx

Hey Dorien, wanted to make sure you had the attached CERAWeek sketch. We're looking for a couple decision points from the Administrator, outlined below, if you're able to hopefully get those by COB tomorrow? Happy to talk through in more detail, just let me know!

Administrator decision points:

- **EPIC Roundtable Meeting:** does the Administrator want to do this engagement? Ex. 5 Deliberative Process (DP)
- Ex. 5 Deliberative Process (DP)
- **Lunch at Head Table:** we're still pushing for an invite list but have been rebuffed so far. Does the Administrator want to join the Head Table at Dan Yergin's invitation, or would be prefer a private lunch (with the possibility of a working lunch with an invited stakeholder)?
- **Agora Tour:** Does the Administrator want to go on this private showroom tour, led by the other CERAWeek Co-Chair? We can work with the CERA team to narrow down the 7 possible company showcases to be more targeted if the full suite seems like too much to prep and fit in 1 hour.

Let us know if you have any questions here!

-Max

**Max Levy**

Special Assistant

Office of Public Engagement and Environmental Education

U.S. EPA Office of the Administrator

Cell: 202.815.7752 | he/him

**CERAWeek Conference**  
Thursday, March 10, 2022  
Houston, TX

**9:00 – 9:45 Energy Partner Informal Conversations (EPIC)**

Private, invitation-only opportunity for 10 to 20 senior executives of CERAWeek Partner Companies and select guests to have an open dialogue with Administrator Regan under Chatham House Rules. This is also a venue to accommodate stakeholders who have requested 1:1 meetings but can meet in this setting instead.

*Attendees:* 10-20 senior executives of CERAWeek Partner companies.

*Confirmed:*

- **Occidental**, Charlie Weiss, Sr. Vice President, Environmental & Sustainability
- **SEPLAT ENERGY PLC**, ABC (Bryant) Orjiako, Chairman
- **Rio Tinto**, Bold Baatar, Chief Executive, Copper
- **Freeport LNG**, Anne Rappold, Vice President, Government Affairs, Risk & Compliance
- **Schneider Electric**, Kevin Self, Senior Vice President, Strategy, Business Development & Government Affairs, North America

**10:30 – 10:45 Mic setup**

**10:45 – 10:55 Address by Hon. Michael S. Regan**

**10:55 – 11:15 Speaking Engagement: Fireside Chat Leadership Dialogue**

Following Administrator Regan's remarks, he will transition directly to a fireside chat with Daniel Yergin, a leading voice in energy policy and CERAWeek co-chair. This is an opportunity to hone in on the Agency's power sector strategy in additional detail.

*Moderator:* Daniel Yergin

**11:20 – 11:40 Press Briefing**

20 min press briefing. The press briefing will be listed on the press conference schedule. Standard press conference format: a short statement followed by press question and answer format.

**11:40 – 11:50 Press Interview**

Outlet TBD

**12:00 – 12:20 Bilateral Meet and Greet**

Participants TBD

**Commented [CRL1]:** Are we taking this out?

**12:25 – 1:40 Luncheon & Dialogue with David Rubenstein, Co-Founder & Co-Chairman, The Carlyle Group**

Invitation to sit at Head Table during lunch session during a keynote address with David Rubenstein, Chairman of one of the world's largest and most successful private investment firms. Mr. Rubenstein is Chairman of the Boards of the John F. Kennedy Center for the Performing Arts, the Council on Foreign Relations, the National Gallery of Art, and the Economic Club of Washington.

*Attendees:* Private invites sent by CERA Week co-chairs to government officials, dignitaries, Presidents of Countries, Ministers, CEOs, and Senior Executives of major corporations

**13:50 -14:50 Private Innovation Agora Tour**

CERA Week's Innovation Agora acts as a technology showcase during the conference. CERA Week Co-Chair James Rosenfield will guide Administrator Regan through the Agora to view innovation and technology build outs related to power and energy production. The tour will include stops at the following companies:

- Aker Horizons / Cognite
- Aramco
- Amazon Web Services
- ExxonMobil
- Microsoft
- Oxy
- Petronas

Message

**From:** Levy, Maxwell [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=B27AF5BD953A4F31874DEC1D94ED0F97-LEVY, MAXWE]  
**Sent:** 3/8/2022 9:14:16 PM  
**To:** Kim, Eunjung [Kim.Eun@epa.gov]  
**CC:** Bhandari, Pradnya [Bhandari.Pradnya@epa.gov]  
**Subject:** FW: REQUEST to meet today to discuss EPIC and Agora Tour

More companies for the EPIC if there's any ASAP background we can pull?

**Max Levy**

Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>  
**Sent:** Tuesday, March 8, 2022 4:13 PM  
**To:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Mariana Gabriela Deluera Canchola <Mariana.Deluera@ihsmarkit.com>; Amy Elam <Amy.Elam@ihsmarkit.com>  
**Cc:** Naki Mendoza <Naki.Mendoza@ihsmarkit.com>; Levy, Maxwell <Levy.Maxwell@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi all,

We just wrapped up a very productive walkthrough with Grant, cc'ing him to the email.

For the EPIC Roundtable ROS:

9:00 AM: Carlos introduces Administrator  
9:05AM: Opening remarks from Administrator Regan  
9:10AM: Participants introduce themselves and tell a bit about their company  
9:20AM: Open discussion Q&A among participants, moderated by Carlos  
9:40AM: Closing remarks from Administrator Regan  
9:45AM: EPIC commences

Carlos Pascual has 15 min for a quick call to touch point on the EPIC. Would Wednesday at 16:00 CT work for you? I'm cc'ing @Mariana Deluera for further coordination in Carlos' agenda.

Here's the latest list of confirmed participants:

Company	First Name	Last Name	Executive Job Title
8 Rivers	Bill	Brown	Executive Chairman
Baker Hughes	Ben	Linke	VP, Emissions Management at Baker Hughes
Bloom Energy	Carl	Guardino	EVP of Policy and Government Affairs
Bp	Mary	Streett	Senior Vice President, Americas Communication & Advocacy

Chevron	Bruce	Niemeyer	Vice President, Strategy & Sustainability
ConocoPhillips	Dominic	Macklon	EVP Strategy, Sustainability, Technology
Credit Suisse	Timothy	Perry	Managing Director, Chairman of Global Energy
Freeport LNG	Anne	Rappold	Vice President, Government Affairs, Risk & Compliance
Hunt Refining Company	Matt	Lambert	VP, Light Oils Marketing
Korn Ferry	Peter	Bogin	Senior Client Partner
Mitsubishi Power Americas	Bill	Newsom	President and CEO
Occidental	Charlie	Weiss	Sr. Vice President, Environmental & Sustainability
Project Canary	Chris	Romer	CEO
Rio Tinto	Bold	Baatar	Chief Executive, Copper
Schneider Electric	Kevin	Self	Senior Vice President, Strategy, Business Development & Government Affairs, North America
Sempra	Brian	Kelly	Vice President, Government Affairs, Sempra
SEPLAT ENERGY PLC	ABC (Bryant)	Orjiako	Chairman
Siemens Energy	Richard	Voorberg	President - North America
Taseko Mines Limited	Stuart	McDonald	President & CEO
Veriten	Maynard	Holt	CEO

Regarding the Agora Tour we confirmed today that the Administrator will visit all 7 Agora Houses.

For the luncheon on Thursday. Please see the confirmed attendees below:

Al Hammadi, Mohamed (CEO & Managing Director, Emirates Nuclear Energy Corporation)  
Azar, Mario (President, Energy & Process Industries, Black & Veatch)  
Belani, Ashok (EVP, Schlumberger New Energy)  
Cui, Yi (Director of Precourt Institute for Energy, Professor of Materials Science & Engineering, Stanford Univ)  
de Ruyter, Andre (Group Chief Executive, Eskom Holdings)  
Dominguez, Joseph (CEO, Exelon Generation)  
Glick, Richard (Chairman, Federal Regulatory Commission (FERC))  
Holleaux, Didier (President, Eurogas; EVP, ENGIE)  
Hopkins, John L. (President & CEO, NuScale Power)  
Houston, Martin (Vice Chairman, Tellurian)  
Narain, Sunita (Director General, Centre for Science and Environment (CSE))  
Obih, Henry (Board Member, Nigerian National Petroleum Corporation (NNPC))  
Ortiz Mena, Tania (President for Mexico, Sempra Infrastructure)  
Parrish, Jesse (CEO, Blackhawk Mining)  
Peterson, Doug (President & CEO, S&P Global)  
Pizarro, Pedro (President & CEO, Edison International)  
Poneman, Daniel B. (President & CEO, Centrus Energy Corp.)  
Pope, Maria M. (President & CEO, Portland General Electric)  
Rubenstein, David M. (Co-Founder & Co-Chairman, The Carlyle Group)



Saha, Saugata (President, S&P Global Platts)  
Straubel, JB (CEO & Co-Founder, Redwood Materials, Inc.)  
Victor, David (Professor of Innovation & Public Policy, School of Global Policy & Strategy, University of California, San Diego (UCSD))  
Willis, Darryl (VP, Microsoft Energy Industry, Microsoft)

Could you please let us know by tonight if Administrator Regan would like to seat a head table on Thursday lunch?

I'm working on a contact for Carlyle. Will keep you posted.

Kind regards,

Fernanda

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 11:13 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>; Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** Re: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

I'm available 1130CT/1230ET

On Mar 8, 2022, at 12:11 PM, Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)> wrote:

Hi Loni,

We are out of pocket at that time. We can do 11:30 to 12:30 CT. Do you have any time there?

Thanks,

Fer

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 10:54 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>; Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Unable to make that time what about 145pm ET or 2pm ET?

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Sent:** Tuesday, March 8, 2022 11:45 AM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Can we do noon CT / 1 pm ET?

Thanks

Fer

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 10:38 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Not on site yet unfortunately ---I could also talk at noon if that is better

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Sent:** Tuesday, March 8, 2022 11:28 AM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi Loni,

Trying to get all that information for you. Are you onsite by any chance? We have a walkthrough with Grant today at 1 pm CT. Would it be easier to meet there?

Thanks,

Fernanda

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 09:11 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Fernanda –

We are needing to develop the ROS and memo materials for our boss this afternoon by NLT 3:00PM ET.

**Are you and/or Naki available at 12:30PM ET today for a quick sync**

We are needing to finalize the ROS for the EPIC roundtable, need last RSVPs. Potential topics for that conversation?

We would like the ROS for the Agora and walk through his movements there.

And last logistics.

And any RSVPs for the head table.

Loni Cortez Russell

Deputy Associate Administrator, Office of Public Engagement and Environmental Education

U.S. EPA Office of the Administrator

Cell: 202-819-3990 | she/her

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

Message

---

**From:** Levy, Maxwell [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=B27AF5BD953A4F31874DEC1D94ED0F97-LEVY, MAXWE]  
**Sent:** 3/8/2022 11:26:28 PM  
**To:** Kim, Eunjung [Kim.Eun@epa.gov]  
**Subject:** Fwd: CERAWeek Sketch  
**Attachments:** CERA WEEK SKETCH\_clean.docx

This remains basically the best info, Still TBD on the head table lunch attendance

Sent from my iPhone

Begin forwarded message:

**From:** "Levy, Maxwell" <Levy.Maxwell@epa.gov>  
**Date:** March 2, 2022 at 2:56:00 PM EST  
**To:** "Cortez Russell, Loni" <Russell.Loni@epa.gov>, "Enobakhare, Rosemary" <Enobakhare.Rosemary@epa.gov>  
**Cc:** "Kim, Eunjung" <Kim.Eun@epa.gov>  
**Subject:** RE: CERAWeek Sketch

Sorry cleaned some typos, re-attached.

**Max Levy**  
Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** Levy, Maxwell  
**Sent:** Wednesday, March 2, 2022 1:24 PM  
**To:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>  
**Cc:** Kim, Eunjung <Kim.Eun@epa.gov>  
**Subject:** RE: CERAWeek Sketch

Cleaned and updated, attached!

**Max Levy**  
Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Wednesday, March 2, 2022 1:17 PM  
**To:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>  
**Cc:** Kim, Eunjung <[Kim.Eun@epa.gov](mailto:Kim.Eun@epa.gov)>  
**Subject:** RE: CERAWeek Sketch

My feedback attached

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Levy, Maxwell <Levy.Maxwell@epa.gov>  
**Sent:** Wednesday, March 2, 2022 11:36 AM  
**To:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>  
**Cc:** Kim, Eunjung <Kim.Eun@epa.gov>  
**Subject:** CERAWEEK Sketch

Hey, let me know if there's any other details you think would be helpful to add to the sketch? Otherwise should be good to go to send up!

**Max Levy**  
Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

**CERAWeek Conference**  
Thursday, March 10, 2022  
Houston, TX

**9:00 – 9:45 Energy Partner Informal Conversations (EPIC)**

Private, invitation-only opportunity for 10 to 20 senior executives of CERAWeek Partner Companies and select guests to have an open dialogue with Administrator Regan under Chatham House Rules. This is also a venue to accommodate stakeholders who have requested 1:1 meetings but can meet in this setting instead.

*Attendees:* 10-20 senior executives of CERAWeek Partner companies.

*Confirmed:*

- **Occidental**, Charlie Weiss, Sr. Vice President, Environmental & Sustainability
- **SEPLAT ENERGY PLC**, ABC (Bryant) Orjiako, Chairman
- **Rio Tinto**, Bold Baatar, Chief Executive, Copper
- **Freeport LNG**, Anne Rappold, Vice President, Government Affairs, Risk & Compliance
- **Schneider Electric**, Kevin Self, Senior Vice President, Strategy, Business Development & Government Affairs, North America

**10:30 – 10:45 Mic setup**

**10:45 – 10:55 Address by Hon. Michael S. Regan**

**10:55 – 11:15 Speaking Engagement: Fireside Chat Leadership Dialogue**

Following Administrator Regan's remarks, he will transition directly to a fireside chat with Daniel Yergin, a leading voice in energy policy and CERAWeek co-chair. This is an opportunity to hone in on the Agency's power sector strategy in additional detail.

*Moderator:* Daniel Yergin

**11:20 – 11:40 Press Briefing**

20 min press briefing. The press briefing will be listed on the press conference schedule. Standard press conference format: a short statement followed by press question and answer format.

**11:40 – 11:50 Press Interview**

Outlet TBD

**12:00 – 12:20 Bilateral Meet and Greet**

Participants TBD

**Commented [CRL1]:** Are we taking this out?

**12:25 – 1:40 Luncheon & Dialogue with David Rubenstein, Co-Founder & Co-Chairman, The Carlyle Group**

Invitation to sit at Head Table during lunch session during a keynote address with David Rubenstein, Chairman of one of the world's largest and most successful private investment firms. Mr. Rubenstein is Chairman of the Boards of the John F. Kennedy Center for the Performing Arts, the Council on Foreign Relations, the National Gallery of Art, and the Economic Club of Washington.

*Attendees:* Private invites sent by CERA Week co-chairs to government officials, dignitaries, Presidents of Countries, Ministers, CEOs, and Senior Executives of major corporations

**13:50 -14:50 Private Innovation Agora Tour**

CERA Week's Innovation Agora acts as a technology showcase during the conference. CERA Week Co-Chair James Rosenfield will guide Administrator Regan through the Agora to view innovation and technology build outs related to power and energy production. The tour will include stops at the following companies:

- Aker Horizons / Cognite
- Aramco
- Amazon Web Services
- ExxonMobil
- Microsoft
- Oxy
- Petronas

Message

---

**From:** Levy, Maxwell [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=B27AF5BD953A4F31874DEC1D94ED0F97-LEVY, MAXWE]  
**Sent:** 3/10/2022 12:05:55 AM  
**To:** Kim, Eunjung [Kim.Eun@epa.gov]  
**Subject:** FW: FOR REVIEW THEN PRINTING: Luncheon lookbook  
**Attachments:** CERA Luncheon\_EPA Call Sheet.docx

Fyi

**Max Levy**

Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** Levy, Maxwell  
**Sent:** Wednesday, March 9, 2022 7:06 PM  
**To:** Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; lance.kathleen@epa.gov  
**Cc:** O'Brien, Grant <OBrien.Grant@epa.gov>  
**Subject:** FOR REVIEW THEN PRINTING: Luncheon lookbook

Hey y'all, used a call sheet to pull together a lookbook for the attendees we've heard about for the Luncheon tomorrow. I'll flag that Rosemary and Loni haven't reviewed yet but wanted to make things efficient with just one chain -- @Enobakhare, Rosemary can you take a look and reply if it's good to print?

Thanks and good luck y'all,  
Max

**Max Levy**

Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him





## Call Memo - XXX

Printed on MM/DD/YYYY

Filed: [ DATE \@ "M/d/yyyy h:mm am/pm" \\*MERGEFORMAT ] (FOR SCHEDULING)

*Call sheet memos limited to 2 pages, plus appendix if needed, size 14 font, Times New Roman (please delete this from header).*

**APPROVED BY:** [Insert consulted department heads. If other stakeholders have been consulted, but have not approved, please note that in the text of the memo.]

## CALL SHEET

March 9, 2022

### MEMORANDUM FOR THE ADMINISTRATOR

CONTACT: CERAWeek Lunch Attendees

EVENT DATE: March 10, 2022

TIME:

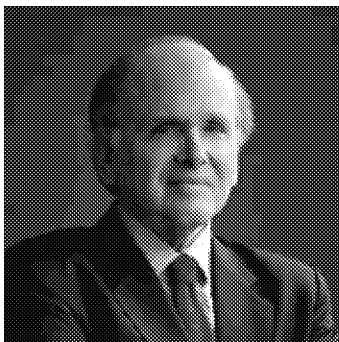
SUBJECT: CERAWeek Head Table Luncheon

STAFFING: Rosemary Enobakhare, OPEEE, 202-573-4614

### PURPOSE OF CALL AND LAST INTERACTION

At the invitation of CERAWeek Co-Chair Dan Yergin, **YOU** will join the Head Table for lunch during the conference's Luncheon & Dialogue with David Rubenstein session. **YOU** will be joined by Dan Yergin, David Rubenstein, and industry leaders at the table.

### BIOGRAPHIES



#### **Dan Yergin, CERAWeek Co-Chair and S&P Global Vice Chairman**

Daniel Yergin is a highly respected authority on energy, international politics, and economics, and a Pulitzer Prize winner. He is Vice Chairman of S&P Global and chairman of S&P Global's CERAWeek conference, which CNBC has called "the Super Bowl of energy". Time Magazine said, "If there is one man whose opinion matters more than

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY

ED\_013043A\_00000081-00001



## Call Memo - XXX

Printed on MM/DD/YYYY

Filed: [ DATE \@ "M/d/yyyy h:mm am/pm" \\*MERGEFORMAT ] (FOR SCHEDULING)

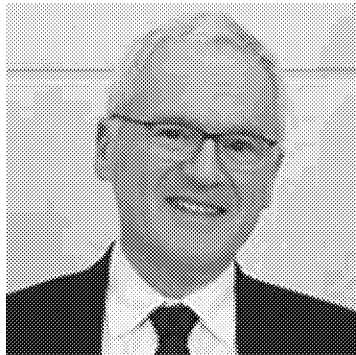
*Call sheet memos limited to 2 pages, plus appendix if needed, size 14 font, Times New Roman (please delete this from header).*

any other on global energy markets, it's Daniel Yergin." Fortune has called him "one of the planet's foremost thinkers about energy and its implications."



### **David Rubenstein, Carlyle Group CEO**

David M. Rubenstein is Co-Founder and Co-Chairman of The Carlyle Group, one of the world's largest private investment firms. He is a 1970 graduate of Duke University and a 1973 graduate of the University of Chicago Law School. He served as Chief Counsel to the U.S. Senate Judiciary Committee's Subcommittee on Constitutional Amendments before becoming the Deputy Assistant to the President for Domestic Policy during the Carter Administration. He also practiced law in both New York City and Washington, D.C. Mr. Rubenstein is Chairman of the Boards of the John F. Kennedy Center for the Performing Arts, the Council on Foreign Relations, the National Gallery of Art, and the Economic Club of Washington; a Fellow of the Harvard Corporation; a Trustee of Memorial Sloan-Kettering Cancer Center, the Institute for Advanced Study, the Brookings Institution, and the World Economic Forum; and a Director of the Lincoln Center for the Performing Arts and the American Academy of Arts and Sciences, among other board seats



### **Jean Bernard Levy, Électricité de France, Chairman & Chief Executive Office**

Jean-Bernard Levy was appointed Chairman and Chief Executive Officer of Matra Communication In 1995. In 1998, he joined Oddo & Cie as Chief Executive Officer and later became Managing Partner. In summer 2002, he joined Vivendi serving as Vivendi's Chief Executive Officer until April 2005 and as Chairman of the Management Board between April 2005 and June 2012. From December 2012 to November 2014, he was Chairman and Chief Executive Officer of the Thales defense and aerospace group. Director of EDF since 23 November 2014, Jean-

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY

ED\_013043A\_00000081-00002



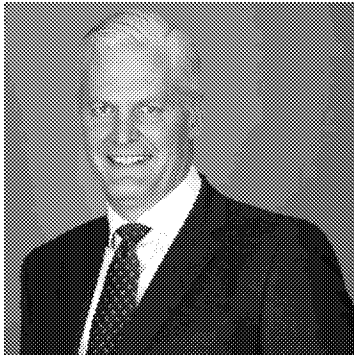
## Call Memo - XXX

Printed on MM/DD/YYYY

Filed: [ DATE \@ "M/d/yyyy h:mm am/pm" \\*MERGEFORMAT ] (FOR SCHEDULING)

*Call sheet memos limited to 2 pages, plus appendix if needed, size 14 font, Times New Roman (please delete this from header).*

Bernard Lévy has been the Company's Chairman and Chief Executive Officer since November 2014.



### **Andre de Ruyter, Eskom, CEO**

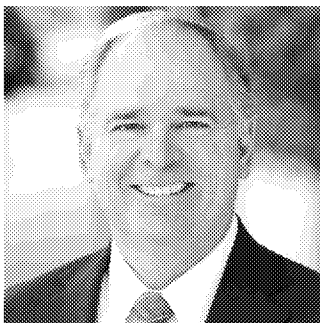
André de Ruyter is currently the Eskom Holdings Group Chief Executive (GCE), overseeing a 100% State-owned company of over 40 000 employees, responsible for providing over 95% South Africa's electricity needs and approximately 45% of the electricity used across the Africa. Under André's leadership, Eskom operates 30 power stations, including base-load coal and nuclear power stations, hydro, pumped storage and gas-fired peaking power stations as well as a self dispatching wind farm.



### **Juan Ignacio Rubiolo, AES CEO, Executive Vice President & President, International Businesses**

Juan Ignacio Rubiolo is AES International Businesses President. Juan Ignacio has worked at AES for twenty years. From 2018 to 2021, he served as AES President for Mexico, Central America and the Caribbean. In this role, he worked in partnership with regional leaders, regulators, customers and communities to transform the energy matrix of whole economies and deliver greener, smarter solutions to meet growing energy needs.

### **Nick Akins, American Electric Power, CEO**



Nick Akins is chairman, president and chief executive officer of American Electric Power. He received bachelor's and master's degrees in electrical engineering from Louisiana Tech University and is a registered professional engineer in Texas. Akins is former chairman of the board of directors of Edison Electric Institute (EEI), Electric Power Research Institute, Global Sustainable Electricity Partnership (GSEP), and Ohio Business

[PAGE] of [NUMPAGES]

Printed on MM/DD/YYYY



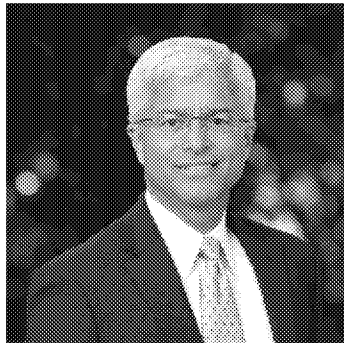
## Call Memo - XXX

Printed on MM/DD/YYYY

Filed: [ DATE \@ "M/d/yyyy h:mm am/pm" \\*MERGEFORMAT ] (FOR SCHEDULING)

*Call sheet memos limited to 2 pages, plus appendix if needed, size 14 font, Times New Roman (please delete this from header).*

Roundtable (OBRT), as well as former chair of the U.S. Business Roundtable Energy and Environment Committee, of which he remains a member



### **Pedro Pizarro (Edison Intl CEO)**

Pedro Pizarro, President and Chief Executive Officer, Edison International, is also a member of Edison International's Board of Directors. Edison International is the parent company of Southern California Edison (SCE), one of the United States' largest electric utilities. Edison International is also the parent company of Edison Energy, a portfolio of competitive businesses providing commercial and industrial customers with energy management and procurement services.

### **Richard Glick, Federal Energy Regulatory Commission (FERC), Chairman**



Chairman Richard Glick was named by President Biden to be Chairman of the Federal Regulatory Commission on January 21, 2021 and is serving a Commission term that ends June 30, 2022. Glick was nominated to the Federal Energy Regulatory Commission by President Donald J. Trump in August 2017 and confirmed by the U.S. Senate on November 2, 2017. Before joining the Commission, he was general counsel for the Democrats on the Senate Energy and Natural Resources Committee, serving as a senior policy advisor on numerous issues including electricity and renewable energy.

Message

---

**From:** Cortez Russell, Loni [Russell.Loni@epa.gov]  
**Sent:** 3/9/2022 6:49:36 PM  
**To:** Maria Fernanda Robles [Fernanda.Robles@ihsmarkit.com]  
**CC:** Levy, Maxwell [Levy.Maxwell@epa.gov]  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Fernanda, do you already have a look book word doc already for the luncheon that you're putting together for other guests? If so, we'd love to see that for our memo. Thank you

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>  
**Sent:** Wednesday, March 9, 2022 9:52 AM  
**To:** Levy, Maxwell <Levy.Maxwell@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Mariana Gabriela Deluera Canchola <Mariana.Deluera@ihsmarkit.com>; Amy Elam <Amy.Elam@ihsmarkit.com>  
**Cc:** Naki Mendoza <Naki.Mendoza@ihsmarkit.com>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bhandari, Pradnya <Bhandari.Pradnya@epa.gov>; O'Brien, Grant <OBrien.Grant@epa.gov>  
**Subject:** Re: REQUEST to meet today to discuss EPIC and Agora Tour

Great, thank you so much Max!

Loni, Carlos Pascual has 15 min for a quick call to touch point on the EPIC. Would today at 16:00 CT work for you? I'm cc'ing @Mariana Deluera for further coordination in Carlos' agenda.

We could also arrange for them to meet in person with the advance team if preferable.

Let us know what's best.

Thanks,

Fer

---

**De:** Levy, Maxwell <Levy.Maxwell@epa.gov>  
**Enviado:** miércoles, marzo 9, 2022 7:49 a.m.  
**Para:** Maria Fernanda Robles; Cortez Russell, Loni; Mariana Gabriela Deluera Canchola; Amy Elam  
**CC:** Naki Mendoza; Enobakhare, Rosemary; Bhandari, Pradnya; O'Brien, Grant  
**Asunto:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Good morning, thank you so much for this information! It was incredibly helpful, and we're able to confirm that Administrator Regan will join for the luncheon.

As soon as you're able to send seating arrangements that would still be greatly appreciated, and I'll leave it to Grant and Rosemary to coordinate any additional necessary logistics on the ground.

Thanks,

Max

**Max Levy**

Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>

**Sent:** Tuesday, March 8, 2022 7:32 PM

**To:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Mariana Gabriela Deluera Canchola <[Mariana.Deluera@ihsmarkit.com](mailto:Mariana.Deluera@ihsmarkit.com)>; Amy Elam <[Amy.Elam@ihsmarkit.com](mailto:Amy.Elam@ihsmarkit.com)>

**Cc:** Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>; O'Brien, Grant <[OBrien.Grant@epa.gov](mailto:OBrien.Grant@epa.gov)>

**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi Max,

The head tables come together no earlier than 12 to 24 hours before the meal. Administrator Regan would be seated at Dan Yergin's table, along with the luncheon speaker (David Rubenstein, Carlyle Group CEO) and other power industry executives from the Thursday morning plenary sessions, including Jean Bernard Levy (EDF CEO), Andre de Ruyter (Eskom CEO), Juan Ignacio Rubiolo (AES CEO), Nick Akins (AEP CEO), Pedro Pizarro (Edison Intl CEO), and FERC Commissioner Glick.

I hope this is enough for you to work with as we would be honored to have Administrator Regan join us.

Kind regards,

Fer

---

**From:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>

**Sent:** Tuesday, March 8, 2022 03:57 PM

**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>; Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Mariana Gabriela Deluera Canchola <[Mariana.Deluera@ihsmarkit.com](mailto:Mariana.Deluera@ihsmarkit.com)>; Amy Elam <[Amy.Elam@ihsmarkit.com](mailto:Amy.Elam@ihsmarkit.com)>

**Cc:** Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>; O'Brien, Grant <[OBrien.Grant@epa.gov](mailto:OBrien.Grant@epa.gov)>

**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

This is incredibly helpful, thank you! For the Head Table, we're working hard to get a final decision (and hopeful) yes on that one. In order to make the call, we really need to present the Administrator with some kind of seating chart or list of folks he'll actually be sitting with from that list below. Could we get that by COB tonight or early tomorrow AM so that we can make our decision?

Thanks to much!

-Max

**Max Levy**

Special Assistant  
Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202.815.7752 | he/him

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>

**Sent:** Tuesday, March 8, 2022 4:13 PM

**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Mariana Gabriela Deluera Canchola

<[Mariana.Deluera@ihsmarkit.com](mailto:Mariana.Deluera@ihsmarkit.com)>; Amy Elam <[Amy.Elam@ihsmarkit.com](mailto:Amy.Elam@ihsmarkit.com)>

**Cc:** Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>; Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary

<[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>; O'Brien, Grant

<[OBrien.Grant@epa.gov](mailto:OBrien.Grant@epa.gov)>

**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi all,

We just wrapped up a very productive walkthrough with Grant, cc'ing him to the email.

For the EPIC Roundtable ROS:

9:00 AM: Carlos introduces Administrator

9:05AM: Opening remarks from Administrator Regan

9:10AM: Participants introduce themselves and tell a bit about their company

9:20AM: Open discussion Q&A among participants, moderated by Carlos

9:40AM: Closing remarks from Administrator Regan

9:45AM: EPIC commences

Carlos Pascual has 15 min for a quick call to touch point on the EPIC. Would Wednesday at 16:00 CT work for you? I'm cc'ing [@Mariana.Deluera](mailto:@Mariana.Deluera) for further coordination in Carlos' agenda.

Here's the latest list of confirmed participants:

Company	First Name	Last Name	Executive Job Title
8 Rivers	Bill	Brown	Executive Chairman
Baker Hughes	Ben	Linke	VP, Emissions Management at Baker Hughes
Bloom Energy	Carl	Guardino	EVP of Policy and Government Affairs
Bp	Mary	Streett	Senior Vice President, Americas Communication & Advocacy
Chevron	Bruce	Niemeyer	Vice President, Strategy & Sustainability
ConocoPhillips	Dominic	Macklon	EVP Strategy, Sustainability, Technology
Credit Suisse	Timothy	Perry	Managing Director, Chairman of Global Energy
Freeport LNG	Anne	Rappold	Vice President, Government Affairs, Risk & Compliance
Hunt Refining Company	Matt	Lambert	VP, Light Oils Marketing
Korn Ferry	Peter	Bogin	Senior Client Partner
Mitsubishi Power Americas	Bill	Newsom	President and CEO

Occidental	Charlie	Weiss	Sr. Vice President, Environmental & Sustainability
Project Canary	Chris	Romer	CEO
Rio Tinto	Bold	Baatar	Chief Executive, Copper
Schneider Electric	Kevin	Self	Senior Vice President, Strategy, Business Development & Government Affairs, North America
Sempra	Brian	Kelly	Vice President, Government Affairs, Sempra
SEPLAT ENERGY PLC	ABC (Bryant)	Orjiako	Chairman
Siemens Energy	Richard	Voorberg	President - North America
Taseko Mines Limited	Stuart	McDonald	President & CEO
Veriten	Maynard	Holt	CEO

Regarding the Agora Tour we confirmed today that the Administrator will visit all 7 Agora Houses.

For the luncheon on Thursday. Please see the confirmed attendees below:

Al Hammadi, Mohamed (CEO & Managing Director, Emirates Nuclear Energy Corporation)  
Azar, Mario (President, Energy & Process Industries, Black & Veatch)  
Belani, Ashok (EVP, Schlumberger New Energy)  
Cui, Yi (Director of Precourt Institute for Energy, Professor of Materials Science & Engineering, Stanford Univ)  
de Ruyter, Andre (Group Chief Executive, Eskom Holdings)  
Dominguez, Joseph (CEO, Exelon Generation)  
Glick, Richard (Chairman, Federal Regulatory Commission (FERC))  
Holleaux, Didier (President, Eurogas; EVP, ENGIE)  
Hopkins, John L. (President & CEO, NuScale Power)  
Houston, Martin (Vice Chairman, Tellurian)  
Narain, Sunita (Director General, Centre for Science and Environment (CSE))  
Obih, Henry (Board Member, Nigerian National Petroleum Corporation (NNPC))  
Ortiz Mena, Tania (President for Mexico, Sempra Infrastructure)  
Parrish, Jesse (CEO, Blackhawk Mining)  
Peterson, Doug (President & CEO, S&P Global)  
Pizarro, Pedro (President & CEO, Edison International)  
Poneman, Daniel B. (President & CEO, Centrus Energy Corp.)  
Pope, Maria M. (President & CEO, Portland General Electric)  
Rubenstein, David M. (Co-Founder & Co-Chairman, The Carlyle Group)  
Saha, Saugata (President, S&P Global Platts)  
Straubel, JB (CEO & Co-Founder, Redwood Materials, Inc.)  
Victor, David (Professor of Innovation & Public Policy, School of Global Policy & Strategy, University of California, San Diego (UCSD))  
Willis, Darryl (VP, Microsoft Energy Industry, Microsoft)

Could you please let us know by tonight if Administrator Regan would like to seat a head table on Thursday lunch?

I'm working on a contact for Carlyle. Will keep you posted.



Kind regards,

Fernanda

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 11:13 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>; Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** Re: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

I'm available 1130CT/1230ET

On Mar 8, 2022, at 12:11 PM, Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)> wrote:

Hi Loni,

We are out of pocket at that time. We can do 11:30 to 12:30 CT. Do you have any time there?

Thanks,

Fer

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 10:54 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>; Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Unable to make that time what about 145pm ET or 2pm ET?

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Sent:** Tuesday, March 8, 2022 11:45 AM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>; Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Can we do noon CT / 1 pm ET?

Thanks

Fer

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 10:38 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Not on site yet unfortunately ---I could also talk at noon if that is better

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Sent:** Tuesday, March 8, 2022 11:28 AM  
**To:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** RE: REQUEST to meet today to discuss EPIC and Agora Tour

Hi Loni,

Trying to get all that information for you. Are you onsite by any chance? We have a walkthrough with Grant today at 1 pm CT. Would it be easier to meet there?

Thanks,

Fernanda

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>  
**Sent:** Tuesday, March 8, 2022 09:11 AM  
**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>  
**Cc:** Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Bhandari, Pradnya <[Bhandari.Pradnya@epa.gov](mailto:Bhandari.Pradnya@epa.gov)>  
**Subject:** REQUEST to meet today to discuss EPIC and Agora Tour

[CAUTION] EXTERNAL EMAIL

Fernanda –

We are needing to develop the ROS and memo materials for our boss this afternoon by NLT 3:00PM ET.

**Are you and/or Naki available at 12:30PM ET today for a quick sync**

We are needing to finalize the ROS for the EPIC roundtable, need last RSVPs. Potential topics for that conversation?

We would like the ROS for the Agora and walk through his movements there.

And last logistics.

And any RSVPs for the head table.

Loni Cortez Russell

Deputy Associate Administrator, Office of Public Engagement and Environmental Education

U.S. EPA Office of the Administrator

Cell: 202-819-3990 | she/her

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

Message

**From:** Cortez Russell, Loni [Russell.Loni@epa.gov]  
**Sent:** 3/1/2022 2:27:50 PM  
**To:** Kim, Eunjung [Kim.Eun@epa.gov]  
**CC:** Levy, Maxwell [Levy.Maxwell@epa.gov]  
**Subject:** FW: CERA Team - Couple of QUESTIONS  
**Attachments:** CERAWeek 2022, Proposed Schedule, Hon. Michael S. Regan, 03 01 22.pdf

Loni Cortez Russell  
Office of Public Engagement and Environmental Education  
Cell: 202-819-3990 | she/her

---

**From:** Maria Fernanda Robles <Fernanda.Robles@ihsmarkit.com>  
**Sent:** Tuesday, March 1, 2022 12:53 AM  
**To:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Naki Mendoza <Naki.Mendoza@ihsmarkit.com>; Amy Elam <Amy.Elam@ihsmarkit.com>  
**Cc:** Conger, Nick <Conger.Nick@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Levy, Maxwell <Levy.Maxwell@epa.gov>  
**Subject:** RE: CERA Team - Couple of QUESTIONS

Hi Loni,

Please find my answers below:

1. New schedule with special address time attached. Please note there will be a teleprompter available for Administrator Regan to use while delivering his special address. If you could send the speech to me no later than Wednesday 9<sup>th</sup>, I can make sure our producers have the teleprompter ready for him.
2. These are the confirmed attendees as of today for the EPIC. Kindly note this list will continue to grow in the coming days. My colleague @Amy Elam will be able to provide more details on the EPIC going forward.

Company	First Name	Last Name	Executive Job Title
Occidental	Charlie	Weiss	Sr. Vice President, Environmental & Sustainability
SEPLAT ENERGY PLC	ABC (Bryant)	Orjiako	Chairman
Rio Tinto	Bold	Baatar	Chief Executive, Copper
Freeport LNG	Anne	Rappold	Vice President, Government Affairs, Risk & Compliance
Schneider Electric	Kevin	Self	Senior Vice President, Strategy, Business Development & Government Affairs, North America

3. This is a new development. A select number of high-level sessions will be live streamed on our CERAWeek Platform (only for registered attendees) and on our CERAWeek website (open to the public). We would be happy to give you a copy of the session once it's available.

Thank you and kind regards,

Fernanda



**Fernanda Robles**

Sr. Program Operations Specialist | CERAWEEK

United States, Remote

Mobile & WhatsApp: +1 336 486 7546

[fernanda.robles@ihsmarkit.com](mailto:fernanda.robles@ihsmarkit.com)



This email message, including accompanying communications and attachments, is strictly confidential, for the sole use of the intended recipient(s) and may contain privileged information. Any unauthorized use, review, disclosure or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply e-mail and destroy all copies of the original message. Thank you.

Please consider the environment before printing this e-mail.

---

**From:** Cortez Russell, Loni <[Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov)>

**Sent:** Monday, February 28, 2022 02:30 PM

**To:** Maria Fernanda Robles <[Fernanda.Robles@ihsmarkit.com](mailto:Fernanda.Robles@ihsmarkit.com)>; Naki Mendoza <[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)>

**Cc:** Conger, Nick <[Conger.Nick@epa.gov](mailto:Conger.Nick@epa.gov)>; Enobakhare, Rosemary <[Enobakhare.Rosemary@epa.gov](mailto:Enobakhare.Rosemary@epa.gov)>; Levy, Maxwell <[Levy.Maxwell@epa.gov](mailto:Levy.Maxwell@epa.gov)>

**Subject:** CERA Team - Couple of QUESTIONS

[CAUTION] EXTERNAL EMAIL

Fernanda,

Wanted to follow up with a couple items:

1. Would you please re-up the proposed schedule you sent to us with the updated timing we discussed?
2. Would you pls share the attendees for the morning closed door session as we're considering the Administrator's engagements for the day?
3. Re: Live stream: please remind us, **is the main stage event livestreamed to the public? And if so, are you planning to publicize the livestream to the wider public, or will it only be available to conference attendees?**

Thanks!

Loni Cortez Russell

ED\_013043A\_00000085-00002

Deputy Associate Administrator, Office of Public Engagement and Environmental Education  
U.S. EPA Office of the Administrator  
Cell: 202-819-3990 | she/her

---

The information contained in this message is intended only for the recipient, and may be a confidential attorney-client communication or may otherwise be privileged and confidential and protected from disclosure. If the reader of this message is not the intended recipient, or an employee or agent responsible for delivering this message to the intended recipient, please be aware that any dissemination or copying of this communication is strictly prohibited. If you have received this communication in error, please immediately notify us by replying to the message and deleting it from your computer. S&P Global Inc. reserves the right, subject to applicable local law, to monitor, review and process the content of any electronic message or information sent to or from S&P Global Inc. e-mail addresses without informing the sender or recipient of the message. By sending electronic message or information to S&P Global Inc. e-mail addresses you, as the sender, are consenting to S&P Global Inc. processing any of your personal data therein.

**Hon. Michael S. Regan**

**Administrator, United States Environmental Protection Agency**

## General event information

**Event Name:** CERAWeek 2022: Pace of Change: Energy, Climate, and Innovation ®  
**Event Dates:** 07-11 March 2022  
**Venue:** Hilton Americas, 1600 Lamar St, Houston, TX 77010 USA

## Contact information

### United States Environmental Protection Agency contacts:

- Max Levy (special assistant), [levy.maxwell@epa.gov](mailto:levy.maxwell@epa.gov), +1 202 815 7752
- Loni Cortez Russell (office of public engagement and environmental education), [Russell.Loni@epa.gov](mailto:Russell.Loni@epa.gov), +1 202 819 3990

### IHS Markit contacts:

- Fernanda Robles (scheduling), [Fernanda.robles@ihsmarkit.com](mailto:Fernanda.robles@ihsmarkit.com), +1 336 486 7546
- John Wright (program operations), [John.Wright@ihsmarkit.com](mailto:John.Wright@ihsmarkit.com), +1 617 233 4495
- Jeff Marn (media liaison), [Jeff.Marn@ihsmarkit.com](mailto:Jeff.Marn@ihsmarkit.com), +1 202 463 8213
- Dennis Dwyer (security), [dennismdwyer@gmail.com](mailto:dennismdwyer@gmail.com),

## Health & Safety

CERAWeek 2022 will be a fully in-person event. Our team of medical experts are closely following COVID developments. We have in place strict COVID health and safety protocols that enable us to feel confident in hosting a successful and well-attended conference. A detailed description of our COVID protocols can be found here: <https://ceraweek.com/about/health-and-safety.html>.

## Proposed Agenda

Thursday, 10 March 2022

- |                |   |
|----------------|---|
| 09:00 – 09:45  | <b>EPIC (Energy Partner Informal Conversations) with the Hon. Michael S. Regan</b> <ul style="list-style-type: none"><li>• Private, invitation-only Energy Partner Informal Conversations. An unparalleled opportunity for 10 to 20 senior executives of CERAWeek Partner Companies and select guests to have an open dialogue with a senior public official in a relaxed setting, under Chatham House Rules. Attendees: 10-20 senior executives of CERAWeek Partner companies</li><li>• Location: Hilton Americas Hotel, level 21, 21029</li></ul> |
| 09:45 – 10:30  | <b>Bilateral Meetings</b>   |
| 10:30 – 10:45  | <b>Mic setup</b> <ul style="list-style-type: none"><li>• Location: Hilton Americas hotel, level 2, Green Room adjacent to Plenary Americas</li></ul>  |
| 10:45 – 10:55* | <b>Speaking Engagement: Special Address by Hon. Michael S. Regan</b> <ul style="list-style-type: none"><li>• Location: Hilton Americas hotel, level 2, Plenary Americas</li><li>• <i>*EPA to confirm final time needed for the special address.</i></li></ul>   |
| 10:55 – 11:10  | <b>Speaking Engagement: Leadership Dialogue with the Hon. Michael S. Regan</b> <ul style="list-style-type: none"><li>• Chair: Daniel Yergin</li><li>• Location: Hilton Americas hotel, level 2, Plenary Americas</li></ul>  |
| 11:20 – 11:50  | <b>Optional Press Briefing</b> <ul style="list-style-type: none"><li>• Opportunity to book one 30 min press briefing. The press briefing will be listed on the press conference schedule. Standard press conference format: a short statement followed by press question and answer format.</li><li>• Location: Hilton Americas hotel, level 3, 344 AB</li></ul>  |
| 12:00 – 12:25  | <b>Open</b>   |
| 12:25 – 13:40  | <b>Option to Attend a Luncheon &amp; Dialogue with David Rubenstein, Co-Founder &amp; Co-Chairman, The Carlyle Group</b> <ul style="list-style-type: none"><li>• Location: Hilton Americas hotel, level 2, Plenary Americas</li></ul>   |
| 13:50 -14:50   | <b>Private Innovation Agora Tour</b> <ul style="list-style-type: none"><li>• Agora convenes a global innovation community—thought leaders; start-ups; academic institutions; tech, mobility, energy &amp; power companies; venture capital; national labs &amp; public officials—committed to creating new pathways and solutions for the energy and environmental future.</li><li>• George Brown Center, (connected to the Hilton Las Americas, 3rd Floor)</li></ul>   |
| 14:50 – 18:30  | <b>Bilateral Meetings</b>   |



- |               |   |
|---------------|---|
| 18:30 – 19:30 | <b>Conference Wide Reception</b> <ul style="list-style-type: none"><li>• Location: Location: Hilton Americas hotel, level 2</li></ul>   |
| 19:30 – 21:00 | <b>Option to Attend a Dinner &amp; Dialogue: Autos &amp; Electric Power: Making the connection with Patti Poppe, Chief Executive Officer, PG&amp;E Corporation and James D. Farley, Jr., Chief Executive Officer, Ford Motor Company</b> <ul style="list-style-type: none"><li>• Location: Hilton Americas hotel, level 2, Plenary Americas</li></ul> |
| TBD           | <b>Nightcap with Selected Guests</b> <ul style="list-style-type: none"><li>• Location: Hilton Americas hotel, level 24, R24</li></ul>   |

CERAWeek program continues through Friday 11 March

Visit [ceraweek.com](http://ceraweek.com) for the most up-to-date information

Private meeting rooms at CERAWeek 2022

CERAWeek is pleased to offer private meeting rooms for our Ministerial delegations.

These rooms are located on the 8<sup>th</sup> floor of the Hilton Americas hotel. There will be signage at the 8<sup>th</sup> floor elevator bank directing delegates to the Help Desk in the central alcove.

Important:

- The rooms can accommodate up to 6 people.
- Meetings can be booked in 45-minute increments starting at the top of each hour, from 7:00 am to 5:00 pm, Monday to Thursday.
- The total amount of time you can request is 5 hours across the week.

An account will be created for Max Levy ([levy.maxwell@epa.gov](mailto:levy.maxwell@epa.gov)) to submit meeting requests. Please follow the link in the email you receive from: [ceraweekpartner@ihsmarkit.com](mailto:ceraweekpartner@ihsmarkit.com) and enter the username and password provided.

**Meeting space will be approved starting February 21<sup>st</sup>. You will receive a confirmation email once your request is approved.**

Coffee, tea, water, and soda will be provided in the alcove. No room service or audiovisual equipment is available in the meeting rooms.

Questions? Please email [Allison.Sacco@ihsmarkit.com](mailto:Allison.Sacco@ihsmarkit.com)

Message

---

**From:** Cortez Russell, Loni [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=F5244A6683F04A02A303FE7D81F29280-RUSSELL, LO]  
**Sent:** 1/26/2022 12:31:04 AM  
**To:** Naki Mendoza [Naki.Mendoza@ihsmarkit.com]  
**CC:** Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Levy, Maxwell [Levy.Maxwell@epa.gov]; Carlos Pascual [Carlos.Pascual@ihsmarkit.com]; Maria Fernanda Robles [Fernanda.Robles@ihsmarkit.com]  
**Subject:** Re: CERAWeek information for EPA Administrator Regan  
**Attachments:** image001.png; image003.png; 01-24-2022 Speaker-at-a-Glance.pdf; CW 2022 EPIC Flyer 11.21.pdf; Agora22 Overview Flyer.pdf

Naki, thank you for sending all of this over. Our team will discuss and circle back with you ASAP

On Jan 25, 2022, at 6:51 PM, Naki Mendoza <Naki.Mendoza@ihsmarkit.com> wrote:

Dear Rosemary, Loni, and Maxwell,

It was a pleasure speaking with you last week about Administrator Regan's potential participation at CERAWeek. Following-up on our conversation, I'm sending along information and materials that we had discussed to assist you in strategizing EPA's engagement at CERAWeek.

I. <!--[if !supportLists]--><![endif]-->**COVID safety protocols**

Our plan is for a full in-person gathering in Houston, March 7-11. Our team of medical experts are closely following COVID developments. We have in place strict COVID health and safety protocols that enable us to feel confident in hosting a successful and well-attended conference. A detailed description of our COVID protocols can be found here: <https://ceraweek.com/about/health-and-safety.html>

II. <!--[if !supportLists]--><![endif]-->**Administrator Regan's placement**

We would like to invite the administrator to speak on a high-level leadership dialogue on Thursday, March 10 at approximately 10:40-11:05 AM (The exact timing of the session may be subject to slight). The format would be a one-on-one fireside chat-style discussion with Daniel Yergin, Vice Chairman of IHS Markit, Founder & Chair of CERAWeek. We would work with your team to arrange a prep call between Dan and the administrator beforehand to align discussion topics, shape the dialogue, and agree on a session script.

III. <!--[if !supportLists]--><![endif]-->**Tentative run of show for Thursday morning**

8:45-9:10: Leadership Dialogue

- Daniel Yergin, Vice Chairman, IHS Markit (chair)
- Ben van Beurden, CEO, Shell

9:10-9:40 AM: Plenary: "Building the Gas & Power Infrastructure for the 21<sup>st</sup> Century"

- Daniel Yergin, Vice Chairman, IHS Markit (chair)
- Dan Brouillette, President, Sempra Infrastructure
- Nick Akins, CEO, AEP

9:40-10:10 AM: Plenary: "Pathways to Net Zero in the Power Sector"

- Atul Arya, SVP, Chief Energy Strategist, IHS Markit (chair)
- Pedro Pizarro, CEO, Edison International
- Igancio Galan, Chairman & CEO, Iberdrola

10:10-10:40 AM: Plenary: "Technology Choices for Power Generation"

- Daniel Yergin, Vice Chairman, IHS Markit (chair)
- Jean-Bernard Levy, CEO, EDF
- Andre de Ruyter, CEO, Eskom

**10:40-11:05: Leadership Dialogue**

- **Daniel Yergin, Vice Chairman, IHS Markit (chair)**
- **Michael Regan, Administrator, EPA**

IV. <!--[if !supportLists]--><![endif]-->**Speaker list**

To assist in your planning of bilateral engagements with government and industry officials, I have attached our most current list of confirmed speakers.

V. <!--[if !supportLists]--><![endif]-->**EPIC opportunity**

As mentioned on our call, one exciting forum type that we organize are Energy Partner Informal Conversations (EPIC). I've attached a flyer with more information about EPICs to make you aware of a forum opportunity that we could convene with Administrator Regan.

VI. <!--[if !supportLists]--><![endif]-->**Innovation Agora**

As also discussed on the call, the Innovation Agora is a key pillar of the CERAWeek experience. Running in parallel with the executive conference, the Agora is CERAWeek's marketplace of ideas and innovation. Program formats are dynamic and interactive, ranging from smaller, intimate panel discussions to flash talks and seminar style presentations. I've attached a flyer with more information on the Agora.

CERAWeek 2022 will be our 40<sup>th</sup> edition and most impactful one yet. We would be honored to count on Administrator Regan's participation and to have him engage with hundreds of leaders in global energy, technology, finance, and civil society at CERAWeek.

If you have any questions or require any additional information, please don't hesitate to reach out.

Thanks and regards,

Naki

Naki Mendoza  
Director, CERAWeek Programs  
1300 Connecticut Ave, NW | 8th Floor | Washington, DC 20036  
P: 202.481.9479 Mobile: 732.598.8515  
[Naki.Mendoza@ihsmarkit.com](mailto:Naki.Mendoza@ihsmarkit.com)

---

This e-mail, including accompanying communications and attachments, is strictly confidential and only for the intended recipient. Any retention, use or disclosure not expressly authorised by IHSMarkit is prohibited. This email is subject to all waivers and other terms at the following link: <https://ihsmarkit.com/Legal/EmailDisclaimer.html>

Please visit [www.ihsmarkit.com/about/contact-us.html](http://www.ihsmarkit.com/about/contact-us.html) for contact information on our offices worldwide.

This is a partial list of individuals who committed to speak at CERAWeek in 2022. There are individuals participating in some form of speaking role, particularly in the technical part of the conference, too numerous to include here. This list is provided for illustrative purposes on the range of individuals, companies, governments, and sectors participating in the conference.

---

**EXECUTIVE ACCEPTED****Government, International Organizations, NGOs and Thought Leaders**

**Alaska**, The Honorable Daniel Sullivan, United States Senator

**Alaska**, Hon. Lisa Murkowski, United States Senator

**Timor-Leste**, H.E. Dr. Victor da Conceição Soares, Minister of Petroleum and Mineral Resources

**Sri Lanka**, Hon. Udaya Gammanpila, Minister of Energy

**Department of the Prime Minister and Cabinet, Australia**, The Honorable Scott Morrison MP, Prime Minister

**Egyptian Ministry of Petroleum & Mineral Resources**, H.E. Tarek El Molla, Minister of Petroleum and Mineral Resources

**Federal Regulatory Commission (FERC)**, Hon. Chairman Richard Glick, Chairman

**Nigeria**, H.E. Chief Timipre Marlin Sylva, Minister of State for Petroleum Resources **Government of India**,

Hon. Smt. Meenakshi Lekhi, Minister of State for External Affairs and Culture **Venezuela Opposition**, The

Honorable Carlos Alfredo Vecchio DeMari, Ambassador to the United States

**Ministry of Energy & Industry, United Arab Emirates**, H.E. Eng. Suhail Mohamed Faraj Al Mazrouei, Minister of Energy & Industry

**Ministry of Energy and Mineral Resources, Indonesia**, H.E. Arifin Tasrif, Minister of Energy and Mineral Resources

**Ministry of Energy Transition and Sustainable Development**, Kingdom of Morocco, Hon. Dr. Leila R. Benali, Minister of Energy Transition and Sustainable Development

**Ministry of Energy, Ghana**, H.E. Dr. Matthew Opoku Prempeh, Minister of Energy

**Ministry of Energy, Tanzania**, Hon. January Yusuf Makamba, Minister of Energy

**Ministry of Mines and Energy, Colombia**, H.E. Diego Mesa Puyo, Minister of Mines and Energy

**Public Utility Commission of Texas**, Chairman Peter Lake, Chairman

**Department of Energy**, Mr. Jigar Shah, Director, Loan Programs Office

**Department of Energy**, The Honorable Jennifer M. Granholm, Secretary of Energy

**Department of State**, Mr. Harry R. Kamian, Senior Bureau Official & Principal Deputy Assistant Secretary, Bureau of Energy Resources

**Department of State**, Mr. Amos J. Hochstein, Senior Advisor for Energy Security

**Department of State**, Hon. John Kerry, Special Presidential Envoy for Climate

**International Development Finance Corporation (DFC)**, Mr. David Marchik, Chief Operating Officer

**United States Trade and Development Agency (USTDA)**, Ms. Mehnaz Ansari, Senior Regional Representative - South Asia, Indo-Pacific Region

**American Enterprise Institute (AEI)**, Dr. Nicholas N. Eberstadt, Wendt Chair in Political Economy

**Columbia Climate School; Center on Global Energy Policy; Columbia SIPA**, Prof. Jason E. Bordoff, Co-Founding Dean; Founding Director; Professor of Professional Practice

**Energy Futures Initiative (EFI)**, Dr. Ernest J. Moniz, Founder & Chief Executive Officer

**Harvard Kennedy School**, Dr. Meghan L. O'Sullivan, Jeane Kirkpatrick Professor of the Practice of International Affairs and Director of the Geopolitics of Energy Project

**New York University**, Dr. Steven E. Koonin, University Professor

**Resources for the Future**, Dr. Richard G. Newell, President & Chief Executive Officer

**Tulane University**, Mr. Walter Isaacson, Leonard Lauder Professor of American History and Values

**University of California, Davis**, Mr. Colin Murphy, Deputy Director, Policy Institute for Energy, Environment and the Economy

**Centre for Science and Environment (CSE)**, Dr. Sunita Narain, Director General  
**Clean Energy Ministerial (CEM)**, Mr. Dan Dorner, Head of Secretariat  
**International Energy Agency (IEA)**, Dr. Fatih Birol, Executive Director  
**National Agency of Petroleum, Natural Gas and Biofuels (ANP)**, Admiral Rodolfo Henriques de Saboia, Director-General  
**Oil and Gas Climate Initiative (OGCI)**, Mr. Bjørn Otto Sverdrup, Chair of the Executive Committee  
**Organization of the Petroleum Exporting Countries (OPEC)**, H.E. Mohammad Sanusi Barkindo, Secretary General

## ENERGY INDUSTRY

### Power & Renewables

**AVANGRID**, Mr. Dennis V. Arriola, Chief Executive Officer  
**Black & Veatch**, Mr. Mario Azar, President, Energy & Process Industries  
**Calpine Corporation**, Mr. Thad Hill, President & Chief Executive Officer  
**Edison Electric Institute (EEI)**, Mr. Gerard M. "Gerry" Anderson, Chairman of the Board  
**Edison International**, Mr. Pedro Pizarro, President & Chief Executive Officer  
**Emirates Nuclear Energy Corporation**, H.E. Mohamed Al Hammadi, Managing Director & Chief Executive Officer  
**Enel SpA**, Mr. Enrico Viale, Head of North America  
**Eskom Holdings SOC Ltd.**, Mr. André de Ruyter, Group Chief Executive  
**Exelon Generation**, Mr. Joseph Dominguez, Chief Executive Officer  
**Fortum**, Mr. Markus Rauramo, President & Chief Executive Officer  
**Iberdrola, S.A.**, Mr. Ignacio S. Galán, Chairman & Chief Executive Officer  
**Invenergy**, Mr. Michael Polsky, Founder & Chief Executive Officer  
**Mitsubishi Power Americas**, Mr. William "Bill" A. Newsom, Jr., President & Chief Executive Officer  
**National Grid**, Mr. Badar Khan, President, National Grid USA  
**NRG Energy**, Mr. Mauricio Gutierrez, President & Chief Executive Officer  
**PG&E Corporation**, Ms. Patti Poppe, Chief Executive Officer  
**PJM Interconnection**, Mr. Manu Asthana, President & Chief Executive Officer  
**Portland General Electric**, Ms. Maria M. Pope, President & Chief Executive Officer  
**Renewable Energy Buyers Alliance (REBA)**, Ms. Miranda Ballentine, Chief Executive Officer  
**Sunnova Energy International**, Mr. William (John) Berger, Chairman, President and CEO

### Climate, CleanTech & Mobility

**Abu Dhabi National Oil Company (ADNOC)**, Mr. John MacArthur, Group Climate Change Officer  
**Alliance to End Plastic Waste**, Mr. Jacob Duer, President & Chief Executive Officer  
**Baker Hughes**, Mr. Michele Fiorentino, Executive Vice President, Strategy & Business Development  
**bp p.l.c.**, Ms. Giulia Chierchia, Executive vice president, strategy & sustainability  
**Chevron Corporation**, Mr. Jeff B. Gustavson, Vice-President, Lower Carbon Energies  
**Chevron Corporation**, Mr. Bruce Niemeyer, Vice President, Strategy & Sustainability  
**Environmental Defense Fund**, Mr. Fred Krupp, President  
**LG Energy Solution**, Mr. Peter Gibson, Vice President, Energy Storage  
**Oxy**, Mr. Richard Jackson, President Operations, U.S. Onshore Resources and Carbon Management  
**Renewable Energy Group**, Ms. Cynthia J. (CJ) Warner, President & Chief Executive Officer  
**Repsol**, Mr. Luis Cabra Dueñas, Executive Managing Director, Energy Transition, Sustainability & Technology and Deputy CEO  
**Repsol**, Mrs. María Victoria Zingoni, Executive Managing Director, Client and Low-Carbon Generation  
**Rivian**, Mr. RJ Scaringe, Chief Executive Officer  
**Saudi Aramco**, Dr. Bashir Dabbousi, Director, Technology Strategy & Planning

### Technology & Business Transformation

**ABB**, Mr. Brandon Spencer, President, Energy Industries  
**ABB**, Mr. Johan de Villiers, Global Vice President, Oil, Gas & Offshore Wind  
**ABB**, Dr. Peter Terwiesch, President Process Automation & Member of the Group Executive Committee  
**Amazon Web Services (AWS)**, Mr. Adam Selipsky, Chief Executive Officer  
**Amazon Web Services (AWS)**, Mr. Bill Vass, Vice President of Engineering  
**Anax Power**, Mr. Michael Longo, Head of Business Development  
**AVEVA Group plc**, Mr. Peter Herweck, Chief Executive Officer  
**Carbon America**, Mr. Brent Lewis, Chief Financial Officer & Co-Founder  
**Chart Industries**, Ms. Jillian C. Evanko, Chief Executive Officer & President  
**Chevron Corp**, Ms. Barbara J. Burger, Vice President, Innovation & President, Chevron Technology Ventures  
**Cognite**, Dr. John Markus Lervik, Co-Founder & Chief Executive Officer  
**Emvolon, Inc.**, Dr. Emmanuel Kasseris, Chief Executive Officer  
**Equinor**, Ms. Carri Lockhart, Executive Vice President, Technology, Digital & Innovation  
**Fervo Energy**, Mr. Tim Latimer, Co-Founder & Chief Executive Officer  
**Microsoft Corporation**, Mr. Scott Guthrie, Executive Vice President, Cloud & AI  
**Mitsubishi Heavy Industries**, Mr. Yasushi Fukuizumi, Executive Officer & Senior Executive Fellow  
**Mitsubishi Heavy Industries America**, Mr. Takajiro (Tak) Ishikawa, Senior Executive Vice President  
**SAFCell, Inc.**, Dr. Calum R. I. Chisholm, Chief Executive Officer  
**Saudi Aramco**, Mr. Ahmad O. AlKhowaiter, Chief Technology Officer  
**Schneider Electric**, Mr. Jean-Pascal Tricoire, Chairman & Chief Executive Officer  
**Siemens Energy**, Dr.-Ing. Christian Bruch, Chief Executive Officer  
**Siemens Energy**, Dr.-Ing. Jochen Eickholt, Member of the Executive Board  
**Siemens Energy**, Mr. Timothy Holt, Member of the Executive Board & Labor Director  
**Transaera, Inc.**, Mr. Sorin Grama, Co-Founder & Chief Executive Officer  
**TS Conductor**, Mr. Jason Huang, Investor & Founder

### Finance, Investment & Risk Management

**African Infrastructure Investment Managers**, Mr. Olusola Lawson, Co-Managing Director  
**Coalition for Green Capital (CGC)**, Mr. Jeffrey Schub, Executive Director  
**ConocoPhillips**, Dr. Helen Currie, Chief Economist  
**Ecopetrol S.A.**, Mr. Jaime Eduardo Caballero Uribe, Chief Financial Officer  
**Goldman Sachs**, Mr. Damien Courvalin, Head of Energy Research & Senior Commodity Strategist  
**Goldman Sachs**, Ms. Samantha Dart, Head of Natural Gas Research  
**Hunt Energy Network**, Mr. Pat Wood, III, Chief Executive Officer  
**Kimmeridge**, Mr. Mark Viviano, Manager Partner & Head of Public Equities  
**Mubadala Investment Company**, Mr. Musabbeh Al Kaabi, Investment Committee, Chief Executive Officer, UAE Investments Platform  
**NGP Energy Technology Partners**, Mr. Philip J. Deutch, Managing Partner  
**Prudential Private Capital**, Mr. Brian N. Thomas, Managing Director, Real Assets – Energy  
**Schlumberger Ltd.**, Dr. include on marketing pieces Katharina Beumelburg, Chief Strategy & Sustainability Officer  
**Siemens Energy**, Ms. Maria Ferraro, Chief Financial Officer and Chief Inclusion & Diversity Officer  
**The Carlyle Group**, Mr. Marcel van Poecke, Head & Managing Director, Carlyle International Energy Partners  
**The Carlyle Group**, Mr. Bob Maguire, Managing Director - Partner  
**The Carlyle Group**, Mr. David M. Rubenstein, Co-Founder & Co-Chairman  
**The Carlyle Group**, Mr. Eric Faillenot, Director  
**Trafigura**, Mr. Jeremy Weir, Chief Executive Officer & Executive Chairman  
**Trafigura**, Mr. Ben Luckock, Co-Head of Oil Trading

**Trafigura**, Mr. Saad Rahim, Chief Economist

**Trafigura**, Ms. Hannah Hauman, Global Head of Carbon Trading

**Trafigura Trading LLC**, Mr. Corey Prologo, Director, North America Oil Trading

**Tudor**, Pickering, Holt & Co, Mr. Chad Michael, President

**University of New Hampshire**, Mr. Michael Swack, Director, Center for Impact Finance, Carsey School

**Veriten**, Mr. Maynard Holt, Chief Executive Officer

**Oil, Gas & Chemicals**

**Abu Dhabi National Oil Company (ADNOC)**, Mr. Khaled Salmeen, Executive Director, Downstream Industry, Marketing and Trading Directorate

**Aker ASA**, Mr. Øyvind Eriksen, President & Chief Executive Officer

**Aker BP**, Mr. Karl Johnny Hersvik, Chief Executive Officer

**Baker Hughes**, Mr. Lorenzo Simonelli, Chairman, President & CEO

**bp p.l.c.**, Ms. Emma Delaney, Executive vice president, customers & products

**bp p.l.c.**, Mr. Bernard Looney, Chief executive officer

**Chevron Corporation**, Mr. Mark A. Nelson, Executive Vice President, Downstream & Chemicals

**Chevron Middle East**, Africa, South America Exploration and Production Company, Mr. Robert C. (Clay) Neff, President

**ConocoPhillips**, Mr. Ryan Lance, Chairman & Chief Executive Officer

**Devon Energy**, Mr. David Harris, Executive Vice President & Chief Corporate Development Officer

**Dow**, Mr. Jim Fitterling, Chairman and Chief Executive Officer

**Ecopetrol S.A.**, Mr. Felipe Bayón, Chief Executive Officer

**Equinor**, Mr. Anders Opedal, President & Chief Executive Officer

**Equinor ASA**, Mr. Al Cook, Executive Vice President, Exploration & Production International (EPI)

**Excelerate Energy**, Mr. Steven Kobos, President & Chief Executive Officer

**Excelerate Energy**, Mr. Daniel Bustos, Executive Vice President & Chief Commercial Officer

**Exxon Mobil Corporation**, Mr. Darren W. Woods, Chairman & Chief Executive Officer

**Hess Corporation**, Mr. John Hess, Chief Executive Officer

**Hunt Energy, LLC**, Mr. Hunter Hunt, Chairman & Chief Executive Officer

**IndianOil**, Mr. Shrikant Madhav Vaidya, Chairman

**INPEX Corporation**, Mr. Takayuki Ueda, President & Chief Executive Officer

**Nigerian National Petroleum Corporation (NNPC)**, Mr. Mele K. Kyari, Group Managing Director/CEO

**OMV Petrom**, Ms. Christina Verchere, Chief Executive Officer & President of the Executive Board

**Oxy**, Ms. Vicki A. Hollub, President & Chief Executive Officer

**Peabody Energy**, Mr. Jim Grech, President & Chief Executive Officer

**Petrobras**, Mr. Joaquim Silva e Luna, Chief Executive Officer

**PETRONAS**, Tengku Muhammad Taufik, President & Group Chief Executive Officer

**Pioneer Natural Resources**, Mr. Scott D. Sheffield, Chief Executive Officer

**Repsol**, Dr. Josu Jon Imaz, Chief Executive Officer

**Repsol**, Mr. Tomás García Blanco, Executive Managing Director, Exploration & Production

**Royal Dutch Shell plc**, Mr. Ben van Beurden, Chief Executive Officer

**Santos Ltd**, Ms. Jane Norman, Vice President Strategy & Business Development

**Saudi Aramco**, Mr. Amin H. Nasser, President & Chief Executive Officer

**Saudi Aramco**, Mr. Ashraf Ghazzawi, Vice President, Strategy & Market Analysis  
**Schlumberger**, Mr. Olivier Le Peuch, Chief Operating Officer  
**Schlumberger**, Mr. Abdellah Merad, Executive Vice President, Performance Management  
**Shell Oil Company**, Ms. Gretchen Watkins, President, Shell Oil Company & Executive Vice President Global Shales  
**Suncor Energy**, Mr. Mark Little, President & Chief Executive Officer  
**TotalEnergies**, Mr. Patrick Pouyanné, Chairman of the Board & Chief Executive Officer  
**TotalEnergies**, Mr. Nicolas Terraz, President, Exploration & Production  
**United Arab Emirates**, Masdar, ADNOC, H.E. Dr. Sultan Ahmed Al Jaber, Minister of Industry & Advanced Technology; Special Envoy for Climate Change & Chairman of Masdar, UAE and Group Chief Executive Officer, ADNOC  
**VARO Energy Group AG**, Mr. Dev Sanyal, Chief Executive Officer  
**Wintershall Dea AG**, Ms. Dawn Summers, Member of the Executive Board & Chief Operating Officer, Region EMEA  
**Xcoal Energy & Resources**, Mr. Ernie Thrasher, Chief Executive Officer & Chief Marketing Officer

#### LNG, Midstream & Infrastructure

**Air Products & Chemicals Inc.**, Dr. Samir J. Serhan, Chief Operating Officer  
**Cheniere Energy**, Mr. Jack Fusco, President & Chief Executive Officer  
**Freeport LNG**, Mr. Michael Smith, Founder, Chairman & CEO  
**Snam**, Mr. Marco Alverà, Chief Executive Officer  
**Tellurian Inc.**, Mr. Charif Souki, Executive Chairman of the Board  
**Venture Global LNG**, Mr. Michael Sabel, CEO, Executive Co-Chairman and Founder  
**VG LNG Marketing, LLC**, Mr. Thomas Earl, Chief Commercial Officer

---

## EXECUTIVE INVITED

#### Government, International Organizations, NGOs and Thought Leaders

**Ministry of Petroleum & Natural Gas**, Government of India, Mr. Pankaj Jain, Secretary  
**Abu Dhabi National Oil Company (ADNOC)**, Ms. Hana AlHashimi, Head, Office of the UAE Special Envoy for Climate Change  
**Canada**, The Honourable Chrystia Freeland, P.C., M.P., Deputy Prime Minister and Minister of Finance  
**City of Houston**, Hon. Mayor Sylvester Turner, Mayor  
**Australia**, Hon. Angus Taylor, Minister for Industry, Energy & Emissions Reduction  
**Guyana**, Hon. Dr. Bharrat Jagdeo, Vice President  
**Department for Business**, Energy & Industrial Strategy, Government of the United Kingdom, The Right Honourable Greg Hands MP, Minister of State (Minister for Energy, Clean Growth and Climate Change)  
**Florida**, Hon. Kathy Castor, United States Representative, 14th Congressional District  
**Canada**, The Honourable Jonathan Wilkinson, Minister of Natural Resources  
**India**, Hon. Shri Hardeep Singh Puri, Minister of Petroleum & Natural Gas and Minister of Housing & Urban Affairs  
**Mexico**, H.E. Rocío Nahle García, Secretary of Energy  
**Pakistan**, Hon. Hammad Azhar, Minister of Energy  
**Cambodia**, H.E. Suy Sem, Minister of Mines and Energy  
**Saudi Arabia**, H.R.H. Prince Abdulaziz bin Salman Al-Saud, Minister of Energy  
**Kingdom of Thailand**, H.E. Supattanapong Punmeechaow, Deputy Prime Minister and Energy Minister  
**Lao People's Democratic Republic**, H.E. Khammany Inthirath, Minister of Energy and Mines  
**Malaysia**, Hon. YB Datuk Seri Takiyuddin Bin Hassan, Minister of Energy and Natural Resources  
**Ministry of Economy, Trade and Industry, Japan**, Hon. Hagiuda Koichi, Minister of Economy, Trade and Industry  
**Ministry of Energy and Mineral Development**, Uganda, Hon. Ruth Nankabirwa, Minister of Energy and Mineral Development  
**Ministry of Energy of the Kazakhstan**, H.E. Bolat Uralovich Akchulakov, Minister of Energy  
**Ministry of Energy, Brazil**, Admiral Bento Albuquerque, Minister of Mines and Energy  
**Ministry of Energy, Chile**, Hon. Juan Carlos Jobet Eluchans, Energy Minister



**Ministry of Energy, Russia**, H.E. Nikolai Shulginov, Minister of Energy

**Ministry of Environment, Climate Change and Technology, Maldives**, H.E. Aminath Shauna, Minister of Environment, Climate Change and Technology

**Ministry of Hydrocarbons, Congo**, Hon. Bruno Jean Richard Itoua, Minister of Hydrocarbons

**Ministry of Hydrocarbons, Congo**, H.E. Minister Didier Budimbu Ntubuanga, Minister of Hydrocarbons

**Ministry of Infrastructure, Rwanda**, Hon. Claver Gatete, Minister of Infrastructure

**Ministry of Mines and Energy, Brazil**, Mr. Pietro Adamo Sampaio Mendes, Director of Biofuels Department

**Ministry of Mines and Geology, Senegal**, Hon. Dr. Aïssatou Sophie Gladima, Minister of Mines and Geology

**Ministry of Mines, Industry & Technological Development, Republic of Cameroon**, H.E. Gabriel Dodo Ndoke, Minister of Mines, Industry & Technological Development

**Ministry of Mines, Industry and Energy, Equatorial Guinea**, Hon. Gabriel M. Obiang Lima, Minister of Mines, Industry and Energy

**Ministry of Mines, Petroleum & Energy, Cote d'Ivoire**, Hon. Thomas Camara, Minister of Mines, Petroleum & Energy

**Ministry of Oil, Gas, Hydrocarbons and Mines, Gabon**, H.E. Vincent de Paul Massassa, Minister of Oil, Gas, Hydrocarbons and Mines

**Ministry of Petroleum and Energy, Chad**, H.E. Oumar Torbo Djarma, Minister of Petroleum and Energy

**Ministry of Petroleum and Mineral Resources, Somalia**, H.E. Minister Abdirashid Mohamed Ahmed, Minister of Petroleum and Mineral Resources

**Ministry of Petroleum, Mines and Energy, Mauritania**, H.E. Abdesselam Ould Mohamed Saleh, Minister of Petroleum, Mines and Energy

**National Energy Administration, China**, H.E. Jianhua Zhang, Administrator

**National Institution for Transforming India (NITI Aayog)**, Hon. Dr. Rajiv Kumar, Vice Chairman

**Negara Brunei Darussalam**, H.E. YB Dato Seri Setia (Dr.) Awang Haji Mat Suny bin Haji Md Hussein, Minister of Energy

**Office of the Special Presidential Envoy for Climate**, Dr. Jonathan Pershing, Deputy Special Envoy

**Papua New Guinea**, H.E. Kerenga Kua, Minister of Petroleum

**Bangladesh**, Hon. Dr. Tawfiq e-Elahi Chowdhury, BB, Adviser to the Hon'ble Prime Minister for Energy, Power and Mineral Resources

**Korea**, Hon. Moon Sung-Wook, Minister of Trade, Industry and Energy

**Singapore**, Hon. Gan Kim Yong, Minister of Trade and Industry

**Philippines**, H.E. Alfonso G. Cusi, Secretary, Department of Energy

**Myanmar**, Hon. U Aung Than Oo, Minister of Electricity and Energy

**Vietnam**, H.E. Nguyen Hong Dien, Minister of Industry and Trade

**Texas**, Hon. John Cornyn, United States Senator

**The Government of the Russian Federation**, His Excellency Alexander Novak, Deputy Prime Minister

**The White House**, Hon. Gina McCarthy, National Climate Advisor

**The White House**, Mr. Jacob (Jake) Sullivan, United States National Security Advisor

**The White House**, Mr. Brian Deese, Director of the National Economic Council (NEC)

**The White House**, Ms. Melanie Nakagawa, Special Assistant to the President and NSC Senior Director for Climate and Energy

**The White House**, Mr. Jahl Wise, Senior Advisor for Climate Policy and Finance

**Department of Energy**, Mr. David M. Turk, Deputy Secretary of Energy

**Department of Energy**, Ms. Shalanda Baker, Secretarial Advisor on Equity and Deputy Director for Energy Justice

**Department of the Interior**, Hon. Debra A. Haaland, Secretary of the Interior

**Department of Transportation**, Hon. Peter Paul Montgomery Buttigieg, Secretary of Transportation

**Environmental Protection Agency**, Hon. Michael S. Regan, Administrator

**Securities and Exchange Commission**, Chair Gary Gensler, Chairman

**West Virginia**, Hon. Joe Manchin, United States Senator, Chairman, U.S. Senate Energy and Natural Resources Committee

**Special Presidential Envoy for Climate**, Dr. Varun Sivaram, Senior Director for Clean Energy and Innovation

**Virginia**, Hon. Mark R. Warner, United States Senator

**Dean Jesse H. Jones Graduate School of Business, Rice University**, Dr. Peter Rodriguez, Dean & Professor of Strategic Management

**Petroleum Authority of Brunei Darussalam**, Mr. Yang Mulia Haji Azhar Haji Yahya, Interim Managing Director

**Exploration Corporation**, Lt. Gen. (Retd.) Rozzano D. Briguez, President and Chief Executive Officer

**Association of Southeast Asian Nations (ASEAN)**, H.E. Dato Lim Jock Hoi, Secretary General

**Astana International Financial Centre (AIFC)**, Mr. Kairat Kelimbetov, Governor

**Columbia University Center on Global Energy Policy**, Ms. Mary D. Nichols, Distinguished Visiting Fellow

**Commodity Futures Trading Commission (CFTC)**, Mr. Rostin Behnam, Acting Chairman

**COP26**, Rt. Hon. Alok Sharma, President

**COP26**, Dr. Mark Carney, Finance Adviser and UN Special Envoy for Climate Action & Finance

**Électricité de France (EDF)**, Mr. Jean-Bernard Lévy, Chairman & Chief Executive Officer

**European Climate Foundation (ECF)**, Ms. Laurence Tubiana, Chief Executive Officer

**European Commission**, Commissioner Kadri Simson, Commissioner for Energy

**Inclusive Prosperity Capital**, Ms. Kerry O'Neill, Chief Executive Officer

**The National Hydrocarbons Agency (ANH)**, Mr. Armando Zamora, President

**MIT Energy Initiative**, Robert C. Armstrong, Director of MIT Energy Initiative and Chevron Professor of Chemical Engineering

**World Trade Organization**, Dr. (Ms.) Ngozi Okonjo-Iweala, Director-General

## ENERGY INDUSTRY

### Power & Renewables

**ABB**, Mr. Peter Voser, Chairman & Chief Executive Officer

**AES**, Mr. Andrés Gluski, President & Chief Executive Officer

**American Clean Power Association**, Ms. Heather Zichal, Chief Executive Officer

**Banpu Public Company Limited**, Mrs. Somrudee Chaimongkol, Chief Executive Officer

**China HuaNeng Group**, Mr. Yinbiao Shu, Chairman

**CPS Energy**, Ms. Paula Gold-Williams, President & Chief Executive Officer

**Electricity Generating Authority of Thailand**, Mr. Boonyanit Wongrukmit, Governor

**EnBW AG**, Dr. Frank Mastiaux, Chief Executive Officer & Chairman of the Board

**NextEra Energy, Inc.**, Mr. James L. Robo, Chairman & Chief Executive Officer

**TotalEnergies**, Mr. Stéphane Michel, President, Gas, Renewables & Power

### Climate, CleanTech & Mobility

**FedEx**, Mr. Frederick W. Smith, Founder, Chairman, and Chief Executive Officer

**SK EARTHON**, Mr. Myeong Seong, Chief Executive Officer & President

**Tesla Motors, Inc.**, Mr. Elon Musk, Co-Founder & Chief Executive Officer

### Technology & Business Transformation

**Fortescue Metals Group Ltd.**, Dr. Andrew Forrest AO, Chairman

**HIF USA**, Ms. Meg Gentle, Executive Director

**Microsoft Corporation**, Mr. Satya Nadella, Chief Executive Officer

**Petrovietnam Exploration Production Corporation (PVEP)**, Dr. Tran Hong Nam, President and Chief Executive Officer

**POSCO International Corporation**, Mr. Joo Si-Bo, President

**Sumitomo Corporation**, Mr. Shingo Ueno, Executive Vice President

**Switch Energy Alliance (SEA)**, Scott Tinker, Chairman

### Finance, Investment & Risk Management

**BlackRock**, Mr. Laurence D. Fink, Chairman & Chief Executive Officer

**Credit Suisse**, Mr. Scott Roose, Managing Director - Global Head of ESG Financing  
**Fortescue Future Industries (FFI)**, Ms. Julie Shuttleworth, Chief Executive Officer  
**Global Infrastructure Partners**, Mr. Ronnie Hawkins, Emerging Markets Partner  
**Goldman Sachs**, Mr. James Esposito, Global Co-Head of the Investment Banking Division  
**OGCI Climate Investments**, Dr. Pratima Rangarajan, Chief Executive Officer

#### **Oil, Gas & Chemicals**

**Borealis AG**, Mr. Dirk Langhammer, Vice President, Strategy & Group Development  
**bp p.l.c.**, Mr. Gordon Birrell, Executive vice president, production & operations  
**Cairn Oil & Gas**, Mr. Prachur Sah, Chief Executive Officer  
**China National Petroleum Corporation (CNPC)**, Mr. Qijun Hou, Director and President of CNPC, Vice Chairman of PetroChina  
**ConocoPhillips**, Mr. Tim Leach, Executive Vice President, Lower 48  
**CPC Corporation**, Ms. Jane Liao, Chief Executive Officer, Natural Gas Business  
**EQT Corporation**, Mr. Toby Z. Rice, President & Chief Executive Officer  
**ExxonMobil Low Carbon Solutions**, Mr. Joe Blommaert, President  
**ExxonMobil Upstream Oil & Gas**, Mr. Liam M. Mallon, President  
**Galp**, Mr. Andy Brown, Chief Executive Officer  
**Hess Corporation**, Ms. Barbara Lowery-Yilmaz, Senior Vice President & Chief Exploration Officer  
**Japan Petroleum Exploration Co., Ltd. (JAPEX)**, Mr. Fujita Masahiro, Representative Director & President, CEO  
**JOGMEC**, Mr. Tetsuhiro Hosono, Chairman & Chief Executive Officer  
**JX Nippon Oil & Gas Exploration Corporation**, Mr. Hiroshi Hosoi, President & Chief Executive Officer  
**Korea Gas Corporation (KOGAS)**, Mr. Hee-Bong Chae, President & Chief Executive Officer  
**Korea National Oil Corporation (KNOC)**, Mr. Dong Sub Kim, President & Chief Executive Officer  
**Medco Energi**, Mr. Roberto Lorato, Director and Chief Executive Officer  
**Mitsui Oil Exploration Co., Ltd.**, Mr. Hirotaka Hamamoto, President & Chief Operation Officer  
**Myanma Oil and Gas Enterprise**, Mr. Aung Min, Managing Director  
**Nayara Energy**, Mr. Tony Fountain, Chairman  
**Northern Dynasty Minerals Ltd.**, Mr. Ronald Thiessen, President, Chief Executive Officer & Director  
**Oil & Natural Gas Corporation Ltd.**, Dr. Alka Mittal, Director, Human Resources and Chairman & Managing Director  
**Osaka Gas**, Mr. Masataka Fujiwara, President  
**Petrobras**, Mr. Rafael Chaves, Executive Director of Institutional Relations and Sustainability  
**PMI Comercio Internacional SA de CV**, Dr. Ulises Hernández-Romano, Director General  
**PT Pertamina (Persero)**, Ms. Nicke Widyawati, President Director & Chief Executive Officer  
**PTT (Public) Co., Ltd.**, Mr. Attulapol Rerkpiboon, President & Chief Executive Officer  
**PTT Exploration and Production (Public) Co., Ltd.**, Mr. Montri Rawanchaikul, Chief Executive Officer  
**Santos Ltd.**, Mr. Kevin Gallagher, Managing Director & Chief Executive Officer  
**SKK Migas**, Mr. Dwi Soetjipto, Chairman  
**TotalEnergies**, Mr. Laurent Vivier, Senior Vice President Middle East  
**Vietnam Oil & Gas Group (PETROVIETNAM)**, Dr. Le Manh Hung, President and Chief Executive Officer  
**Vietnam Petroleum Institute**, Dr. Nguyen Anh Duc, President  
**Woodside Energy Ltd.**, Ms. Sherry Duhe, Executive Vice President & Chief Financial Officer  
**Woodside Energy Ltd.**, Ms. Meg O'Neill, Chief Executive Officer & Managing Director

#### **LNG, Midstream & Infrastructure**

**Abu Dhabi National Oil Company (ADNOC)**, Ms. Fatema Al Nuaimi, Chief Executive Officer, ADNOC LNG  
**American Gas Association**, Ms. Karen Harbert, President & Chief Executive Officer  
**Petronet LNG Ltd.**, Mr. Akshay Kumar Singh, Managing Director & Chief Executive Officer

---

**AGORAACCEPTED****Thought Leaders, NGOs, National & International Organizations**

**Colorado School of Mines**, Dr. Morgan D. Bazilian, Director, Payne Institute & Professor of Public Policy  
**Stanford University**, Dr. Yi Cui, Director of Precourt Institute for Energy, Professor of Materials Science and Engineering  
**Stanford University**, Mr. Matthew Kanan, Associate Professor of Chemistry and Senior Fellow at the Precourt Institute for Energy  
**University of California – Irvine**, Mr. Wendell Brase, Associate Chancellor for Sustainability  
**University of California, San Diego (UCSD)**, Dr. David G. Victor, Professor of Innovation and Public Policy, School of Global Policy and Strategy  
**Argonne National Laboratory**, Mr. Paul K. Kearns, Director  
**Environmental Defense Fund (EDF)**, Mr. Mark Brownstein, Senior Vice President, Energy Transition  
**H2 Global Stiftung**, Ms. Kirsten Westphal, Executive Director Analysis & Research  
**Idaho National Laboratory**, Dr. John Wagner, Director  
**Invest India**, Mr. Deepak Bagla, Managing Director & Chief Executive Officer  
**National Energy Technology Laboratory**, Dr. Brian J. Anderson, Director  
**National Renewable Energy Laboratory (NREL)**, Dr. Douglas J. Arent, Executive Director  
**Nuclear Energy Institute**, Ms. Maria G. Korsnick, President & Chief Executive Officer  
**Princeton Plasma Physics Laboratory**, Sir Steven Cowley, Director  
**The Rockefeller Foundation**, Mr. Eric Wanless, Managing Director, Technology, Data and Innovation

**ENERGY INDUSTRY****Power & Renewables**

**Ballard Power Systems**, Mr. Randy MacEwen, President & Chief Executive Officer  
**Edison International**, Mr. Sergej Mahnovski, Managing Director, Strategy, Technology and Innovation  
**Eversource Energy**, Mr. Roger Kranenburg, Vice President, Energy Strategy & Policy

**Climate, CleanTech & Mobility**

**Activate**, Mr. Ilan Gur, Chief Executive Officer  
**Aircuity**, Mr. Dan Diehl, Chief Executive Officer & President  
**Carbon Engineering Ltd.**, Ms. Lori Guetre, Vice President & Head of Business Development  
**Carbon Engineering Ltd.**, Mr. Steve Oldham, Chief Executive Officer  
**Convergent Energy + Power**, Mr. Johannes Rittershausen, Chief Executive Officer  
**Driivz**, Mr. Doron Frenkel, Founder & Chief Executive Officer  
**Envoy Technologies**, Mr. Aric Ohana, Chief Executive Officer  
**Greentown Labs**, Dr. Emily Reichert, Chief Executive Officer  
**Greentown Labs**, Ms. Juliana Garaizar, Head of Houston Incubator & Vice President, Innovation  
**Iberdrola**, Dr. Agustín Delgado, Chief Innovation and Sustainability Officer  
**LanzaTech Inc.**, Dr. Jennifer Holmgren, Chief Executive Officer  
**Nel Hydrogen**, Mr. Everett Anderson, Vice President, Advanced Product Design  
**Osmoses**, Dr. Francesco Maria Benedetti, Chief Executive Officer & Co-Founder  
**Power Ledger**, Dr. Jemma Green, Co-Founder & Executive Chairman  
**RWE Renewables**, Mr. Nathanaël Esposito, President, Solar & Energy Storage  
**TAE Technologies, Inc.**, Mr. Michl W. Binderbauer, Chief Executive Officer  
**Volkswagen Group of America**, Mr. Reinhard Fischer, SVP, Strategy for VW NAR and VW Group  
**WiTricity**, Mr. Alex Gruzen, Chief Executive Officer  
**Woods Hole Oceanographic Institution (WHOI)**, Dr. Carol Anne Clayson, Senior Scientist, Physical Oceanography

**Technology & Business Transformation****Akselos**, Mr. Thomas B. Leurent, Chief Executive Officer**Amazon Web Services (AWS)**, Mr. Arno van den Haak, Head Worldwide Business Development Energy**AVEVA**, Ms. Lisa Johnston, Chief Marketing Officer & Chief Sustainability Officer**B3 Insight**, Mr. David Hicks, President**Blockchain For Energy**, Ms. Rebecca Hofmann, President & Executive Director**Bluetech Research**, Mr. Paul O'Callaghan, Founder and CEO**Chevron Corporation**, Ms. Eimear P. Bonner, Vice-President, Chief Technology Officer**Cognite**, Ms. Paula Doyle, Senior Vice President, Sales & Marketing**Cognite**, Mr. Francois Laborie, President, Cognite North America**CubicPV**, Mr. Frank van Mierlo, Chief Executive Officer**Data Gumbo**, Mr. Andrew Bruce, Chief Executive Officer**Emerson Automation Solutions**, Mr. Peter Zornio, Chief Technology Officer**Form Energy**, Mr. Mateo Jaramillo, Chief Executive Officer & Co-Founder**Hewlett Packard Enterprise**, Dr. Soumyendu Sarkar, Senior Distinguished Technologist of AI, Hewlett Packard Labs**Innovation: Africa**, Ms. Sivan Yaari, Founder & Chief Executive Officer**Lithium Americas Corp.**, Mr. Jonathan Evans, President & Chief Executive Officer**Nauticus Robotics**, Mr. Nicolaus Radford, Founder, Chairman, President & CEO**NuScale Power, LLC**, Mr. John L. Hopkins, President & Chief Executive Officer**Ocean Aero**, Dr. Diana K. Grauer, Chief Technology Officer**Skolkovo Foundation**, Mr. Arkady Dvorkovich, President, International Chess Federation (FIDE)**Solid Power**, Mr. Douglas Campbell, Chief Executive Officer & Co-Founder**Finance, Investment & Risk Management****Black and Veatch**, Mr. Jason Rowell, Associate Vice President & Global Technology Portfolio Manager

---

**AGORA INVITED****Thought Leaders, NGOs, National & International Organizations****Department of Materials Science & Engineering, MIT**, Dr. Elsa A. Olivetti, Associate Professor of Energy Studies**MIT**, Maria Zuber, Vice President for Research & E. A. Griswold Professor of Geophysics, MIT; Co-Chair of the President's Council of Advisors on Science and Technology (PCAST)**MIT Energy Initiative**, Dr. Yuriy Roman, Professor of Chemical Engineering**MIT Energy Initiative**, Dr. Betar Gallant, Associate Professor & the American Bureau of Shipping Career Development Professor in Mechanical Engineering**MIT Energy Initiative**, Dr. Kris Prather, Professor of Chemical Engineering, Department Executive Officer**MIT Energy Initiative**, Professor Jacopo Buongiorno, Professor of Nuclear Science & Engineering, Director for Advanced Nuclear Energy Systems**MIT Energy Initiative**, Dr. Robert Stoner, Deputy Director for Science and Technology**Advanced Research Projects Agency - Energy (ARPA-E)**, Dr. Christina Chang, Fellow**Canadian Energy Systems Analysis Research Initiative (CESAR)**, Dr. David Layzell, Director**National Renewable Energy Laboratory (NREL)**, Mr. Mark Ruth, Group Manager**TerraPraxis**, Ms. Kirsty Gogan, Founder & Managing Partner**The Rockefeller Foundation**, Mr. Ashvin Dayal, Senior Vice President, Power & Climate Initiative**The Rockefeller Foundation**, Dr. Rajiv J. Shaw, President**ENERGY INDUSTRY****Power & Renewables**

**ABB**, Mr. Gino Hernandez, Head of Global Digital Business, Energy Industries

**ABB**, Mr. Danilo Moresco, Global Vice President, Power Generation & Water

#### **Climate, CleanTech & Mobility**

**Breakthrough Energy**, Ms. Ashley Grosh, Vice President

**Commonwealth Fusion Systems (CFS)**, Dr. Bob Mumgaard, Chief Executive Officer

**EVgo**, Ms. Cathy Zoi, Chief Executive Officer

**General Motors**, Ms. Pamela Fletcher, Vice President Innovation

**Heliogen**, Mr. Bill T. Gross, Founder, Chairman and CEO

#### **Technology & Business Transformation**

**Baker Hughes**, Mr. Rami Qasem, Executive Vice President, Digital Solutions

**Camus Energy**, Ms. Astrid Atkinson, Chief Executive Officer & Co-Founder

**Chevron New Energies**, Mr. Chris Powers, Vice President, Carbon Capture, Utilization, & Storage (CCUS)

**Cummins Inc.**, Ms. Amy Adams, Vice President – Fuel Cell and Hydrogen Technologies

**Desktop Metal**, Mr. Ric Fulop, Chairman, CEO & Co-Founder

**ExxonMobil Corporation**, Dr. Vijay Swarup, Vice President, Research & Development

**LafargeHolcim**, Mr. Arne Stecher, Business Development Manager, Head of Decarbonization

**Monolith Materials**, Mr. Christopher Cardinal P.E., Manager, Plant and Process Technology

**PTC, Inc.**, Mr. Jon Hirschtick, EVP & President, SaaS

**Radia, Inc.**, Mr. Mark Lundstrom, Founder & Chief Executive Officer

**ReCarbon, Inc.**, Mr. Philip Sohn, Executive Vice President

**Sourcenergy**, Mr. Josh Adler, Founding CEO

**thyssenkrupp Steel**, Dr. Jens Reichel, Head of Technical Service and Energy

**thyssenkrupp Uhde USA**, Mr. Dennis Lippmann, Chief Executive Officer & President

**United States Department of Energy**, Ms. Sunita Satyapatal, Director of Hydrogen Fuel Cell Technologies Office

#### **Oil, Gas & Chemicals**

**Baker Hughes**, Mr. Ajit Menon, Vice President, Geothermal

**Chevron Corporation**, Mr. Mark Hatfield, Managing Director, Chevron Australia

**Johnson Matthey**, Mr. Sam French, Business Development Manager

#### **LNG, Midstream & Infrastructure**

**Baker Hughes**, Mr. Rod Christie, Executive Vice President, Turbomachinery & Process Solutions



## EPIC Insights Unscripted

Private, invitation-only Energy Partner Informal Conversations  
or EPICs at CERAWeek 2022

“The hidden gem  
of CERAWeek”

- EPIC attendee

An unparalleled opportunity for 10 to 20 senior executives of CERAWeek Partner companies and select guests to have an open dialogue with senior public officials in a relaxed setting, under Chatham House Rule.

Partners have attended EPIC dialogues with:

**H.E. Justin Trudeau**, Prime Minister, Canada  
**Secretary John Kerry**, Special Presidential  
Envoy for Climate, United States

**H.E. Khalid A. Al-Falih**, Minister of Energy,  
Industry and Mineral Resources, Kingdom  
of Saudi Arabia

**Hon. Lisa Murkowski**, Senator, United States  
**Commissioner Kadri Simson**, Energy,  
European Commission

**Mr. Bill Gates**, Co-Chair of the Bill & Melinda  
Gates Foundation and Founder of Breakthrough  
Energy, Bill & Melinda Gates Foundation

**Hon. Maria Fernanda Suárez Londoño**,  
Minister of Mines & Energy, Colombia

**H.E. Alexander Novak**, Minister of Energy,  
Ministry of Energy, Russian Federation

**H.E. Mohammad Sanusi Barkindo**,  
Secretary General, OPEC

**Hon. Pedro Joaquín Coldwell**, Secretary  
of Energy, Mexico

**H.E. Jabar Ali al-Luaibi**, Minister of Oil,  
Republic of Iraq

**H.E. Terje Søviknes**, Minister of Petroleum  
and Energy, Kingdom of Norway

**H.E. Suhail Mohamed Al Mazrouei**, Minister  
of Energy & Industry, United Arab Emirates

**Hon. James Gordon Carr**, Minister  
of Natural Resources, Canada

**Hon. Colette Honorable**, Commissioner,  
Federal Energy Regulatory Commission

**Dr. Faith Birol**, Executive Director,  
International Energy Agency

**H.E. Ólafur Ragnar Grímsson**, President,  
Republic of Iceland

**H.E. Ing. Carlos Perez**, Minister of  
Electricity and Renewables, Ecuador

\*IHS Markit reserves the right to modify deliverables based on COVID.

For more information, go to [CERAWeek.com](https://CERAWeek.com) or contact:

**Martha O'Connor**, Executive Director – CERAWeek  
E [martha.oconnor@ihsmarkit.com](mailto:martha.oconnor@ihsmarkit.com) | M 617 413 2049

**Todd Szczebak**, Executive Director – CERAWeek  
E [todd.szczebak@ihsmarkit.com](mailto:todd.szczebak@ihsmarkit.com) | M 617 413 2034



## CERAWeek Agora 2022

Where energy innovation and technology meet

The CERAWeek Innovation Agora is a forum to learn, connect and exchange ideas on energy innovation, emerging technologies, policies, financial models and solutions to the world's greatest energy challenges.

Now in its 6th year, Agora convenes a global innovation community—thought leaders; start-ups; academic institutions; tech, mobility, energy & power companies; venture capital; national labs & public officials—committed to creating new pathways and solutions for the energy and environmental future.

Dedicated to advancing the energy innovation ecosystem, and to shared learning across multiple disciplines and technologies, the Agora is thoughtfully designed to foster interaction and dialogue and to stimulate creative thinking and to fostering new relationships.

## Key Topics

- Decarbonization Pathways
- Hydrogen
- Electrification (generation, storage, smart grid)
- Next-gen Nuclear & Renewable Technologies
- Circular Economy
- Quantum Computing
- e-Mobility
- AI, Digital Transformation
- Robotics
- Diversity and Inclusion
- New Models of Innovation Finance & Investment
- Human Capital and the Future of Work
- Innovation Policy and Strategy





## Session Formats

- **Agora Studios** – Dialogues among innovation leaders on emerging and disruptive technologies.
- **Voices of Innovation** – Up-close conversations with foremost innovators and thought leaders.

“It’s fantastic. [The Agora is] an energy conference but it is also increasingly becoming a technology conference.”

–Guido Jouret, CDO, ABB

- **Agora Pods** – Startups and innovators showcase new ideas, technologies and innovations across the energy ecosystem.
- **Learning Lyceum** – High-impact learning on emerging topics through engagement, collaboration and timely briefings.
- **Meetups** – Peer-level informal connection with experts and members of the Agora community, focused on specific topics.

## What’s new in the Agora for 2022?

### Innovation Agora Hubs

- **Hydrogen Hub** – Convening the participants and stakeholders from across the emerging hydrogen ecosystem for deep-dive learning, collaboration and advancement of the emerging hydrogen ecosystem. Focus is on hydrogen technologies, the “colors of hydrogen”, policy, finance, markets and the wider societal impacts.
- **Decarbonization Hub** – focusing on CCUS, nature-based solutions, direct-air capture, storage and low-carbon electricity, and emerging approaches too hard-to-decarbonize sectors such as steel and cement.

### Each hub will include:

- Meetups
- Displays and demonstration
- Discovery Pod for start-ups and presentation
- Receptions and informal meetings/connections

